MONTHLY FINANCIAL STATEMENT FOR THE FISCAL YEAR 2019-2020 SEPTEMBER 30, 2019



Prepared by Danyce Steck, CPFO – Finance Director



The following financial statements represent the period of July 1 through September 30, 2019. The statements are unaudited and were prepared in compliance with generally accepted accounting principles. Questions regarding these statements may be directed to the City's Finance Director, Danyce Steck at danyce.steck@westjordan.utah.gov.

COLUMN DESCRIPTIONS

- Annual Budget Adopted budget for fiscal year 2020 as of the date of the statements.
- YTD to Budget Percent of the annual budget spent to date.
- Current YTD Actuals for the period for the period of the statements.
- Prior YTD Actuals for the same period from the prior fiscal year.
- Chg Change between the current period and the same period year period, and percentage of change between the current period and the same prior year period.

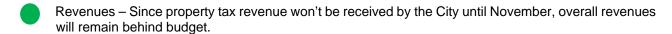
DISCUSSION AND ANALYSIS

Percent of the year complete: 25%

General Fund

Fund Balance for the General Fund increased by 24%, or \$2,116,384 from the same period last year which puts the balance at 19% of budgeted revenues. This is within the State's required fund balance of between 5% - 25% of revenues.

Both Cash and Payables and other liabilities increased substantially with the receipt of the cash bond paid on the Amazon project. This trend will remain until the bond is refunded at the end of the project. There were no other substantial changes in the Balance Sheet.



When comparing the prior year to the current year, there's a 12% increase in revenue due to the estimated sales tax revenue growth. The most recent two (2) months of sales tax revenues are estimated based on historical trends due to the normal 60-day distribution delay by the Utah State Tax Commission.

Expenditures – Expenditures for departments are generally at or below budget.

Below is an explanation of the year to year changes that exceeded +/- 15%.

City Council ¹	-83%	Prior year included the Mayor's Office which is now reported separately. Due to the reorganization that will occur with the change in the form of government, there are two (2) support positions which are currently vacant but were occupied in the prior year.
Mayor's Office 1	100%	First year of reporting separately.
City Manager/CAO ¹	-35%	There are two (2) support positions which are currently vacant but were occupied in the prior year.
City Recorder ¹	-56%	There is one (1) vacant position in the current year that was occupied in the prior year. Additional savings in public noticing as the City has moved to electronic noticing for procurement.
Finance ¹	-26%	See footnote below



Human Resources ¹	-34%	Risk management personnel and operations were previously reported under HR but have been moved to the					
Economic Development	-30%	Risk Management Fund. Director position is currently vacant but was occupied in the					
Communications & Events	-27%	prior year. Communications Manager position was vacant in July and August of the current year but was occupied in the prior year.					

¹ Shared services are expensed as 1/12 of the budget per month. During the first half of the year, these share costs are typically ahead of the actual expense. This will correct as the year progresses.

Transfers out – Funds transferred out of the General Fund are dedicated to support capital improvements in the Roads and Building Capital Funds. Prior year transfers are higher than the current year due to a one-time transfer of \$357k as proceeds from the sale of property in Wood Farms dedicated to the construction of the community center.

Class C Roads Fund

Since Class C Road funds are dedicated to road maintenance and improvements, it is normally used in the same year it is received. The City's portion of distribution is based on its annual percentage of statewide lane miles as well as the sale of fuel-based products.

Revenues – The City received the first distribution of Class C Road funds in September. The distribution was 15% lower than the previous year. It is too early to determine whether overall distributions will be reduced from the prior year. Two (2) months of distribution revenue was estimated based on historical trends due to the normal 60-day distribution delay by the UDOT.

Expenditures – Shared services cost is a percentage of the City's Streets Department. Operations are specific to eligible road maintenance projects.

Transfers out are dedicated to the Roads Capital Fund for eligible road construction projects.

Special Districts – Highlands, KraftMaid, and Fairway Estates

Fairway Estates - There was no significant change of activity.

Highland SID - This fund ended the year with a negative fund balance. I am working with a consultant on a study regarding the assessment of commercial properties within this SID.

KraftMaid SID – This fund received revenue from the Storm Water Fund for the reimbursement of improvements in the area (\$235k).

Municipal Building Authority

The final construction payment for the Public Works Building was recorded in June 2019. The fund balance of \$1.2 million is being held in this fund as security for the outstanding bond of the building and reflects approximately one year's worth of debt service payment.

Redevelopment Agency Fund

Revenue – Tax increment for the RDA will not be received until December 2019 and March 2020.

Expenditures – The City Council approved the purchase of property in one of the RDA areas by resolution in the amount of \$7.0 million with terms. The first year of the agreement required payment of \$2.5 million. This purchase was not budgeted and will be added to the next budget amendment.



Capital Funds

There is minimal activity currently recorded in the capital funds at this point in the year.

Capital Support Fund - The purpose of this fund was to service the City's General Fund debt. This fund's balance is the result of the sale of land in FY2019, and will eventually be transferred to the Buildings Capital Fund. This fund will be closed in FY2020 with a zero balance.

The following capital funds receive revenue from impact fees. Amazon paid their impact fees in August 2019 which impacts the YTD to Budget percentages significantly for these revenues.

Roads Capital Fund - This fund receives its support from road impact fees, Class C road funds, the General Fund, and grants from other governments. Cash is currently negative which indicates the City has spent more on City-funded road projects than it had available. Restricted cash consists of funds distributed through both the State legislature and Salt Lake County for specific road projects as well as unspent impact fees.

Parks Capital Fund - This fund receives its support from park impact fees. Unrestricted cash is negative which indicates the City has spent more on City-funded projects than it had available. Restricted cash consists of unspent impact fees and some proceeds from the 2015 Sales Tax Revenue Bond that was issued to make park and streetlight improvements. These proceeds will be used to complete the payment for the Wild West Playground.

Building Capital Fund - The significant portion of this fund's balance comes from the sale of land in 2018. These funds are being held to support the construction of the community center which is currently in the design phase and will be constructed over the next 2 fiscal years. Restricted cash represents unspent police and fire impact fees.

Water Fund

The Water Fund is an enterprise fund which means it acts like a business. To understand the financial position of the Water Fund, the reader should take note of Lines 1 and 13 (Cash and Unrestricted net position).

- The Water Fund's reserves (net position) are 15.6% of annual revenues. Best practice requires no less than 13% (45 days). The City will need to monitor this Fund closely.
- Revenue Water sales reported a 40% increase in revenue from the prior year due to rate adjustments made during that time period. These adjustments were made to provide necessary funding for system improvements and inflationary increases. A substantial portion of revenue collected from water sales occurs early in the year (Jul/Aug). Water sales decrease substantially from October through May each year. The Amazon water impact fee was received in August.
- Expense Expenses are within expected budget levels.



Wastewater Fund

The Wastewater Fund is an enterprise fund which means it acts like a business. To understand the financial position of the Wastewater Fund, the reader should take note of Lines 1 and 11 (Cash and Net position).

- The Wastewater Fund has approximately \$7.7 million in reserves (net position), or 69% of annual revenues. These reserves are dedicated to system improvements and maintenance. This fund has tow (2) pressure points federal regulations which require additional wastewater treatments, and aging infrastructure which will require overhaul or replacement.
- Revenue Wastewater fees increased by 32% from the prior year due to the rate adjustment. Impact fee revenue increased due to the Amazon payment.
- Expense Expenses are within expected budget levels

Solid Waste Fund

The Solid Waste Fund is an enterprise fund which means it acts like a business. To understand the financial position of the Solid Waste Fund, the reader should take note of Lines 1 and 10 (Cash and Net position).

- The Solid Waste Fund's reserves (net position) are low at 14% of annual revenues. Best practice requires no less than 13% (45 days). The City will need to monitor this Fund closely.
- Revenue Collection fees increased by 30% from the prior year due to the rate adjustment.
- Expense Expenses are below budget due to the timing of the City's payment for collection services.

Storm Water Fund

The Storm Water Fund is an enterprise fund which means it acts like a business. To understand the financial position of the Storm Water Fund, the reader should take note of Lines 1 and 11 (Cash and Net position).

- The Storm Water Fund's reserves (net position) are stable at 123% of annual revenues. These reserves are dedicated to system improvements and maintenance currently in the design phase. Additional federal regulations will continue to put pressure on this Fund.
- Revenue Collection fees increased by 28% from the prior year due to the rate adjustment.
- Expense Expenses are within expected budget levels.

Streetlight Fund

The Streetlight Fund is an enterprise fund which means it acts like a business. To understand the financial position of the Streetlight Fund, the reader should take note of Lines 1 and 6 (Cash and Net position).

This fund continues to build reserves in preparation for system improvements in the near future.



Fleet Management Fund

The Fleet Management Fund is an internal service fund which means it provides services to the entire City and all its Funds and is reimbursed for these services at a rate equal to the long-term planning needs of the service. It is reported similar to an enterprise fund. To understand the financial position of the Fleet Management Fund, the reader should take note of Lines 1 and 10 (Cash and Net position).

The long-term plan for this service depends on \$4.2m per year being dedicated towards this fund for the replacement and maintenance of vehicles and equipment for the City. The reserves for the fund reflect approximately 1.25 years of savings in preparation for large infrastructure demands like fire engines, ladder trucks, snow plows, etc.

All activity is within expected budget levels.

IT Infrastructure Fund

The IT Infrastructure Fund is an internal service fund which means it provides services to the entire City and all its Funds and is reimbursed for these services at a rate equal to the long-term planning needs of the service. It is reported similar to an enterprise fund. To understand the financial position of the IT Infrastructure Fund, the reader should take note of Lines 1 and 7 (Cash and Net position).

The long-term plan for this service depends on \$330k per year being dedicated towards this fund for the replacement of computers, servers, hardware, software, etc. The reserves for the fund reflect approximately 4 years of savings in preparation for large infrastructure demands.

Risk Management Fund

The Risk Management Fund receives its support from all the other funds in the form of an assessment. Reserves are currently negative due to the timing of the payment of the City's premiums at the beginning of the year and the assessments to recover that payment occurring over time during the year. Premiums increased year over year by 5% from the prior year.

Danyce Steck, CPFO

Finance Director - City of West Jordan

November 8, 2019



WEST JORDAN

GENERAL FUND

BALANCE SHEET	Current YTD	Prior YTD	
ASSETS		110	
1 Cash and investments	6,801,349	2,105,653	
2 Restricted cash	4,614,889	3,912,908	
3 Receivables ¹	4,015,747	3,914,274	
4 Due from RDA	4,490,500	4,490,500	
5 Other	-	-	
6 Total assets	19,922,485	14,423,336	
LIABILITIES			
7 Payables and other liabilities	(9,149,994)	(5,614,229)	
8 Total liabilities	(9,149,994)	(5,614,229)	
9 FUND BALANCE	10,772,491	8,809,107	22%

INCOME STATEMENT			YTD to				Prior	
		Budget	Budget		YTD		YTD	Chg
REVENUES	•	00 750 500	0.50/	•		•		400/
10 Sales tax 1	\$	22,752,532	25%	\$	5,792,478	\$	5,253,535	10%
11 Property tax		15,833,731	1%		185,935		111,375	67%
12 Franchise tax ¹		9,178,620	14%		1,328,284		1,357,041	-2%
13 Licensing and permits		3,505,500	50%		1,751,668		1,199,679	46%
Charges for services		2 207 500	250/		FC7 74.4		004.055	4.00/
14 Public safety		2,307,500	25%		567,714		634,255	-10%
15 Parks & recreation 16 Other		285,000 112,262	37% 2%		106,740 2,458		63,751 2,401	67% 2%
17 Intergovernmental		1,337,966	13%		2,456 175,752		170,745	270
18 Fines and forfeitures		1,180,000	24%		280,834		235,334	19%
19 Other		817,373	40%		330,300		339,796	-3%
20 Total revenues		57,310,484	18%		10,522,162		9,367,911	-3 <i>%</i> 12%
20 Total revenues		37,310,404	1070		10,322,102		3,307,311	12 /0
EXPENDITURES								
21 City Council		(321,612)	6%		(19,506)		(112,973)	-83%
22 Mayor's Office ²		(228,009)	4%		(8,934)		-	100%
23 City Manager/CAO		(444,015)	18%		(82,059)		(125,372)	-35%
24 City Attorney		(1,738,469)	17%		(296,280)		(317,575)	-7%
25 City Recorder		(177,722)	17%		(30,069)		(67,822)	-56%
26 Finance		(941,069)	7%		(66,433)		(89,752)	-26%
27 Human Resources		(384,802)	16%		(62,978)		(94,955)	-34%
28 Information Technology		(1,774,844)	17%		(306,383)		(303,491)	1%
29 Development Services		(2,836,144)	18%		(518,457)		(603,945)	-14%
30 Economic Development		(582,350)	15%		(85,865)		(122,432)	-30%
31 Community Preservation		(629,367)	21%		(130,803)		(113,313)	15%
32 Public Works		(9,325,268)	18%		(1,679,872)		(1,869,652)	-10%
33 Fire		(12,172,767)	22%		(2,682,894)		(2,735,820)	-2%
34 Police		(21,736,921)	21%		(4,669,101)		(4,073,723)	15%
35 Courts		(869,404)	20%		(176,175)		(195,326)	-10%
36 Communications & Events		(856,829)	40%		(344,643)		(469,892)	-27%
37		(55,019,592)	20%		(11,160,451)		(11,296,044)	-1%

¹ Includes estimates based on historical trends

² The Mayor's Office was previously combined with City Council

SEPTEMBER 2019



GENERAL FUND

	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
EXPENDITURES (cont.)					
38 Debt Service	(2,235,250)	37%	(829,225)	-	
39 Non-Departmental	 (1,502,373)	26%	(391,749)	(320,134)	22%
40 Total expenditures	(58,757,215)	21%	 (12,381,426)	(11,616,178)	7%
TRANSFERS					
41 Transfers in	-		-	-	
42 Transfers out	(950,000)	25%	(237,500)	(545,350)	-56%
43 Total transfers	(950,000)	25%	 (237,500)	 (545,350)	-56%
EXTRAORDINARY ITEMS					
44 Land sale	-		-	-	
45 Transfer to Building Capital Fund	-		-	-	
46 Total extraordinary items	-		-	-	
47 Change in fund balance	(2,396,731)		(2,096,764)	(2,793,617)	
48 Fund balance, beginning	12,869,255		12,869,255	 11,588,199	11%
49 Fund balance, ending	\$ 10,472,524		\$ 10,772,491	\$ 8,794,582	22%

SEPTEMBER 2019



CLASS C ROAD FUNDS

BALANCE SHEET			Current YTD	Prior YTD	
ASSETS		_			
1 Restricted cash			479,299	4,023,389	
2 Receivables			700,000	719,012	
3 Other			-	-	
4 Total assets		<u>-</u>	1,179,299	4,742,401	
LIABILITIES					
5 Payables and other liabilities			-	-	
6 Total liabilities		-		-	
7 FUND BALANCE		-	1,179,299	4,742,401	
INCOME STATEMENT	Annual	YTD to	Current	Prior	
	Budget	Budget	YTD	YTD	Ch
REVENUES			, (<u> </u>		
8 Class C Roads Allotment	4,350,000		1,200,382	1,290,114	
9 Interest income	93,000	<u>_</u>	11,909		

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES					
8 Class C Roads Allotment	4,350,000		1,200,382	1,290,114	
9 Interest income	93,000		11,909	-	
10 Total revenues	4,443,000	27%	1,212,290	1,290,114	
EXPENDITURES					
11 Personnel	-		-	-	
12 Operations	(1,165,656)		(147,425)	(159,429)	
13 Shared services - wages	(621,070)		(155,267)	(169,665)	
14 Total expenditures	(1,786,726)	17%	(302,692)	(329,094)	-8%
TRANSFERS					
15 Transfers in	-		-	-	
16 Transfers out	(3,250,000)		(725,883)	(1,169,500)	
17 Total transfers	(3,250,000)	22%	(725,883)	(1,169,500)	-38%
		-			
18 Change in fund balance	(593,726)	<u>.</u>	183,714	(208,480)	
19 Fund balance, beginning	995,585	<u>.</u>	995,585	4,950,881	-80%
20 Fund balance, ending	\$ 401,859		\$ 1,179,299	\$ 4,742,401	-75%

SEPTEMBER 2019



FAIRWAY ESTATES

BALANCE SHEET	Current YTD	Prior YTD
ASSETS		
1 Cash and investments	52,607	52,094
2 Receivables	-	-
3 Total assets	52,607	52,094
LIABILITIES		
4 Payables and other liabilities	-	(826)
5 Total liabilities	-	(826)
6 FUND BALANCE	52,607	51,268

INCOME STATEMENT	 nnual udget	YTD to Budget	c	Current YTD	=	rior /TD	Chg
REVENUES							
7 Property tax	10,918			187		179	
8 Other	20			217		0	
9 Total revenues	10,938	4%		404		179	
EXPENDITURES							
10 Operations	(14,653)	22%		(3,186)		(2,114)	
11 Total expenditures	(14,653)	22%		(3,186)		(2,114)	
12 Change in net position	 (3,715)			(2,782)		(1,935)	
13 Fund balance, beginning	 53,203			55,389		53,203	4%
14 Fund balance, ending	\$ 49,488		\$	52,607	\$	51,268	3%

SEPTEMBER 2019



HIGHLAND SPECIAL IMPROVEMENT DISTRICT

BALANCE SHEET	Current YTD	Prior YTD
ASSETS		
1 Cash and investments	(9,216)	49,779
2 Receivables	3,406	5,909
3 Total assets	(5,809)	55,688
LIABILITIES		
4 Payables and other liabilities	-	(6,484)
5 Total liabilities	-	(6,484)
6 FUND BALANCE	(5,809)	49,203

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES					
7 Assessments	95,000		19,653	16,235	
8 Other	-		(17)	-	
9 Total revenues	95,000	21%	19,635	16,235	
EXPENDITURES					
10 Operations	(91,665)		(17,244)	(14,853)	
11 Total expenditures	(91,665)	19%	(17,244)	(14,853)	
40 Change in not position	2.225		2 204	4.202	
12 Change in net position	3,335		2,391	1,382	
13 Fund balance, beginning	(8,200)		(8,200)	47,821	
14 Fund balance, ending	\$ (4,865)		\$ (5,809)	\$ 49,203	

SEPTEMBER 2019

15 Fund balance, ending



KRAFTMAID SPECIAL IMPROVEMENT DISTRICT

BALANCE SHEET		_	Current YTD	Prior YTD	
ASSETS 1 Cash and investments 2 Receivables			597,849	562,378	
3 Total assets		- -	597,849	562,378	
LIABILITIES 4 Payables and other liabilities			-	_	
5 Total liabilities		-	-	-	
6 FUND BALANCE		_ _	597,849	562,378	
INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES			222.227	4 000	
7 Other 8 Total revenues		_	236,887 236,887	1,038 1,038	
EXPENDITURES					
9 Debt service10 Total expenditures	-	_ _	<u> </u>	-	
TRANSFERS IN/OUT					
11 Transfers in	-		-	217,727	
12 Transfers out		<u>-</u>	<u> </u>	217,727	
		_			
13 Change in net position	-	_	236,887	218,766	
14 Fund balance, beginning	360,962	_	360,962	343,612	5%

\$

360,962

\$

597,849

\$

562,378

6%

SEPTEMBER 2019



MUNICIPAL BUILDING AUTHORITY

BALANCE SHEET	Current YTD	
ASSETS		
1 Cash and investments	40,416	2,006,978
2 Restricted cash	1,169,178	3,851,881
3 Total assets	1,209,594	5,858,859
LIABILITIES		
4 Payables and other liabilities	(17,071)	(5,276)
5 Total liabilities	(17,071)	(5,276)
6 FUND BALANCE	1,192,523	5,853,583

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES					
7 Lease revenue	1,851,950		462,988	463,163	
8 Bond proceeds	-		-	-	
9 Other	15,000		11,734	36,470	
10 Total revenues	1,866,950	25%	474,722	499,633	
EXPENDITURES					
11 Debt service	(1,851,950)		(1,346,942)	-	
12 Capital	-		(17,071)	(509,615)	
13 Total expenditures	(1,851,950)	74%	(1,364,013)	(509,615)	
14 TRANSFERS					
15 Transfers in	-		-	-	
16 Transfers out	-		-	-	
17 Total transfers	-		-		
18 Change in net position	15,000		(889,291)	(9,982)	
19 Fund balance, beginning	5,863,565		2,081,814	5,863,565	
20 Fund balance, ending	\$ 5,878,565		\$ 1,192,523	\$ 5,853,583	

SEPTEMBER 2019



REDEVELOPMENT AGENCY FUND

BALANCE SHEET			Current YTD	Prior YTD	
ASSETS 1 Cash and investments 2 Restricted cash		-	12,354,913	14,082,992	
3 Receivables4 Total assets		-	- 12,354,913	14,082,992	
LIABILITIES 5 Payables and other liabilities			-	-	
6 Due to the General Fund7 Total liabilities		- -	(4,490,500) (4,490,500)	(4,490,500) (4,490,500)	
8 FUND BALANCE		-	7,864,413	9,592,492	
INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES	4.004.700				
9 Tax increment 10 Other	4,361,769	0%	- 58,882	-	
11 Total revenues	4,361,769	1%	58,882	-	
EXPENDITURES					
12 Administration	(151,049)	25%	(37,762)	(44,509)	-15%
13 Redevelopment	(3,159,286)	50%	(1,575,000)	(3,286)	
14 Debt service	(897,312)	0%	-	-	
15 Low-income housing	(292,277)	0%	-	-	
16 Total expenditures	(4,499,924)	36%	(1,612,762)	(47,795)	3274%
TRANSFERS					
17 Transfers in	50,000	0%	-	(217,727)	
18 Transfers out	-	-	12,500	-	
19 Total transfers	50,000	25%	12,500	(217,727)	
EXTRAORDINARY ITEMS					
20 Land sale	-		-	6,103	
21 Land purchase			(2,500,200)		
22 Total extraordinary items	-	-	(2,500,200)	6,103	
21 Change in net position	(88,155)	<u>-</u>	(4,041,580)	(259,419)	
22 Fund balance, beginning	11,905,993		11,905,993	9,851,911	21%
23 Fund balance, ending	\$ 11,817,838	- -	\$ 7,864,413	\$ 9,592,492	-18%

SEPTEMBER 2019



CAPITAL SUPPORT FUND

BALANCE SHEET	Current YTD	Prior YTD
ASSETS		
1 Cash and investments	(12,276)	839,913
2 Restricted cash	(6)	1,296
3 Receivables	-	-
4 Total assets	(12,282)	841,209
LIABILITIES		
5 Payables and other liabilities	-	-
6 Total liabilities		-
7 FUND BALANCE	(12,282)	841,209

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES			_		
8 Property tax	-		-	-	
9 Sales tax	-		-	-	
10 Grants (TRCC)	-		-	-	
11 Sale of assets	-		-	-	
12 Bond proceeds	-		-	-	
13 Other	-		1,103	-	
14 Total revenues	-	_	1,103		-' -
EXPENDITURES					
15 Professional services	(60,000)		-	-	
16 Debt service	-		-	-	
17 Total expenditures	(60,000)	_	-	-	•
CAPITAL OUTLAY					
18 Capital	(504,097)		-	-	
19 Total capital outlay	(504,097)	_	-	-	•
TRANSFERS					
20 Transfers in	-		-	-	
21 Transfers out	(440,000)		(110,000)	-	
22 Total transfers	(440,000)	<u>-</u>	(110,000)	-	<u>.</u>
23 Change in net position	(500,000)	_	(108,897)	-	
24 Fund balance, beginning	96,614	_	96,614	841,209	_
25 Fund balance, ending	\$ (403,386)	_	\$ (12,283)	\$ 841,209	•

SEPTEMBER 2019



ROADS CAPITAL FUND

BALANCE SHEET	Current YTD	Prior YTD	
ASSETS			
1 Cash and investments	(3,408,044)	(2,416,063)	
2 Restricted cash	12,294,446	10,839,277	
3 Receivables	264,638	-	
4 Total assets	9,151,041	8,423,214	
LIABILITIES			
5 Payables and other liabilities	(225,489)	(21,542)	
6 Total liabilities	(225,489)	(21,542)	
7 FUND BALANCE	8,925,552	8,401,672	

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES					
8 Road impact Fees	1,000,000	127%	1,269,016	455,929	178%
9 Intergovernmental	7,625,000	0%	-	312,496	-100%
10 Other			31,183		
11 Total revenues	8,625,000	15%	1,300,199	768,425	69%
EXPENDITURES					
12 Shared services	(347,063)	25%	(86,766)	(127,171)	-32%
13 Capital	(12,246,925)	21%	(2,539,198)	(933,309)	172%
14 Total expenditures	(12,593,988)	21%	(2,625,964)	(1,060,479)	148%
TRANSFERS					
15 Transfers in	4,100,000	23%	938,383	1,357,000	-31%
16 Transfers out	-		-	-	
17 Total transfers	4,100,000	23%	938,383	1,357,000	-31%
18 Change in net position	131,012		(387,381)	1,064,946	-136%
19 Fund balance, beginning	9,312,933		9,312,933	7,336,726	27%
20 Fund balance, ending	\$ 9,443,945		\$ 8,925,552	\$ 8,401,672	6%

SEPTEMBER 2019



PARKS CAPITAL FUND

BALANCE SHEET	Current YTD	Prior YTD
ASSETS		
1 Cash and investments	(1,502,197)	(1,032,844)
2 Restricted cash	7,149,291	5,491,549
3 Receivables	-	-
4 Total assets	5,647,094	4,458,705
LIABILITIES		
5 Payables and other liabilities	(23,610)	(79,159)
6 Total liabilities	(23,610)	(79,159)
7 FUND BALANCE	5,623,484	4,379,546

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES					
8 Parks impact Fees	1,500,000	65%	968,607	607,534	59%
9 Intergovernmental	-		-	-	
10 Other	50,000	165%	82,258	4,558	
11 Total revenues	1,550,000	68%	1,050,865	612,092	72%
EXPENDITURES					
12 Shared services	(260,297)	25%	(65,074)	(58,859)	11%
13 Capital	(4,965,000)	0%	(15,420)	-	
14 Total expenditures	(5,225,297)	2%	(80,494)	(58,859)	37%
TRANSFERS					
15 Transfers in	440,000	25%	110,000	-	
16 Transfers out	-		-	-	
17 Total transfers	440,000	• •	110,000		
18 Change in net position	(3,235,297)	•	1,080,371	553,232	95%
19 Fund balance, beginning	4,543,113	•	4,543,113	3,826,314	19%
20 Fund balance, ending	\$ 1,307,816	-	\$ 5,623,484	\$ 4,379,546	28%

SEPTEMBER 2019



BUILDING CAPITAL FUND

BALANCE SHEET	Current YTD	Prior YTD
ASSETS		
1 Cash and investments	8,223,356	7,531,102
2 Restricted cash	531,342	664,791
3 Receivables	-	-
4 Total assets	8,754,698	8,195,893
LIABILITIES		
5 Payables and other liabilities	(47)	-
6 Total liabilities	(47)	-
7 FUND BALANCE	8,754,651	8,195,893

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES					
8 Police impact fee	100,000	84%	83,965	37,472	124%
9 Fire impact fee	57,000	230%	131,253	12,202	976%
10 Intergovernmental	-		33,158	3	
11 Other	26,000	0%			
12 Total revenues	183,000	136%	248,376	49,677	400%
EXPENDITURES					
13 Shared services	-		-	-	
14 Capital	(3,700,000)	0%	(1,890)	-	
15 Total expenditures	(3,700,000)	0%	(1,890)		
TRANSFERS					
16 Transfers in	50,000		12,500	357,850	
17 Transfers out	-		-	-	
18 Total transfers	50,000		12,500	357,850	
19 Change in net position	(3,467,000)		258,986	407,527	-36%
·					9%
20 Fund balance, beginning	7,788,366		8,495,665	7,788,366	
21 Fund balance, ending	\$ 4,321,366		\$ 8,754,651	\$ 8,195,893	7%

NOTES

SEPTEMBER 2019



CDBG FUND

BALANCE SHEET	Current YTD	Prior YTD
ASSETS		
1 Cash and investments	(140,294)	(222,006)
2 Restricted cash	165,856	160,587
3 Receivables	652,762	723,820
4 Total assets	678,324	662,402
LIABILITIES		
5 Payables and other liabilities	(54)	76,624
6 Total liabilities	(54)	76,624
7 FUND BALANCE	678,270	739,026

INCOME STATEMENT	Annual	YTD to	Current	Prior	01
REVENUES	Budget	Budget	YTD	YTD	Chg
8 Grants (CDBG)	1,107,606	0%		49,404	
9 Program revenue	1,107,000	0 /0	-	1,923	
10 Other	_		(950)	1,923	
11 Total revenues	1,107,606	0%	(950)	51,327	-102%
EXPENDITURES					
12 Administration	(119,163)	20%	(23,417)	(30,288)	-23%
13 Program support	(992,606)	1%	(8,140)	(4,596)	77%
14 Debt service	<u> </u>		(157,558)	(154,898)	2%
15 Total expenditures	(1,111,769)	17%	(189,114)	(189,781)	0%
TRANSFERS					
16 Transfers in	-		-	-	
17 Transfers out	<u> </u>				
18 Total transfers	-		-		
19 Change in net position	(4,163)		(190,065)	(138,454)	37%
20 Reserves, beginning	868,335		868,335	877,480	-1%
21 Reserves, ending	\$ 864,172		\$ 678,270	\$ 739,026	-8%

SEPTEMBER 2019



WATER FUND

BALANCE SHEET	Current	Prior
	YTD	YTD
ASSETS		
1 Cash and investments	3,948,193	(1,874,503)
2 Restricted cash	3,672,059	10,763,375
3 Receivables	4,527,942	3,356,006
4 Inventory	1,573,450	1,002,594
5 Capital assets, net	101,376,302	95,545,864
6 Total assets	115,097,947	108,793,336
LIABILITIES		
7 Payables and other liabilities	(1,267,545)	(1,892,697)
8 OPEB & pension liabilties	(162,787)	(156,881)
9 Bonds payable	(11,150,000)	(12,780,000)
10 Total liabilities	(12,580,332)	(14,829,579)
NET POSITION		
11 Net investment, capital assets	90,226,302	82,765,864
12 Restricted, bond proceeds	7,897,709	9,735,438
13 Unrestricted	4,393,604	1,462,456
14 Total net position	102,517,615	93,963,758

INCOME STATEMENT	Annual	YTD to	Current	Prior	
REVENUES	Budget	Budget	YTD	YTD	Chg
15 Water sales	26,554,622	40%	10,677,771	7,200,799	48%
16 Impact fees	1,500,000	43%	640,701	360,174	78%
17 Other	74.000	34%	25,343	42,860	7070
18 Bond proceeds	7,800,000	0%	20,343	42,000	
19 Total revenues	35,928,622	32%	11,343,815	7,603,832	49%
EXPENSES					
20 Personnel	(1,516,590)	18%	(277,450)	(329,827)	-16%
21 Operations	(4,114,969)	20%	(828,692)	(286,892)	189%
22 Water purchase	(11,965,700)	30%	(3,584,654)	(5,209,073)	-31%
23 Shared services	(3,056,206)	25%	(764,051)	(587,713)	30%
24 Long-term debt principal	(1,665,000)	65%	(1,085,417)	-	
25 Long-term debt interest & fees	(252,880)	42%	(105,408)	(1,500)	
26 Total expenditures	(22,571,345)	29%	(6,645,672)	(6,415,004)	4%
CAPITAL OUTLAY					
27 Capital	(12,521,694)		(378,270)	(682,322)	-45%
28 Other capital	-		-	(79,514)	
29 Total capital outlay	(12,521,694)	3%	(378,270)	(761,836)	-50%
OTHER (NON-CASH)					
30 Developer contributions, assets	-		-	-	
31 Depreciation	-		-	-	
32 Total other					
33 Change in net position	835,583		4,319,872	426,992	912%
34 Reserves, beginning	98,197,743		98,197,743	93,536,766	5%
35 Reserves, ending	\$ 99,033,326		\$ 102,517,615	\$ 93,963,758	9%

SEPTEMBER 2019



WASTEWATER FUND

BALANCE SHEET	Current YTD	Prior YTD
ASSETS		
1 Cash and investments	9,953,383	9,074,124
2 Restricted cash	(2,789,783)	(2,440,233)
3 Receivables	969,483	834,268
4 Investment in joint venture	26,986,930	24,299,978
5 Capital assets, net	40,203,797	38,571,532
6 Total assets	75,323,810	70,339,669
LIABILITIES		
7 Payables and other liabilities	(279,972)	(130,617)
8 OPEB & pension liabilties	(106,226)	(72,884)
9 Total liabilities	(386,198)	(203,501)
NET POSITION		
10 Net investment, capital assets	67,190,727	62,871,510
11 Net position	7,746,886	7,264,658
12 Total net position	74,937,613	70,136,167

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES					
13 Wastewater fees	10,263,914	27%	2,793,250	2,110,461	32%
14 Impact fees	900,000	59%	533,217	312,265	71%
15 Other	127,000	22%	27,892		
16 Total revenues	11,290,914	30%	3,354,359	2,422,726	38%
EXPENSES					
17 Personnel	(1,155,135)	19%	(216,192)	(312,326)	-31%
18 Operations	(1,091,530)	21%	(230,696)	(212,587)	9%
19 Wastewater treatment	(5,600,000)	25%	(1,393,829)	(1,281,072)	9%
20 Shared services	(1,493,601)	25%	(373,400)	(337,773)	11%
21 Total expenditures	(9,340,266)	24%	(2,214,116)	(2,143,758)	3%
CAPITAL OUTLAY					
22 Capital	(5,902,914)	0%	(8,764)	(181,924)	
23 Other capital	-		-	-	#DIV/0!
24 Total capital outlay	(5,902,914)		(8,764)	(181,924)	
OTHER (NON-CASH)					
25 Developer contributions	-		-	-	
26 Depreciation	-		-	-	
27 Total other	-				
28 Change in net position	(3,952,266)		1,131,479	97,044	1066%
29 Net position, beginning	73,806,134		73,806,134	70,039,123	5%
30 Net position, ending	\$ 69,853,868		\$ 74,937,613	\$ 70,136,167	7%

SEPTEMBER 2019



SOLID WASTE FUND

YTD	Prior YTD
218,846	302,433
737,848	554,728
5,743,577	5,169,291
-	-
6,700,271	6,026,452
(3,754)	(248,352)
(19,150)	(7,556)
(22,904)	(255,908)
5,743,577	5,169,291
933,790	601,253
6,677,367	5,770,544
	218,846 737,848 5,743,577 - 6,700,271 (3,754) (19,150) (22,904) 5,743,577 933,790

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES					
12 Collection fees	6,477,172	21%	1,363,983	1,051,036	30%
13 Other	8,500	15%	1,298	-	
14 Total revenues	6,485,672	21%	1,365,281	1,051,036	30%
EXPENDITURES					
15 Personnel	(130,200)	23%	(29,349)	(35,050)	-16%
16 Operations	(471,776)	19%	(90,558)	(55,943)	62%
17 Collection services	(3,986,493)	15%	(593,939)	(818,965)	-27%
18 Landfill	(776,322)	18%	(135,992)	(132,750)	
19 Shared services	(578,908)	25%	(144,727)	(120,199)	
20 Total expenditures	(5,943,699)	17%	(994,566)	(1,162,908)	-14%
OTHER (NON-CASH)					
21 Change of investment in joint venture	-		-	-	
22 Total transfers	-		-	<u> </u>	
<u>-</u>					
23 Change in net position	541,973		370,715	(111,871)	
24 Net position, beginning	6,306,652		6,306,652	5,882,415	7%
25 Net position, ending	\$ 6,848,625		\$ 6,677,367	\$ 5,770,544	16%

SEPTEMBER 2019



STORM WATER FUND	Current YTD	Prior YTD
ASSETS		
1 Cash and investments	7,715,851	5,483,835
2 Restricted cash	(517,607)	(191,448)
3 Receivables	463,563	254,217
4 Capital assets, net	46,774,825	43,913,946
5 Total assets	54,436,631	49,460,550
LIABILITIES		
6 Payables and other liabilities	(542,251)	(621,303)
7 OPEB & pension liabilties	(88,136)	(19,999)
8 Bonds payable	(4,705,000)	(5,330,000)
9 Total liabilities	(5,335,387)	(5,971,301)
NET POSITION		
10 Net investment, capital assets 1	42,533,387	38,838,163
11 Net position	6,567,857	4,651,086
12 Total net position	49,101,244	43,489,249

Budget Budget YTD YTD REVENUES	Chg 55%
13 Storm water fees 4,121,347 24% 982,961 635,478	
14 Impact fees 1,100,000 155% 1,707,224 333,696	
15 Other 100,000 21% 20,910 70	412%
16 Bond proceeds	
17 Total revenues 5,321,347 51% 2,711,096 969,243	180%
EXPENDITURES	
18 Personnel (1,147,116) 21% (238,669) (186,325)	28%
19 Operations (822,494) 25% (207,848) (169,794)	22%
20 Shared services (585,396) 25% (146,349) (150,302)	-3%
21 Long-term debt principal (635,000) 33% (211,667) -	
22 Long-term debt interest & fees (92,307) 16% (15,134) (51,435)	
23 Developer reimbursements	
24 Total expenditures (3,282,313) 25% (819,667) (557,855)	47%
CAPITAL OUTLAY	
25 Capital (5,014,274) 0% (21,591) (1,042,001)	-98%
26 Total capital outlay (5,014,274) (21,591) (1,042,001)	0070
OTHER (NON-CASH)	
27 Developer contributions	
28 Depreciation	
29 Total transfers	
29 Total transfers	
30 Change in net position (2,975,240) 1,869,837 (630,613)	-397%
31 Net position, beginning 47,231,407 47,231,407 44,119,862	7%
32 Net position, ending \$ 44,256,167 \$ 49,101,244 \$ 43,489,249	13%

SEPTEMBER 2019



STREETLIGHT FUND	Current YTD	Prior YTD
ASSETS		
1 Cash and investments	1,124,632	671,632
2 Receivables	59,612	54,635
3 Total assets	1,184,244	726,267
LIABILITIES		
4 Payables and other liabilities	34	(29,059)
5 Total liabilities	34	(29,059)
6 NET POSITION	1,184,278	697,208

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES					
7 Streetlight fees	749,870	25%	186,184	162,274	15%
8 Other	5,800		4,006	-	
9 Total revenues	755,670	25%	190,189	162,274	17%
EXPENDITURES					
10 Operations	(437,224)	10%	(43,079)	(50,920)	-15%
11 Total expenditures	(437,224)	10%	(43,079)	(50,920)	-15%
12 Change in net position	318,446		147,111	111,354	
13 Net position, beginning	1,037,167		1,037,167	585,854	77%
14 Net position, ending	\$ 1,355,613		\$ 1,184,278	\$ 697,208	70%

SEPTEMBER 2019



				/ u	TAH
FLEET MANAGEMENT FUND			Current YTD	Prior YTD	
ASSETS		-			
1 Cash and investments			5,493,514	6,599,340	
2 Restricted cash			1,233,428	-	
3 Inventory			39,265	39,265	
4 Receivables			107	-	
5 Capital assets, net			5,550,947	6,079,097	
6 Total assets		-	12,317,262	12,717,702	
LIABILITIES					
7 Payables and other liabilities			(115,616)	(122,441)	
8 Capital lease payable			(3,850,018)	(4,551,005)	
9 Pension payables			(71,867)	-	
10 Total liabilities		-	(4,037,501)	(4,673,446)	
NET POSITION					
11 Net investment, capital assets 1			1,700,928	1,528,092	
12 Net position			6,578,832	6,516,165	
13 Total net position		- -	8,279,760	8,044,257	
INCOME STATEMENT	Annual	YTD to	Current	Prior	
	Budget	Budget	YTD	YTD	Chg
REVENUES		Daugot			0119
14 Charges for service	4,407,015	26%	1,158,199	996,204	1
15 Sale of assets	350,000		-	-	
16 Other	80,000		21,905	-	
17 Lease proceeds	675,000		912,311	-	
18 Total revenues	5,512,015	38%	2,092,415	996,204	11

	Budget	Budget	YTD	YTD	Chg
REVENUES					
14 Charges for service	4,407,015	26%	1,158,199	996,204	16%
15 Sale of assets	350,000		-	-	
16 Other	80,000		21,905	-	
17 Lease proceeds	675,000		912,311		
18 Total revenues	5,512,015	38%	2,092,415	996,204	110%
EXPENDITURES					
19 Personnel	(675,811)	22%	(146,108)	(157,374)	-7%
20 Operations	(1,784,810)		(297,643)	(152,299)	95%
21 Shared services	-		-	(2,004)	-100%
22 Long-term debt principal	(1,446,437)		(122,231)	-	
23 Long-term debt interest & fees					
24 Total expenditures	(3,907,058)	14%	(565,982)	(311,677)	82%
CAPITAL OUTLAY					
25 Capital	(1,631,710)		(568,707)	(325,815)	
26 Other capital				<u> </u>	
27 Total capital outlay	(1,631,710)	35%	(568,707)	(325,815)	
OTHER (NON-CASH)					
28 Depreciation	-		-	-	
29 Total other	<u> </u>		-		
30 Change in net position	(26,753)		957,725	358,713	167%
31 Net position, beginning	7,322,035		7,322,035	7,685,544	-5%
32 Net position, ending	\$ 7,295,282		\$ 8,279,760	\$ 8,044,257	3%

SEPTEMBER 2019



IT INFRASTRUCTURE FUND	Current YTD	Prior YTD	
ASSETS			
1 Cash and investments	1,296,339	1,160,079	
2 Capital assets, net	197,828	245,899	
3 Total assets	1,494,167	1,405,979	
LIABILITIES			
4 Payables and other liabilities	(24,372)	(11,500)	
5 Total liabilities	(24,372)	(11,500)	
NET POSITION			
6 Net investment, capital assets 1	197,828	245,899	
7 Net position	1,271,968	1,148,579	
8 Total net position	1,469,795	1,394,478	

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES					
9 Assessments	330,000	25%	82,500	82,500	0%
10 Other	 _	_	4,973		
11 Total revenues	330,000	27%	87,473	82,500	6%
EXPENDITURES					
12 IT Infrstructure	(330,000)	9%	(28,087)	(26,000)	8%
13 Depreciation	-		-	-	
14 Total expenditures	(330,000)	9%	(28,087)	(26,000)	8%
TRANSFERS					
15 Transfers in	-		-	-	
16 Transfers out	-		-	-	
17 Total transfers	-	-	-		
18 Change in net position		-	59,386	56,500	5%
19 Net position, beginning	1,410,409	-	1,410,409	1,337,978	5%
20 Net position, ending	\$ 1,410,409	-	\$ 1,469,795	\$ 1,394,478	5%

SEPTEMBER 2019



RISK MANAGEMENT FUND	Current YTD	Prior YTD	
ASSETS			
1 Cash and investments	155,831	31,280	
2 Receivables	<u> </u>		
3 Total assets	155,831	31,280	
LIABILITIES			
4 Payables and other liabilities	(2,107)	(54,534)	
5 Total liabilities	(2,107)	(54,534)	
6 NET POSITION	153,724	(23,254)	

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES					
7 Assessments	1,452,828	26%	381,338	307,930	24%
8 Grants	22,000	0%	-	-	
9 Other			1,199		
10 Total revenues	1,474,828	26%	382,537	307,930	24%
EXPENDITURES					
11 Personnel	(131,968)	20%	(26,151)	-	
12 Operations	(28,500)	0%	-	-	
13 Premiums	(995,000)	87%	(863,903)	(824,159)	5%
14 Claims and losses	(575,000)	3%	(18,457)	(8,628)	
15 Total expenditures	(1,730,468)	53%	(908,512)	(832,788)	9%
16 Change in net position	(255,640)		(525,975)	(524,858)	0%
17 Net position, beginning	679,699		679,699	501,604	36%
18 Net position, ending	\$ 424,059		\$ 153,724	\$ (23,254)	-761%