MONTHLY FINANCIAL STATEMENT FOR THE FISCAL YEAR 2019-2020 OCTOBER 31, 2019



Prepared by Danyce Steck, CPFO – Finance Director



The following financial statements represent the period of July 1 through October 31, 2019. The statements are unaudited and were prepared in compliance with generally accepted accounting principles. Questions regarding these statements may be directed to the City's Finance Director, Danyce Steck at danyce.steck@westjordan.utah.gov.

COLUMN DESCRIPTIONS

- Annual Budget Adopted budget for fiscal year 2020 as of the date of the statements.
- YTD to Budget Percent of the annual budget spent to date.
- Current YTD Actuals for the period for the period of the statements.
- Prior YTD Actuals for the same period from the prior fiscal year.
- *Chg* Change between the current period and the same period year period, and percentage of change between the current period and the same prior year period.

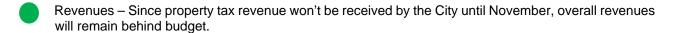
DISCUSSION AND ANALYSIS

Percent of the year complete: 33%

General Fund

Fund Balance for the General Fund increased by 9%, or \$749,340 from the same period last year which puts the balance at 16% of budgeted revenues. This is within the State's required fund balance of between 5% - 25% of revenues.

Both Cash and Payables and other liabilities increased substantially with the receipt of the cash bond paid on the Amazon project. This trend will remain until the bond is refunded at the end of the project. There were no other substantial changes in the Balance Sheet.



When comparing the prior year to the current year, there's a 10% increase in revenue due to the estimated sales tax revenue growth. The most recent two (2) months of sales tax revenues are estimated based on historical trends due to the normal 60-day distribution delay by the Utah State Tax Commission.

Expenditures – Expenditures for departments are generally at or below budget with the exception of Communications & Events due to the seasonal events that occur in July.

There is a noteworthy change in how the administrative departments are organized this year as compared to the previous year. A portion of that is due to the change in the form of government and a portion is due to organizational changes. In addition, current year shared services have been adjusted to reflect the actual services provided while these costs were previously based on the budget. Departments classified as 'administrative' are the city council, mayor, CAO, city attorney, city recorder, finance, human resources, information technology, and communications & events.

All other general fund departments report less than a +/- 10% variance from the prior year with overall expenditures varying 3% from the prior year and 5% below budget (28% expense to 33% of the year).

Transfers out – Funds transferred out of the General Fund are dedicated to support capital improvements in the Roads and Building Capital Funds. Prior year transfers are higher than the current year due to a one-time transfer of \$357k as proceeds from the sale of property in Wood Farms dedicated to the construction of the community center.



Class C Roads Fund

Since Class C Road funds are dedicated to road maintenance and improvements, it is normally used in the same year it is received. The City's portion of distribution is based on its annual percentage of statewide lane miles, population, and are adjusted with the sale of fuel-based products.

Revenues – The City has now received 2 of it's 6 distributions for the fiscal year and revenue is approximately 3% ahead of the previous year.

Expenditures – Shared services cost is a percentage of the City's Streets Department. Operations are specific to eligible road maintenance projects.

Transfers out are dedicated to the Roads Capital Fund for eligible road construction projects.

Special Districts – Highlands, KraftMaid, and Fairway Estates

Fairway Estates - There was no significant change of activity.

Highland SID - This fund ended the year with a negative fund balance. I am working with a consultant on a study regarding the assessment of commercial properties within this SID.

KraftMaid SID – This fund received revenue from the Storm Water Fund for the reimbursement of improvements in the area (\$235k). These funds will be used to make improvements to the area.

Municipal Building Authority

The final construction payment for the Public Works Building was recorded in June 2019. The fund balance of \$1.2 million is being held in this fund as security for the outstanding bond of the building and reflects approximately one year's worth of debt service payment.

Redevelopment Agency Fund

Revenue - Tax increment for the RDA will not be received until December 2019 and March 2020.

Expenditures – The City Council approved the purchase of property in one of the RDA areas by resolution in the amount of \$7.0 million with terms. The first year of the agreement required payment of \$2.5 million. In addition, the City Council approved an incentive agreement for Project Lonestar (Amazon) in the amount of \$1.575 million. Neither item was budgeted and will be added to the next budget amendment.



Capital Funds

There is minimal activity currently recorded in the capital funds at this point in the year.

Capital Support Fund - The purpose of this fund was to service the City's General Fund debt. This fund's balance is the result of the sale of land in FY2019, and will eventually be transferred to the Buildings Capital Fund. This fund will be closed in FY2020 with a zero balance.

The following capital funds receive revenue from impact fees. Amazon paid their impact fees in August 2019 which influences the YTD to Budget percentages significantly for these revenues.

Roads Capital Fund - This fund receives its support from road impact fees, Class C road funds, the General Fund, and grants from other governments. Cash is currently negative which indicates the City has spent more on City-funded road projects than it had available. Restricted cash consists of funds distributed through both the State legislature and Salt Lake County for specific road projects as well as unspent impact fees. Large capital projects expensed in the current year include overlays and the 7800 South widening projects.

Parks Capital Fund - This fund receives its support from park impact fees. Unrestricted cash is negative which indicates the City has spent more on City-funded projects than it had available. Restricted cash consists of unspent impact fees and some proceeds from the 2015 Sales Tax Revenue Bond that was issued to make park and streetlight improvements. These proceeds will be used to complete the payment for the Wild West Playground.

Building Capital Fund - The significant portion of this fund's balance comes from the sale of land in 2018. These funds are being held to support the construction of the community center which is currently in the design phase and will be constructed over the next 2 fiscal years. Restricted cash represents unspent police and fire impact fees.

Water Fund

The Water Fund is an enterprise fund which means it acts like a business. To understand the financial position of the Water Fund, the reader should take note of Lines 1 and 13 (Cash and Unrestricted net position).

The Water Fund's reserves (net position) are 13% of annual revenues. Best practice requires no less than 13% (45 days). The City will need to monitor this Fund closely.

Revenue – Water sales reported a 30% increase in revenue from the prior year due to rate adjustments. These adjustments were made to provide necessary funding for system improvements and inflationary increases. A substantial portion of revenue collected from water sales occurs early in the year (Jul/Aug) so revenues will trend ahead of budget. Water sales decrease substantially from October through May each year. The Amazon water impact fee was received in August which explains the increase in impact fee revenue of 49%.

Expense – Expenses are slightly ahead of budget for the year due to the payment of debt. This is expected to level out as the year progresses.



Wastewater Fund

The Wastewater Fund is an enterprise fund which means it acts like a business. To understand the financial position of the Wastewater Fund, the reader should take note of Lines 1 and 11 (Cash and Net position).

The Wastewater Fund has approximately \$7.9 million in reserves (net position), or 70% of annual revenues. These reserves are dedicated to system improvements and maintenance. This fund has two (2) pressure points - federal regulations which require additional wastewater treatments, and aging infrastructure which will require overhaul or replacement.

Revenue – Wastewater fees increased by 20% from the prior year due to the rate adjustment. Impact fee revenue increased due to the Amazon payment.

Expense – Expenses are within expected budget levels

Solid Waste Fund

The Solid Waste Fund is an enterprise fund which means it acts like a business. To understand the financial position of the Solid Waste Fund, the reader should take note of Lines 1 and 10 (Cash and Net position).

The Solid Waste Fund's reserves (net position) are low at 14% of annual revenues. Best practice requires no less than 13% (45 days). The City will need to monitor this Fund closely.

Revenue – Collection fees increased by 29% from the prior year due to the rate adjustment.

Expense – Expenses are below budget due to the timing of the City's payment for collection services.

Storm Water Fund

The Storm Water Fund is an enterprise fund which means it acts like a business. To understand the financial position of the Storm Water Fund, the reader should take note of Lines 1 and 11 (Cash and Net position).

The Storm Water Fund's reserves (net position) are stable at 123% of annual revenues. These reserves are dedicated to system improvements and maintenance currently in the design phase. Additional federal regulations will continue to put pressure on this Fund.

Revenue – Collection fees increased by 26% from the prior year due to the rate adjustment. Amazon's impact fee was paid in August.

Expense – Expenses are within expected budget levels.

Streetlight Fund

The Streetlight Fund is an enterprise fund which means it acts like a business. To understand the financial position of the Streetlight Fund, the reader should take note of Lines 1 and 6 (Cash and Net position).

This fund continues to build reserves in preparation for system improvements in the near future.



Fleet Management Fund

The Fleet Management Fund is an internal service fund which means it provides services to the entire City and all its Funds and is reimbursed for these services at a rate equal to the long-term planning needs of the service. It is reported similar to an enterprise fund. To understand the financial position of the Fleet Management Fund, the reader should take note of Lines 1 and 10 (Cash and Net position).

The long-term plan for this service depends on \$4.2m per year being dedicated towards this fund for the replacement and maintenance of vehicles and equipment for the City. The reserves for the fund reflect approximately 1.25 years of savings in preparation for large infrastructure demands like fire engines, ladder trucks, snow plows, etc.

All activity is within expected budget levels.

IT Infrastructure Fund

The IT Infrastructure Fund is an internal service fund which means it provides services to the entire City and all its Funds and is reimbursed for these services at a rate equal to the long-term planning needs of the service. It is reported similar to an enterprise fund. To understand the financial position of the IT Infrastructure Fund, the reader should take note of Lines 1 and 7 (Cash and Net position).

The long-term plan for this service depends on \$330k per year being dedicated towards this fund for the replacement of computers, servers, hardware, software, etc. The reserves for the fund reflect approximately 4 years of savings in preparation for large infrastructure demands.

Risk Management Fund

The Risk Management Fund receives its support from all the other funds in the form of an assessment. Reserves are currently negative due to the timing of the payment of the City's premiums at the beginning of the year and the assessments to recover that payment occurring over time during the year. Premiums increased year over year by 5% from the prior year.

Danyce Steck, CPFO

Finance Director - City of West Jordan

December 3, 2019

OCTOBER 2019



GENERAL FUND

BALANCE SHEET	Current YTD	Prior YTD	
ASSETS		110	
1 Cash and investments	5,518,270	1,820,519	
2 Restricted cash	4,614,889	3,772,322	
3 Receivables ¹	4,002,026	3,803,421	
4 Due from RDA	4,490,500	4,490,500	
5 Other	-	-	
6 Total assets	18,625,685	13,886,762	
LIABILITIES			
7 Payables and other liabilities	(9,558,093)	(5,568,510)	
8 Total liabilities	(9,558,093)	(5,568,510)	
9 FUND BALANCE	9,067,592	8,318,252	9%

	OME STATEMENT		Annual Budget	YTD to Budget		Current YTD		Prior YTD	Chg
	REVENUES Sales tax ¹	¢	22 752 522	34%	\$	7 705 000	¢.	6 022 406	13%
	Property tax	\$	22,752,532 15,833,731	34% 2%	Ф	7,705,882 270,543	\$	6,833,496 172,603	57%
	Franchise tax 1		9,178,620	22%		1,980,152		2,183,526	-9%
	icensing and permits		3,505,500	58%		2,019,743		1,417,587	-9% 42%
	Charges for services		3,303,300	30 /6		2,019,743		1,417,507	42 /0
14	Public safety		2,307,500	32%		744,441		905,747	-18%
15	Parks & recreation		285,000	46%		131,459		115,424	14%
16	Other		112,262	40%		4,535		3,266	39%
	ntergovernmental		1,337,966	17%		222,382		218,670	3370
	ines and forfeitures		1,180,000	32%		378,892		332,377	14%
	Other		817,373	39%		317,612		378,778	-16%
20	Total revenues		57,310,484	24%		13,775,640		12,561,474	10%
	EXPENDITURES								
21	City Council		(321,612)	15%		(46,702)		(128,946)	-64%
22	Mayor's Office ²		(228,009)	13%		(28,570)		-	100%
23	City Manager/CAO		(444,015)	27%		(121,409)		(148,185)	-18%
24	City Attorney		(1,738,469)	25%		(426,151)		(421,489)	1%
25	City Recorder		(177,722)	32%		(57,346)		(86,438)	-34%
26	Finance		(941,069)	27%		(254,708)		(163,043)	56%
27	Human Resources		(384,802)	28%		(106,204)		(141,983)	-25%
28	Information Technology		(1,774,844)	27%		(475,894)		(370, 265)	29%
29	Development Services		(2,836,144)	26%		(749,330)		(807,579)	-7%
30	Economic Development		(582,350)	18%		(105,924)		(159,833)	-34%
31	Community Preservation		(629,367)	27%		(169,014)		(153,506)	10%
32	Public Works		(9,325,268)	26%		(2,398,108)		(2,443,974)	-2%
33	Fire		(12,172,767)	29%		(3,584,678)		(3,632,729)	-1%
34	Police		(21,736,921)	28%		(6,070,891)		(5,454,402)	11%
35	Courts		(869,404)	28%		(242,374)		(259,216)	-6%
36	Communications & Events		(856,829)	48%		(414,397)		(487,217)	-15%
37	· · · · · · · · · · · · · · · · · · ·		(55,019,592)	28%		(15,251,700)		(14,858,806)	3%
-	udes estimates hased on historical tren	nde	· · · · · · · · · · · · · · · · · · ·			, , , , , , , , , , , , , , , , , , , ,		, , =,===,	

¹ Includes estimates based on historical trends

² The Mayor's Office was previously combined with City Council

OCTOBER 2019



GENERAL FUND

	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
EXPENDITURES (cont.)	 				
38 Debt Service	(2,235,250)	54%	(1,216,304)	-	
39 Non-Departmental	 (1,502,373)	31%	 (458,632)	 (379,291)	21%
40 Total expenditures	 (58,757,215)	29%	 (16,926,636)	 (15,238,097)	11%
TRANSFERS					
41 Transfers in	-		-	-	
42 Transfers out	(950,000)	33%	(316,667)	(607,850)	-48%
43 Total transfers	(950,000)	33%	(316,667)	(607,850)	-48%
EXTRAORDINARY ITEMS					
44 Land sale	-		-	-	
45 Transfer to Building Capital Fund	-		-	-	
46 Total extraordinary items	-		-	-	
47 Change in fund balance	(2,396,731)		(3,467,663)	(3,284,472)	
48 Fund balance, beginning	12,535,255		12,535,255	 11,602,724	8%
49 Fund balance, ending	\$ 10,138,524		\$ 9,067,592	\$ 8,318,252	9%

OCTOBER 2019



CLASS C ROAD FUNDS

Total transfers

18 Change in fund balance

19 Fund balance, beginning

20 Fund balance, ending

17

BALANCE SHEET			Current YTD	Prior YTD	
ASSETS		_			
1 Restricted cash			56,982	3,346,760	
2 Receivables			806,455	719,012	
3 Other			-	-	
4 Total assets		_	863,437	4,065,772	
LIABILITIES					
5 Payables and other liabilities			-	_	
6 Total liabilities		_	-	-	
7 FUND BALANCE		-	863,437	4,065,772	
INCOME STATEMENT	Annual	YTD to	Current	Prior	
DEVENUES	Budget	Budget	YTD	YTD	Chg
REVENUES 8 Class C Roads Allotment	4,350,000		1,306,836	1,290,114	
9 Interest income	93,000		11,909	1,290,114	
10 Total revenues	4,443,000	30%	1,318,745	1,290,114	
EXPENDITURES					
11 Personnel	-		-	_	
12 Operations	(1,165,656)		(194,151)	(215,524)	
13 Shared services - wages	(621,070)		(173,408)	(226,220)	
14 Total expenditures	(1,786,726)	21%	(367,559)	(441,744)	-17%
TRANSFERS					
15 Transfers in	-		-	-	
16 Transfers out	(3,250,000)	<u></u>	(1,083,333)	(1,733,479)	

(3,250,000)

(593,726)

995,585

401,859

33%

(1,083,333)

(132,148)

995,585

863,437

(1,733,479)

(885,109)

4,950,881

4,065,772

-38%

-80%

-79%

OCTOBER 2019



FAIRWAY ESTATES

BALANCE SHEET	Current YTD			
ASSETS				
1 Cash and investments	51,536	50,958		
2 Receivables	-	-		
3 Total assets	51,536	50,958		
LIABILITIES				
4 Payables and other liabilities	-	(826)		
5 Total liabilities		(826)		
6 FUND BALANCE	51,536	50,133		

INCOME STATEMENT	_	Annual Budget	YTD to Budget	C	Current YTD	=	rior YTD	Chg
REVENUES								
7 Property tax		10,918			281		252	
8 Other		20			217		0	
9 Total revenues		10,938	5%		497		253	
EXPENDITURES								
10 Operations		(14,653)	30%		(4,350)		(2,499)	
11 Total expenditures		(14,653)	30%		(4,350)		(2,499)	
12 Change in net position		(3,715)			(3,852)		(2,246)	
13 Fund balance, beginning		53,203			55,389		53,203	4%
14 Fund balance, ending	\$	49,488		\$	51,537	\$	50,957	1%

OCTOBER 2019



HIGHLAND SPECIAL IMPROVEMENT DISTRICT

BALANCE SHEET	Current YTD	Prior YTD
ASSETS		
1 Cash and investments	(10,439)	49,572
2 Receivables	3,709	5,357
3 Total assets	(6,730)	54,928
LIABILITIES		
4 Payables and other liabilities	-	-
5 Total liabilities		-
6 FUND BALANCE	(6,730)	54,928

INCOME STATEMENT	_	Annual Budget	YTD to Budget	C	Current YTD	-	Prior YTD	Chg
REVENUES								
7 Assessments		95,000			26,305		21,985	
8 Other					(18)		-	
9 Total revenues		95,000	28%		26,286		21,985	
EXPENDITURES								
10 Operations		(91,665)			(24,817)		(14,877)	
11 Total expenditures		(91,665)	27%		(24,817)		(14,877)	
40 Change in not position		2.225			4.470		7.407	
12 Change in net position		3,335			1,470		7,107	
13 Fund balance, beginning		(8,200)			(8,200)	1	47,821	
14 Fund balance, ending	\$	(4,865)		\$	(6,730)	\$	54,928	

OCTOBER 2019

13 Change in net position

15 Fund balance, ending

14 Fund balance, beginning



KRAFTMAID SPECIAL IMPROVEMENT DISTRICT

BALANCE SHEET		_	Current YTD	Prior YTD	
ASSETS 1 Cash and investments 2 Receivables			597,849	635,461	
3 Total assets		-	597,849	635,461	
LIABILITIES 4 Payables and other liabilities 5 Total liabilities		_	<u>-</u> -	<u>-</u>	
6 FUND BALANCE		- -	597,849	635,461	
INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES 7 Other	_		236,887	1,546	
8 Total revenues	-	- 	236,887	1,546	
EXPENDITURES 9 Debt service 10 Total expenditures	<u> </u>	- 	<u>-</u> -	<u>-</u>	
TRANSFERS IN/OUT 11 Transfers in 12 Transfers out	- -		- -	290,303	
	-	 	-	290,303	

360,962

360,962

\$

236,887

360,962

597,849

\$

\$

291,849

343,612

635,461

5%

-6%

OCTOBER 2019



MUNICIPAL BUILDING AUTHORITY

BALANCE SHEET	Current YTD	Prior YTD	
ASSETS			
1 Cash and investments	143,473	1,468,557	
2 Restricted cash	1,156,079	2,831,343	
3 Total assets	1,299,552	4,299,901	
LIABILITIES			
4 Payables and other liabilities	(17,071)	(0)	
5 Total liabilities	(17,071)	(0)	
6 FUND BALANCE	1,282,481	4,299,901	

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES					
7 Lease revenue	1,851,950		617,317	617,550	
8 Bond proceeds	-		-	-	
9 Other	15,000		11,734	44,695	
10 Total revenues	1,866,950	34%	629,051	662,245	
EXPENDITURES					
11 Debt service	(1,851,950)		(1,348,261)	(1,346,673)	
12 Capital	-		(80,123)	(879,236)	
13 Total expenditures	(1,851,950)	77%	(1,428,384)	(2,225,909)	
14 TRANSFERS					
15 Transfers in	-		-	-	
16 Transfers out	-		-	-	
17 Total transfers	-		-	-	
18 Change in net position	15,000		(799,333)	(1,563,664)	
19 Fund balance, beginning	5,863,565		2,081,814	5,863,565	
20 Fund balance, ending	\$ 5,878,565		\$ 1,282,481	\$ 4,299,901	

OCTOBER 2019



REDEVELOPMENT AGENCY FUND

ASSETS Table Tab	BALANCE SHEET			Current YTD	Prior YTD	
Total assets Tota	1 Cash and investments			7,841,103	13,993,376	
5 Payables and other liabilities 6 Due to the General Fund (4,490,500) (4,490,500) (4,490,500) 7 Total liabilities 3,350,603 9,502,876 8 FUND BALANCE 3,350,603 9,502,876 INCOME STATEMENT Annual Budget YTD to Budget Current YTD Prior YTD Chg REVENUES 9 Tax increment 4,361,769 0% - - - 10 Other - 58,883 - 11 Total revenues 4,361,769 1% 58,883 - EXPENDITURES 12 Administration (151,049) 33% (50,350) (59,345) -15% 13 Redevelopment (3,159,286) 50% (1,580,390) (5,490) - - 14 Debt service (897,312) 0% - - - - 15 Low-income housing (292,277) 0% - - - - - 15 Low-income housing (292,277) 0% - - - - - - - - - - - - - - - - </th <th>3 Receivables</th> <th></th> <th></th> <th>7,841,103</th> <th>13,993,376</th> <th></th>	3 Receivables			7,841,103	13,993,376	
Total liabilities				-	-	
NCOME STATEMENT Annual Budget YTD to Budget YTD to YTD YTD Chg						
REVENUES 9 Tax increment 4,361,769 0% - - - 1 - <th>8 FUND BALANCE</th> <th></th> <th></th> <th>3,350,603</th> <th>9,502,876</th> <th></th>	8 FUND BALANCE			3,350,603	9,502,876	
REVENUES 9 Tax increment 4,361,769 0% - <th>INCOME STATEMENT</th> <th></th> <th></th> <th></th> <th></th> <th>Cha</th>	INCOME STATEMENT					Cha
10 Other -	REVENUES					
Total revenues		4,361,769	0%	-	-	
EXPENDITURES 12 Administration (151,049) 33% (50,350) (59,345) -15% 13 Redevelopment (3,159,286) 50% (1,580,390) (5,490) 14 Debt service (897,312) 0% - - 15 Low-income housing (292,277) 0% - - 16 Total expenditures (4,499,924) 36% (1,630,739) (64,835) 2415% TRANSFERS 17 Transfers in 50,000 0% - (290,303) 18 Transfers out - 16,667 - 19 Total transfers 50,000 33% 16,667 (290,303) EXTRAORDINARY ITEMS 20 Land sale - - 6,103 21 Land purchase - (7,000,200) - 22 Total extraordinary items - (7,000,200) 6,103 21 Change in net position (88,155) (8,555,390) (349,035) 22 Fund balance, beginning 11,905,993 11,905,993 9,851,911 21%						
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12 Administration (151,049) 33% (50,350) (59,345) -15% 13 Redevelopment (3,159,286) 50% (1,580,390) (5,490) 14 Debt service (897,312) 0% - - 15 Low-income housing (292,277) 0% - - 16 Total expenditures (4,499,924) 36% (1,630,739) (64,835) 2415% TRANSFERS 17 Transfers in 50,000 0% - (290,303) 2415% EXTRAORDINARY ITEMS 20 Land sale - - 6,103 21 Land purchase - (7,000,200) - 22 Total extraordinary items - (7,000,200) 6,103 21 Change in net position (88,155) (8,555,390) (349,035) 22 Fund balance, beginning 11,905,993 11,905,993 9,851,911 21%	EXPENDITURES					
13 Redevelopment (3,159,286) 50% (1,580,390) (5,490) 14 Debt service (897,312) 0% - - 15 Low-income housing (292,277) 0% - - 16 Total expenditures (4,499,924) 36% (1,630,739) (64,835) 2415% TRANSFERS 17 Transfers in 50,000 0% - (290,303) 18 Transfers out - 16,667 - 19 Total transfers 50,000 33% 16,667 (290,303) EXTRAORDINARY ITEMS 20 Land sale - - 6,103 21 Land purchase - (7,000,200) - 22 Total extraordinary items - (7,000,200) 6,103 21 Change in net position (88,155) (8,555,390) (349,035) 22 Fund balance, beginning 11,905,993 11,905,993 9,851,911 21%		(151 049)	33%	(50.350)	(59.345)	-15%
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EXTRAORDINARY ITEMS 20 Land sale 6,103 21 Land purchase - (7,000,200) 22 Total extraordinary items - (7,000,200) 6,103 21 Change in net position (88,155) (8,555,390) (349,035) 22 Fund balance, beginning 11,905,993 11,905,993 9,851,911 21%		50,000	33%		(290,303)	
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22 Fund balance, beginning 11,905,993 11,905,993 9,851,911 21%	22 Total extraordinary items			(7,000,200)	6,103	
	21 Change in net position	(88,155)		(8,555,390)	(349,035)	
	22 Fund balance, beginning	11,905,993		11,905,993	9,851,911	21%
	23 Fund balance, ending			\$ 3,350,603		-65%

OCTOBER 2019



CAPITAL SUPPORT FUND

BALANCE SHEET	Current YTD	Prior YTD	
ASSETS		_	
1 Cash and investments	(48,943)	(536,611)	
2 Restricted cash	(6)	1,296	
3 Receivables	-	-	
4 Total assets	(48,949)	(535,316)	
LIABILITIES			
5 Payables and other liabilities	-	(55,698)	
6 Total liabilities	-	(55,698)	
7 FUND BALANCE	(48,949)	(591,013)	

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES					
8 Property tax	-		-	-	
9 Sales tax	-		-	-	
10 Grants (TRCC)	-		-	-	
11 Sale of assets	-		-	-	
12 Bond proceeds	-		-	-	
13 Other			1,103		
14 Total revenues	-		1,103		
EXPENDITURES					
15 Professional services	(60,000)		-	(1,432,222)	
16 Debt service	-		-	-	
17 Total expenditures	(60,000)	0%	-	(1,432,222)	
CAPITAL OUTLAY					
18 Capital	(504,097)		-	-	
19 Total capital outlay	(504,097)	0%	-	-	
TRANSFERS					
20 Transfers in	-		-	-	
21 Transfers out	(440,000)		(146,667)	-	
22 Total transfers	(440,000)	33%	(146,667)		
23 Change in net position	(500,000)		(145,563)	(1,432,222)	
24 Fund balance, beginning	96,614	•	96,614	841,209	
25 Fund balance, ending	\$ (403,386)	•	\$ (48,949)	\$ (591,013)	
	+ (111)000)	:	, (12,310)	, (,)	

OCTOBER 2019



ROADS CAPITAL FUND

BALANCE SHEET	Current YTD	Prior YTD	
ASSETS			
1 Cash and investments	(6,050,344)	(2,916,840)	
2 Restricted cash	13,203,907	11,403,256	
3 Receivables	264,638	-	
4 Total assets	7,418,202	8,486,416	
LIABILITIES			
5 Payables and other liabilities	(134,626)	0	
6 Total liabilities	(134,626)	0	
7 FUND BALANCE	7,283,575	8,486,416	

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES					
8 Road impact Fees	1,000,000	135%	1,349,592	517,395	161%
9 Intergovernmental	7,625,000	0%	-	312,496	-100%
10 Other			52,701		
11 Total revenues	8,625,000	16%	1,402,294	829,891	69%
EXPENDITURES					
12 Shared services	(347,063)	25%	(86,801)	(169,561)	-49%
13 Capital	(12,246,925)	38%	(4,711,517)	(1,494,119)	215%
14 Total expenditures	(12,593,988)	38%	(4,798,318)	(1,663,680)	188%
TRANSFERS					
15 Transfers in	4,100,000	33%	1,366,667	1,983,479	-31%
16 Transfers out	-		-	-	
17 Total transfers	4,100,000	33%	1,366,667	1,983,479	-31%
18 Change in net position	131,012		(2,029,358)	1,149,690	-277%
19 Fund balance, beginning	9,312,933		9,312,933	7,336,726	27%
20 Fund balance, ending	\$ 9,443,945		\$ 7,283,575	\$ 8,486,416	-14%

OCTOBER 2019



PARKS CAPITAL FUND

BALANCE SHEET	Current YTD	Prior YTD	
ASSETS			
1 Cash and investments	(1,866,830)	(991,800)	
2 Restricted cash	7,151,612	5,493,616	
3 Receivables	-	-	
4 Total assets	5,284,783	4,501,816	
LIABILITIES			
5 Payables and other liabilities	(23,610)	(79,159)	
6 Total liabilities	(23,610)	(79,159)	
7 FUND BALANCE	5,261,173	4,422,658	

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES					
8 Parks impact Fees	1,500,000	72%	1,078,608	692,944	56%
9 Intergovernmental	-		-	-	
10 Other	50,000	165%	82,258	6,625	
11 Total revenues	1,550,000	75%	1,160,866	699,569	66%
EXPENDITURES					
12 Shared services	(260,297)	25%	(65,101)	(78,479)	-17%
13 Capital	(4,965,000)	11%	(524,372)	(24,746)	
14 Total expenditures	(5,225,297)	11%	(589,473)	(103,225)	471%
TRANSFERS					
15 Transfers in	440,000	33%	146,667	-	
16 Transfers out			-		
17 Total transfers	440,000		146,667	-	
18 Change in net position	(3,235,297)		718,060	596,344	20%
19 Fund balance, beginning	4,543,113		4,543,113	3,826,314	19%
20 Fund balance, ending	\$ 1,307,816		\$ 5,261,173	\$ 4,422,658	19%

OCTOBER 2019



BUILDING CAPITAL FUND

BALANCE SHEET	Current YTD	Prior YTD	
ASSETS			
1 Cash and investments	8,232,436	7,537,108	
2 Restricted cash	532,575	664,793	
3 Receivables	-	-	
4 Total assets	8,765,011	8,201,901	
LIABILITIES			
5 Payables and other liabilities	(47)	-	
6 Total liabilities	(47)	-	
7 FUND BALANCE	8,764,964	8,201,901	

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES	Dauget	Dauget			Ong
8 Police impact fee	100,000	91%	90,652	42,596	113%
9 Fire impact fee	57,000	233%	132,778	13,084	915%
10 Intergovernmental	-		33,158	4	
11 Other	26,000	0%			
12 Total revenues	183,000	140%	256,588	55,685	361%
EXPENDITURES					
13 Shared services	-		-	-	
14 Maintenance	-		(1,000)	-	
15 Capital	(3,700,000)	0%	(2,956)		
16 Total expenditures	(3,700,000)	0%	(3,956)		
TRANSFERS					
17 Transfers in	50,000		16,667	357,850	
18 Transfers out					
19 Total transfers	50,000		16,667	357,850	
20 Change in net position	(3,467,000)		269,299	413,535	-35%
21 Fund balance, beginning	7,788,366		8,495,665	7,788,366	9%
22 Fund balance, ending	\$ 4,321,366		\$ 8,764,964	\$ 8,201,901	7%

NOTES

OCTOBER 2019



CDBG FUND

BALANCE SHEET	Current YTD	Prior YTD	
ASSETS			
1 Cash and investments	(171,408)	(213,223)	
2 Restricted cash	157,313	160,622	
3 Receivables	652,762	703,272	
4 Total assets	638,667	650,672	
LIABILITIES			
5 Payables and other liabilities	8,489	76,169	
6 Total liabilities	8,489	76,169	
7 FUND BALANCE	647,156	726,841	

INCOME STATEMENT	Annual Budget	YTD to Budget	(Current YTD	I	Prior YTD	Chg
REVENUES	 						
8 Grants (CDBG)	1,107,606	0%		-		49,404	
9 Program revenue10 Other	-			- (0E0)		1,923	
10 Other 11 Total revenues	 1,107,606	0%	-	(950) (950)		51,327	-102%
11 Total revenues	 1,107,000	0 /0	1	(930)		31,321	-102/0
EXPENDITURES							
12 Administration	(119,163)	28%		(33,381)		(39,648)	-16%
13 Program support	(992,606)	3%		(29,290)		(7,421)	295%
14 Debt service				(157,558)		(154,898)	2%
15 Total expenditures	 (1,111,769)	20%		(220,229)		(201,966)	9%
TRANSFERS							
16 Transfers in	-			-		-	
17 Transfers out	-						
18 Total transfers	 			-		-	
19 Change in net position	 (4,163)			(221,179)		(150,639)	47%
20 Reserves, beginning	868,335			868,335		877,480	-1%
21 Reserves, ending	\$ 864,172		\$	647,156	\$	726,841	-11%
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OCTOBER 2019



WATER FUND

BALANCE SHEET	Current	Prior	
	YTD	YTD	
ASSETS			
1 Cash and investments	2,933,271	(1,281,027)	
2 Restricted cash	3,657,279	10,262,307	
3 Receivables	3,696,683	3,312,837	
4 Inventory	1,607,092	1,002,594	
5 Capital assets, net	101,376,302	95,545,864	
6 Total assets	113,270,627	108,842,575	
LIABILITIES			
7 Payables and other liabilities	(786,314)	(2,394,359)	
8 OPEB & pension liabilties	(162,787)	(156,881)	
9 Bonds payable	(11,150,000)	(12,780,000)	
10 Total liabilities	(12,099,101)	(15,331,241)	
NET POSITION			
11 Net investment, capital assets	90,226,302	82,765,864	
12 Restricted, bond proceeds	7,478,196	9,160,402	
13 Unrestricted	3,467,028	1,585,069	
14 Total net position	101,171,526	93,511,335	
	·		

INCOME STATEMENT	Annual	YTD to	Current	Prior	01
REVENUES	Budget	Budget	YTD	YTD	Chg
15 Water sales	26,554,622	49%	12,913,705	9,964,778	30%
16 Impact fees	1,500,000	49%	731,205	431,243	70%
17 Other	74,000	34%	25,342	63,489	7070
18 Bond proceeds	7,800,000	0%	25,542	03,409	
19 Total revenues	35,928,622	38%	13,670,252	10,459,511	31%
EXPENSES					
20 Personnel	(1,516,590)	25%	(372,321)	(438,399)	-15%
21 Operations	(4,114,969)	34%	(1,396,103)	(466,343)	199%
22 Water purchase	(11,965,700)	39%	(4,725,543)	(7,311,712)	-35%
23 Shared services	(3,056,206)	26%	(801,760)	(783,617)	2%
24 Long-term debt principal	(1,665,000)	65%	(1,085,417)	-	
25 Long-term debt interest & fees	(252,880)	42%	(105,408)	(138,490)	
26 Total expenditures	(22,571,345)	38%	(8,486,553)	(9,138,561)	-7%
CAPITAL OUTLAY					
27 Capital	(12,521,694)		(2,209,916)	(1,255,305)	76%
28 Other capital	-		-	(91,076)	
29 Total capital outlay	(12,521,694)	18%	(2,209,916)	(1,346,381)	64%
OTHER (NON-CASH)					
30 Developer contributions, assets	-		-	-	
31 Depreciation	-		-	-	
32 Total other		•		-	
33 Change in net position	835,583	•	2,973,783	(25,431)	
·		•			5%
35 Reserves, ending	\$ 99,033,326	•	\$ 101,171,526	\$ 93,511,335	8%
34 Reserves, beginning	98,197,743		98,197,743	93,536,766	

OCTOBER 2019



WASTEWATER FUND

BALANCE SHEET	Current YTD	Prior YTD	
ASSETS			
1 Cash and investments	10,049,836	8,982,646	
2 Restricted cash	(2,789,783)	(2,440,233)	
3 Receivables	991,417	983,445	
4 Investment in joint venture	27,193,682	24,564,559	
5 Capital assets, net	40,203,797	38,571,532	
6 Total assets	75,648,948	70,661,948	
LIABILITIES			
7 Payables and other liabilities	(279,972)	(126,539)	
8 OPEB & pension liabilties	(106,226)	(72,884)	
9 Total liabilities	(386,198)	(199,423)	
NET POSITION			
10 Net investment, capital assets	67,397,479	63,136,091	
11 Net position	7,865,272	7,326,435	
12 Total net position	75,262,751	70,462,525	

INCOME STATEMENT	Annual	YTD to	Current	Prior	01
DEVENUES	Budget	Budget	YTD	YTD	Chg
REVENUES 13 Wastewater fees	40.002.044	36%	2 724 202	2 444 202	20%
	10,263,914		3,724,382	3,114,202	
14 Impact fees	900,000	65%	585,126	374,716	56%
15 Other	127,000	22%	27,892		0.40/
16 Total revenues	11,290,914	38%	4,337,401	3,488,918	24%
EXPENSES					
17 Personnel	(1,155,135)	27%	(307,819)	(424,677)	-28%
18 Operations	(1,091,530)	28%	(305,201)	(275,834)	11%
19 Wastewater treatment	(5,600,000)	33%	(1,858,443)	(1,730,108)	7%
20 Shared services	(1,493,601)	26%	(391,251)	(450,364)	-13%
21 Total expenditures	(9,340,266)	31%	(2,862,714)	(2,880,983)	-1%
CAPITAL OUTLAY					
22 Capital	(5,902,914)	0%	(18,070)	(184,533)	
23 Other capital	-		-	-	
24 Total capital outlay	(5,902,914)		(18,070)	(184,533)	
OTHER (NON-CASH)					
25 Developer contributions	-		-	-	
26 Depreciation	-		-	-	
27 Total other	-		-	-	
28 Change in net position	(3,952,266)		1,456,617	423,402	244%
29 Net position, beginning	73,806,134		73,806,134	70,039,123	5%
30 Net position, ending	\$ 69,853,868		\$ 75,262,751	\$ 70,462,525	7%

OCTOBER 2019



SOLID WASTE FUND

BALANCE SHEET	Current YTD	Prior YTD	
ASSETS			
1 Cash and investments	282,604	297,707	
2 Receivables	616,311	433,250	
3 Investment in joint venture	5,743,577	5,169,291	
4 Capital assets, net	-	-	
5 Total assets	6,642,492	5,900,248	
LIABILITIES			
6 Payables and other liabilities	(3,754)	(539,726)	
7 OPEB & pension liabilties	(19,150)	(7,556)	
8 Total liabilities	(22,904)	(547,282)	
NET POSITION			
9 Net investment, capital assets	5,743,577	5,169,291	
10 Net position	876,011	183,675	
11 Total net position	6,619,588	5,352,966	

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES					
12 Collection fees	6,477,172	27%	1,752,927	1,363,977	29%
13 Other	8,500	15%	1,298	-	
14 Total revenues	6,485,672	27%	1,754,225	1,363,977	29%
EXPENDITURES					
15 Personnel	(130,200)	26%	(34,416)	(41,815)	-18%
16 Operations	(471,776)	36%	(167,949)	(96,408)	74%
17 Collection services	(3,986,493)	22%	(889,142)	(1,396,980)	-36%
18 Landfill	(776,322)	25%	(196,600)	(197,958)	
19 Shared services	(578,908)	26%	(153,182)	(160,265)	
20 Total expenditures	(5,943,699)	24%	(1,441,290)	(1,893,426)	-24%
OTHER (NON-CASH)					
21 Change of investment in joint venture	-		-	-	
22 Total transfers	-		-	-	
<u>-</u>	_				
23 Change in net position	541,973		312,936	(529,450)	
24 Net position, beginning	6,306,652		6,306,652	5,882,415	7%
25 Net position, ending	\$ 6,848,625		\$ 6,619,588	\$ 5,352,966	24%

OCTOBER 2019



STORM WATER FUND	Current	Prior	
	YTD	YTD	
ASSETS			
1 Cash and investments	7,668,914	5,049,961	
2 Restricted cash	(521,236)	(191,433)	
3 Receivables	424,468	355,335	
4 Capital assets, net	46,774,825	43,913,946	
5 Total assets	54,346,971	49,127,808	
LIABILITIES			
6 Payables and other liabilities	(315,450)	(113,753)	
7 OPEB & pension liabilties	(88,136)	(19,999)	
8 Bonds payable	(4,705,000)	(5,330,000)	
9 Total liabilities	(5,108,586)	(5,463,752)	
NET POSITION			
10 Net investment, capital assets 1	42,494,292	38,939,281	
11 Net position	6,744,092	4,724,775	
12 Total net position	49,238,385	43,664,056	

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES					
13 Storm water fees	4,121,347	31%	1,295,804	1,029,088	26%
14 Impact fees	1,100,000	158%	1,738,464	531,827	227%
15 Other	100,000	21%	20,910	82	
16 Bond proceeds	-		-	-	
17 Total revenues	5,321,347	57%	3,055,178	1,560,997	96%
EXPENDITURES					
18 Personnel	(1,147,116)	29%	(338,380)	(260,751)	30%
19 Operations	(822,494)	32%	(260,992)	(247,561)	5%
20 Shared services	(585,396)	26%	(153,710)	(200,403)	-23%
21 Long-term debt principal	(635,000)	33%	(211,667)	-	
22 Long-term debt interest & fees	(92,307)	20%	(18,770)	(51,435)	
23 Developer reimbursements	-		-	-	
24 Total expenditures	(3,282,313)	30%	(983,519)	(760,149)	29%
CAPITAL OUTLAY					
25 Capital	(5,014,274)	1%	(64,681)	(1,256,655)	-95%
26 Total capital outlay	(5,014,274)	_	(64,681)	(1,256,655)	
OTHER (NON-CASH)					
27 Developer contributions	_		-	_	
28 Depreciation	-		-	-	
29 Total transfers		-		-	
		_			
30 Change in net position	(2,975,240)		2,006,978	(455,806)	-540%
31 Net position, beginning	47,231,407	_	47,231,407	44,119,862	7%
32 Net position, ending	\$ 44,256,167	_	\$ 49,238,385	\$ 43,664,056	13%

OCTOBER 2019



STREETLIGHT FUND	Current YTD	Prior YTD
ASSETS		
1 Cash and investments	1,152,689	704,116
2 Receivables	50,760	36,707
3 Total assets	1,203,449	740,823
LIABILITIES		
4 Payables and other liabilities	34	(2)
5 Total liabilities	34	(2)
6 NET POSITION	1,203,483	740,821

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES					
7 Streetlight fees	749,870	32%	241,550	232,386	4%
8 Other	5,800		4,006	-	
9 Total revenues	755,670	32%	245,556	232,386	6%
EXPENDITURES					
10 Operations	(437,224)	18%	(79,240)	(77,419)	2%
11 Total expenditures	(437,224)	18%	(79,240)	(77,419)	2%
12 Change in net position	318,446		166,316	154,967	
13 Net position, beginning	1,037,167		1,037,167	585,854	77%
14 Net position, ending	\$ 1,355,613		\$ 1,203,483	\$ 740,821	62%

OCTOBER 2019



FLEET MANAGEMENT FUND	Current YTD	Prior YTD	
ASSETS			
1 Cash and investments	5,318,967	6,788,159	
2 Restricted cash	1,235,547	-	
3 Inventory	39,265	39,265	
4 Receivables	-	-	
5 Capital assets, net	5,550,947	6,079,097	
6 Total assets	12,144,725	12,906,521	
LIABILITIES			
7 Payables and other liabilities	(111,702)	(112,020)	
8 Capital lease payable	(3,850,018)	(4,551,005)	
9 Pension payables	(71,867)	-	
10 Total liabilities	(4,033,587)	(4,663,025)	
NET POSITION			
11 Net investment, capital assets 1	1,700,928	1,528,092	
12 Net position	6,410,210	6,715,404	
13 Total net position	8,111,138	8,243,496	
		·	

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES	Daaget	Dauger	110		Ong
14 Charges for service	4,407,015	34%	1,513,055	1,368,487	11%
15 Sale of assets	350,000	4%	14,175	89,018	-84%
16 Other	80,000	27%	21,905	-	
17 Lease proceeds	675,000	135%	912,311	-	
18 Total revenues	5,512,015	45%	2,461,445	1,457,505	69%
EXPENDITURES					
19 Personnel	(675,811)	29%	(198,009)	(208,314)	-5%
20 Operations	(1,784,810)	23%	(405,524)	(344,969)	18%
21 Shared services	-		-	(2,672)	-100%
22 Long-term debt principal	(1,446,437)	8%	(122,231)	-	
23 Long-term debt interest & fees	-		-	-	
24 Total expenditures	(3,907,058)	19%	(725,765)	(555,955)	31%
CAPITAL OUTLAY					
25 Capital	(1,631,710)	58%	(946,577)	(343,598)	175%
26 Other capital	-		-	-	
27 Total capital outlay	(1,631,710)	58%	(946,577)	(343,598)	
OTHER (NON-CASH)					
28 Depreciation	-		-	-	
29 Total other	-	-	-	-	
		_			
30 Change in net position	(26,753)	-	789,103	557,952	41%
31 Net position, beginning	7,322,035	_	7,322,035	7,685,544	-5%
32 Net position, ending	\$ 7,295,282	_	\$ 8,111,138	\$ 8,243,496	-2%

OCTOBER 2019



IT INFRASTRUCTURE FUND	Current YTD	Prior YTD	
ASSETS			
1 Cash and investments	1,303,790	1,119,346	
2 Capital assets, net	197,828	245,899	
3 Total assets	1,501,618	1,365,246	
LIABILITIES			
4 Payables and other liabilities	(4,323)	-	
5 Total liabilities	(4,323)	-	
NET POSITION			
6 Net investment, capital assets 1	197,828	245,899	
7 Net position	1,299,468	1,119,346	
8 Total net position	1,497,295	1,365,246	

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Chg
REVENUES					
9 Assessments	330,000	33%	110,000	110,000	0%
10 Other		_	4,973		
11 Total revenues	330,000	35%	114,973	110,000	5%
EXPENDITURES					
12 IT Infrstructure	(330,000)	9%	(28,087)	(82,732)	-66%
13 Depreciation	-		-	-	
14 Total expenditures	(330,000)	9%	(28,087)	(82,732)	-66%
TRANSFERS					
15 Transfers in	-		-	-	
16 Transfers out	-		-	-	
17 Total transfers	-	-	-		
18 Change in net position	-	-	86,886	27,268	219%
19 Net position, beginning	1,410,409	-	1,410,409	1,337,978	5%
20 Net position, ending	\$ 1,410,409	_	\$ 1,497,295	\$ 1,365,246	10%

OCTOBER 2019



ISK MANAGEMENT FUND Current YTD		Prior YTD
ASSETS		
1 Cash and investments	263,579	14,123
2 Receivables		-
3 Total assets	263,579	
LIABILITIES		
4 Payables and other liabilities	466	(54,534)
5 Total liabilities	466	(54,534)
6 NET POSITION	264,046	(40,410)

INCOME STATEMENT	Annual Budget	YTD to Budget	Current YTD	Prior YTD	Cha
REVENUES	Budget	Buuget	110		Chg
7 Assessments	1,452,828	35%	512,526	414,920	24%
8 Grants	22,000	0%	-	-	
9 Other	-		1,199	-	
10 Total revenues	1,474,828	35%	513,725	414,920	24%
EXPENDITURES					
11 Personnel	(131,968)	27%	(35,014)	-	
12 Operations	(28,500)	0%	(50)	-	
13 Premiums	(995,000)	88%	(871,790)	(832,020)	5%
14 Claims and losses	(575,000)	4%	(22,524)	(124,914)	
15 Total expenditures	(1,730,468)	54%	(929,378)	(956,934)	-3%
40 Observation and acception	(055,040)		(445.050)	(540.044)	000/
16 Change in net position	(255,640)	,	(415,653)	(542,014)	-23%
17 Net position, beginning	679,699		679,699	501,604	36%
18 Net position, ending	\$ 424,059		\$ 264,046	\$ (40,410)	-753%