



## COUNCIL REPORT

Report Date: June 13, 2023  
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Meeting Date: June 28, 2023  
[Submit comments to Council](#)

TO: Standing Committee on Policy and Strategic Priorities  
FROM: General Manager of Planning, Urban Design and Sustainability  
SUBJECT: Downtown Eastside (DTES) Plan Implementation and Strategic Grant Allocation - 2023

### Recommendations

- A. THAT Council approve the matching grant allocation of \$932,400 to Downtown Eastside (DTES) non-profit organizations (as detailed in Appendix A) to advance the social, economic and environmental objectives of the DTES Plan, funded from the approved 2023 Multi-year DTES Plan Matching Grants Budget and the approved 2023 Multi-year DTES Plan Strategic Projects Grants Budget.
- B. THAT, pursuant to Section 206(1)(j) of the *Vancouver Charter*, Council deems any organization listed in Appendix A of this report that is not otherwise a registered charity with Canada Revenue Agency to be contributing to the culture, beautification, health, or welfare of Vancouver.
- C. THAT the General Manager of Planning, Urban Design and Sustainability (GM of PDS) (or their designate) be authorized to negotiate and execute agreements to disburse the grants described in this report on the terms and conditions generally set out below and on such other terms and conditions as are satisfactory to the GM of PDS and the Director of Legal Services.
- D. THAT no legal rights or obligations will be created by the approval of Recommendations A to D above unless and until the applicable grant agreement or letter of agreement is approved by the City in accordance with Recommendation C above and executed and delivered by both the grant recipient and GM of PDS (or their designate).

Approval of the grant recommendations above requires at least 2/3 affirmative votes of all Council members under Section 206 (1) of the *Vancouver Charter*.

## Purpose and Executive Summary

Council approved the *Downtown Eastside (DTES) Plan* in March 2014 setting out the policies, strategies, quick-start and short-term actions needed to achieve the long-term vision that:

***“the neighbourhood will be made up of mixed-income communities with a range of affordable housing options (including social housing) for all residents, local serving commerce, social services and cultural activities where all feel welcome, valued and at home”.***

This report recommends 23 grants to 22 non-profit agencies totaling \$932,400 to provide critical assistance and support community initiatives in a timely way to benefit marginalized DTES residents, consistent with the implementation strategy in the DTES Plan. The recommended projects align with the Healthy City Strategy, as well as the City’s social sustainability framework and related initiatives, including the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP), the Reconciliation Framework, Missing and Murdered Indigenous Women and Girls (MMIWG) Response, and the Equity Framework. It will also support actions in the DTES Community Economic Development (CED) Strategy and the Chinatown Cultural Heritage Asset Management Plan (CHAMP) Strategic Framework.

These grant allocations support an integrated vision of health and well-being in the DTES and will help advance the ongoing work needed for the City to respond to systemic barriers due to the compounding intersections of racism, poverty, sexism, homophobia, transphobia, xenophobia and colonialism.

## Council Authority/Previous Decisions

- UNDRIP Strategy (2022)
- Accessibility Strategy (2022)
- Chinatown Cultural Heritage Asset Management Plan Strategic Framework (2022)
- Culture | Shift: Blanketing the City in Arts and Culture, including Making Space for Arts and Culture (2019)
- Downtown Eastside Community Economic Development Strategy (2016)
- Healthy City Strategy Action Plan (2015)
- Downtown Eastside Plan (2014)
- Downtown Eastside Social Impact Assessment (2014)
- City of Reconciliation Framework (2014)

## City Manager’s Comments

The City Manager concurs with the foregoing recommendations.

## Context and Background

The Downtown Eastside (DTES) is located on the traditional, unceded territories of the x<sup>w</sup>məθk<sup>w</sup>əyəm (Musqueam) Indian Band, Sk̓wx̓wú7mesh (Squamish) and səliiwətaʔt (Tsleil-Waututh) Nations, and comprises the seven mixed income neighbourhoods of Gastown, Victory Square, Chinatown, Downtown Eastside Oppenheimer District, Thornton Park, Strathcona, and

the Industrial Lands.

Census data shows that individuals in the DTES historically have a lower median income than other neighbourhoods in the city. The Census 2016 data indicated that 54% of individuals living in the DTES earned less than \$20,000, whereas for the city overall it was 36% of individuals. The median income for DTES families was \$23,359; as a reference, the median income after tax for the City of Vancouver families was \$65,423. Despite the high level of poverty and vulnerability, the DTES is a very creative and diverse area with close-knit communities and cultural amenities.

The DTES Plan provides the 30-year vision, strategies, and policies needed to achieve a better quality of life for the residents, and to improve opportunities for businesses and industries. The DTES Plan Implementation Grants support the implementation of the Plan in four key priority areas: (1) supporting neighbourhood improvements and community building; (2) fostering community economic development; (3) protecting valuable community assets; and (4) strategic projects. The objective of these grants is to build partnerships with non-profit organizations, charities, social enterprises, Societies and Business Improvement Associations to help implement the DTES Plan and to advance the City's social, economic and ecological sustainability objectives.

Applications are invited through an open call once a year. Information on the DTES Plan Implementation Grants is listed on the City's website. Email notifications about the open call are sent to an extensive list of non-profits in the DTES, including small grass-roots organizations. Staff is available to answer grant applicants' questions and to solicit feedback on the application process. Staff review all applications for completeness and to ensure they meet eligibility requirements (Appendix C). An interdepartmental staff team then conduct detailed reviews using grant criteria established in alignment with the DTES Plan priorities, the Social Impact Objectives and the quick start actions and short-term projects of the Plan (Appendix D). Staff also work closely with staff administering other City grant programs to maximize the collective impact of the City's investments. At the end of the grant cycle, grantees are required to complete a report outlining the outcomes of the project and submit invoices showing how City funds were spent.

Since the plan's adoption, the City has approved more than 250 grants, providing \$10.6 million to non-profit organizations and social enterprises. The benefits include a wide spectrum of improvements to work spaces, critical repairs to ageing historic and heritage buildings, acquisition of furniture and equipment, creation of low barrier jobs, preparation of feasibility studies, needs assessments, and business plans to name a few.

## **Discussion**

The 23 grants recommended in this report (see Appendix A for more detail on each project) align with Council priorities and strategies. Most of the matching grant applications relate to Community Asset Management, Strategic Projects and Community Economic Development, including interventions addressing equity, cultural redress, space improvements and access to affordable spaces for non-profit organizations. The funding distribution of the recommended grant applications is summarised in Table 1. Two grant applications are not recommended for funding because the project timelines do not align with the grant guidelines or the project is funded through other City grants (see Appendix B).

**Table 1: Recommended DTES Plan Implementation Matching Grants**

<b>Funding Area</b>	<b>Objectives</b>	<b>Number of Grants</b>	<b>% of Grants</b>	<b>Total Funding</b>
Community Economic Development	A vibrant and inclusive economy through Community Economic Development.	2	9%	\$97,000
Community Asset Management	Retention and improvement of valuable assets identified in the DTES Plan and Social Impact Assessment.	11	48%	\$415,400
Neighbourhood Improvements	Improvements to the neighbourhood places and spaces for community wellbeing, safety and walkability.	1	4%	\$20,000
Strategic Projects	Supporting strategic interventions to respond to community needs.	9	39%	\$400,000
<b>Total</b>		<b>23</b>	<b>100%</b>	<b>\$932,400</b>

### Financial Implications

The full amount being recommended is \$932,400. These initiatives are funded from the approved 2023 Multi-year DTES Plan Implementation Matching Grants Budget and the approved 2023 Multi-year DTES Plan Strategic Projects Grants Budget. If approved, the amount remaining in the 2023-2026 Capital Plan for these two programs is \$1,804,600.

Following Council approval of proposed grants, Terms of Reference documents will be signed between the applicants and the City of Vancouver outlining the terms and conditions for each grant release.

### Legal Implications

The grants in this report are authorized by section 206 of the Vancouver Charter.

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**APPENDIX A**  
**DTES Plan Implementation Grants (Recommended)**

No	Organization	Project Description	Outcomes	Quick Starts (Appendix D)	Amount Recommended
1	Eastside Arts Society	Deliver a comprehensive website to showcase the arts and cultural assets in the Eastside Arts District.	Enhance economic opportunity for artists by raising awareness of the rich and unique cultural ecology in the DTES.	Economy (C8) Arts, Culture & Heritage (D4)	\$50,000
2	Lee's Seniors Housing Society	Support the initial consulting services and site preparation costs to develop affordable housing for Chinese seniors.	Design, consulting, project management services, and site preparation to develop affordable housing and ground floor retail space.	Well-Being (A3) Housing (B3) Economy (C9)	\$50,000
3	Vancouver Moving Theatre	Purchase computer equipment and acquire additional production equipment for DTES Mobile Arts Production Package.	Technical and production support of arts and culture events, including local employment opportunities for low-income residents.	Economy (C4, C9) Arts, Culture & Heritage (D2)	\$5,800
4	Exchange Inner City	Support DTES' social enterprises by providing business supports, including marketing, impact evaluation and communications, and procurement support.	Improved financial viability of social enterprises, allowing them to expand services.	Economy (C6, C8, C9)	\$48,000
5	Pride in Art Society	Purchase office furniture and computer equipment to improve programs and services at SUM gallery.	Improved programs and services to support economic opportunities for local artists.	Arts, Culture & Heritage (D1, D2)	\$10,600
6	Wongs' Benevolent Association	Storefront renovations at the Hon Housing building.	Improved storefront unit in a heritage society building for a women-owned legacy business.	Economy (C9), Arts, Culture & Heritage (D4)	\$50,000
7	Chau Luen Kon Sol Society	Structural improvements to enhance safety and functionality of building interiors.	Structural repairs for safer living environment, energy efficiency, and space activation for senior residents.	Well-Being (A1, A2) Housing (B3)	\$50,000

8	Vancouver Buddhist Temple	Structural improvements to mitigate snow load and ensure the building is structurally safe.	Weatherproofing, building modifications and snow load mitigation for the Buddhist Temple.	Economy (C8) Arts, Culture & Heritage (D2)	\$50,000
9	Downtown Eastside Neighbourhood House Society	Install one Limited Use Limited Application (LULA) lift to improve access for residents with mobility needs.	Improved safety and access to renovated facilities for residents, volunteers and staff in wheelchairs, scooters, and other mobility needs.	Well-being (A3) Arts, Culture & Heritage (D4)	\$50,000
10	Carnegie Community Centre Association	Work with Indigenous Knowledge Keepers, Artists, and Elders to Indigenize the Centre.	Creation and installation of Indigenous art to make the Centre more welcoming to Indigenous residents.	Well-being (A1) Economy (C9) Arts, Culture & Heritage (D3)	\$50,000
11	Vancouver Chinatown Foundation For Community Revitalization	Build a small tool library with building maintenance tools, cleaning equipment, and accompanying personal protective gear.	Assist Chinatown businesses with keeping their businesses and public space safe and clean.	Arts, Culture & Heritage (D4) Parks & Open Space (E4)	\$20,000
12	Vancouver Chinatown Foundation For Community Revitalization	Install new flooring and paint 25 housing units at the May Wah Hotel.	Maintenance of housing stock for low-income resident and seniors.	Well-Being (A3) Housing (B3) Economy (C9)	\$45,000
13	Aboriginal Land Trust Society	Support consulting and project management services for the construction of the Indigenous Healing Centre.	A healing Centre that includes a medical/dental clinic and a food centre with commercial kitchen and dining hall area.	Well-Being (A2, A3) Housing (B3) Arts, Culture & Heritage (D3)	\$50,000
14	Asian Environmental Association (DBA: Hua Foundation)	Feasibility study to develop co-shared arts and culture space.	A study to develop co-shared, multi-functional arts and culture space in partnership with four DTES organizations.	Arts, Culture & Heritage (D2, D4)	\$50,000
15	YVR Heart Tattoo Society	Purchase kitchen equipment to provide low-barrier food services to DTES residents.	Support a weekly low-barrier food program for food security.	Well-Being (A6)	\$30,000

16	Sch' Eyk Housing Society	Install activated door mechanisms & electrical scooter parking in the parkade.	Accessibility improvements for the ageing tenants.	Well-Being (A3) Housing (B1)	\$28,000
17	221A Artist Run Centre Society	Purchase equipment for community and education programs at xawš shewáy.	Expand programs and access to arts and cultural spaces for DTES and Chinatown residents.	Well-Being (A2) Economy (C9) Art, Culture & Heritage (D3)	\$50,000
18	Downtown Eastside Women's Centre Association	Improve the HVAC system at 161 East Pender St.	Improve office, community kitchen and programming space to meet the growing needs of women.	Well-Being (A1, A2, A3)	\$50,000
19	UrbanPromise Ministries (Promise Vancouver)	Safety upgrades to sprinkler and smoke alarm systems at 558 Powell Street for after-school program.	Preserve 20 affordable after-school childcare seats benefiting low-income, Indigenous, and single caregiver families.	Well-Being (A3) Economy (C8, C9)	\$28,000
20	Mission Possible Compassionate Ministries Society	Purchase a vehicle, maintenance and computer equipment to replace aging equipment for its property maintenance services.	Increase capacity and add more employment opportunities for residents facing barriers to employment.	Economy (C6, C9)	\$49,000
21	Watari Counselling and Support Services Society	Upgrade the existing kitchen equipment.	Improve access to food services for Indigenous and marginalized communities.	Well-Being (A1, A2, A3)	\$41,000
22	Lung Kong Tien Yee Association	Structural and safety improvements to the Sun Ah heritage building.	Building improvements to protect SRO and commercial unit.	Housing (B1, B3)	\$47,000
23	WISH Drop-In Centre	Undertake a needs assessment and prepare a functional program for the Drop-in Centre.	A plan to address long-term program, service provision and space needs for women involved in street-based sex trade.	Well-Being (A1, A3)	\$30,000
				<b>Total</b>	<b>\$932,400</b>

**APPENDIX B**  
**DTES Plan Implementation Grants (Not Recommended)**

No	Organization	Project Description	Amount Requested	Comments
1	Vancouver Chinatown Foundation For Community Revitalization	Build an updated exhibit and cultural programming space at the Chinatown Storytelling Centre.	\$19,775	Project timeline fell outside the grant timelines. Funding cannot be used to pay for a completed project.
2	Gallery Gachet Society	Improve current primary leasehold space to suit current and future operations.	\$50,000	Project to be funded through a Cultural Infrastructure Grant (RTS 15454).



## **APPENDIX C**

### **2023 DTES Matching Grants Guidelines and Criteria**

#### **1. INTRODUCTION**

The Planning Department is accepting applications to its 2023 Downtown Eastside (DTES) Plan Matching Grant Program. We are looking for a small number of projects that will achieve the Social Impact Objectives (DTES Plan - page 11) and support the implementation of DTES Plan through Quick Start, and other actions as set out in Chapter 18 of the Plan.

Key priority areas of the DTES Matching Grants are also to be linked to the DTES Plan by:

- Supporting community-based initiatives (for example: micro enterprise establishment, youth outreach, childcare and co-op projects, community stewardship etc.),
- Fostering community economic development (CED) (for example: retail space improvements, façade upgrades, storefront activation, social enterprise equipment and fittings etc)
- Protecting community assets (for example: upgrades to space occupied by social or cultural service providers, social enterprise premises and support to the SRO upgrading program etc.),
- Improving the walkability and safety of the neighbourhood (for example: street improvements, furniture, lighting, signage and information boards etc.).

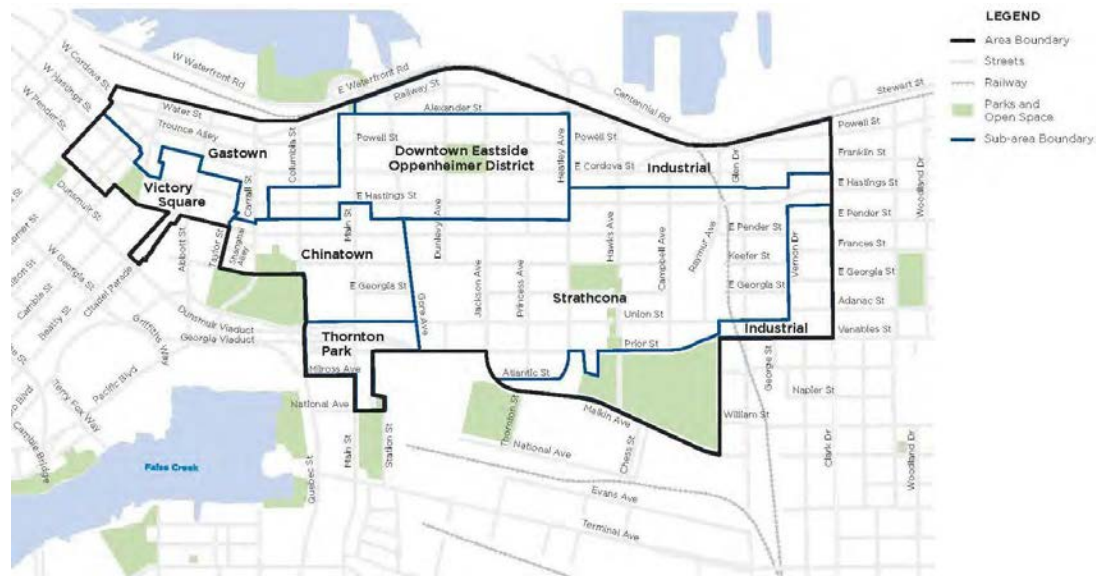
#### **2. PROGRAM SUMMARY**

- Matching grants are available in the range of \$5,000 to \$50,000.
- Grants are for projects in the DTES (see map).
- Projects are to be completed one year from the date of Council approval.
- Applicants need to be Vancouver-based non-profit organizations or social enterprises.
- Applicants should share 50% of the project cost.

#### **3. ELIGIBLE ORGANIZATIONS**

We welcome applications from Vancouver-based organizations that are:

- Registered non-profit societies.
- Business improvement associations.
- Community service co-ops.
- Charities registered with Canada Revenue Agency (CRA).
- Social enterprises wholly owned by a non-profit society.
- Faith-based organizations.



In addition, organizations must:

- Be in good standing with the Registrar of Societies, be financially stable with sound administration and have a proven track record of public service.
- Have an independent, active governing body composed of volunteers whose main responsibilities shall be program and policy development and fundraising. The Board is held responsible for the effectiveness of services provided and the financial accountability for funds received from all sources. Voting members of the Board of Directors of a Society may not be remunerated for services to the society, but they may be reimbursed for expenses.
- If in City-owned or leased facilities when applying, assure work to be done is in accordance to the terms and conditions in the lease.

We do **NOT** fund organizations that:

- Focus mainly on health care or education (excluding childcare or out-of-school care)
- Exclude certain people or groups because of their religion, ethnicity, gender, age, sexual orientation, language, disability, or income.

#### 4. ELIGIBLE PROJECTS

Your organization may apply if your project is located in the Downtown Eastside and is for:

- Improvements to building assets, upgrades to premises and/or facades that lead to community economic development and enhancing social connections etc.
- Feasibility studies, investigations, skills development, project management etc. and can be funded to build capacity leading to capital related improvements or CED.
- Movable assets such as machinery, tools, equipment, appliances, furniture.
- Flexibility could be made for time-sensitive, strategic projects that will produce significant outcomes that meet the DTES Plan, subject to City Council's final approval.

Your project must align with the DTES Plan in regards to the Social Impact Objectives (Page 11), or help implement a Quick Start project in the DTES Plan (Chapter 18).

You can read the DTES Plan at <http://vancouver.ca/files/cov/downtown-eastside-plan.pdf>

Funding will **NOT** pay for projects already completed.

## 5. APPLICATIONS REVIEW

Your application will be reviewed by staff and we may invite your organization for an interview.

We will review your application based on these considerations:

- a. How the project supports the Social Impact Objectives of the DTES Plan (Page 11); applicants should describe how all or some of the objectives would be met.
- b. For CED projects, how would they:
  - Maintain diversity of existing businesses and commercial uses and supporting affordable commercial spaces for social enterprises, micro-enterprises and small businesses providing low-cost goods and services for residents.
  - Encourage the use of local goods and services in the construction, operation and maintenance of the proposed development or business.
  - Encourage local and inclusive hiring in the construction, operation and maintenance phases of the improvement.
  - Establish new CED initiatives or strengthening of social and micro enterprises.
- c. The ability, effectiveness and type of service offered by your organization and project partners.
- d. Data and targets that measure project outcomes (for example: number of local jobs created, number of people trained, or amount of local- serving retail space).
- e. The amount of financial support secured from other sources as matching funds.
- f. The cost of the project and past grant applications.

## 6. COST SHARING

The DTES Matching Grants Program uses a cost-sharing arrangement with your organization in order to build capacity and leverage funding from other sources. Other funding sources could include government programs, the private sector, trusts, donations, cooperatives, applicant's own reserves and in-kind contributions.

In general, the City's contribution will not exceed 50% of the total project cost, from \$5,000 up to a maximum of \$50,000. If you have a substantial capital project that requires a grant more than \$50,000, please contact us to discuss before submitting your application.

Your organization does not need to secure all funding at the time of application. When the application is approved, you have up to one year to raise the funds and complete the project.

## 7. GRANT PAYMENT

After City Council has approved your project, payment terms will be determined and described in the Terms of Reference (TOR) and Letter of Understanding (LOU) agreement that is signed by the City and your organization.

A grant can only be paid after your organization has confirmed that all matching project financing and contribution is in place.

If your organization is not able to meet conditions of the grant, start or complete the project based on an agreed timeline, the project may be terminated and any funds paid to the project will need

to be returned to the City to meet other granting requests.

## 8. CITY COUNCIL DECISION ON CAPITAL GRANTS

City Council makes the final decision on your application. City staff will review all applications and make recommendations to City Council.

## 9. HOW TO APPLY

APPLICATION DEADLINE IS:

4:00PM - Friday March 31, 2023

### To apply, please follow these steps:

1. Complete and sign the application form.
2. Submit application either by:
  - a) **Email:** Scan the signed form, save it as a PDF document and email it with the subject “2023 DTES Plan Grants” to: [dtes.grants@vancouver.ca](mailto:dtes.grants@vancouver.ca) .
  - or**
  - b) **In person to:** Department of Planning, Urban Design and Sustainability – 510 West, 3rd floor – 510 West Broadway, Attention: Community Planning

In person deliveries are accepted Monday to Friday, 9am-5:00 pm

You may find the application form online at

<http://vancouver.ca/home-property-development/dtes-local-area-plan.aspx>

## 10. SUPPORTING DOCUMENTATIONS

The following documents are required as attachments to support your request:

1. A least two current detailed cost estimates.
2. Drawings and plans of the proposed project, if applicable.
3. Letter from Worker’s Compensation Board confirming the applicant is registered in good standing and the registration number.
4. Letters of confirmation from other funding sources, if available.
5. A copy of your BC Registry Certificate of Good Standing, if not previously submitted in other grant applications.
6. If the property is not owned by the applicant, a copy of the lease and a letter from the landlord/property owner authorizing the proposed project. If the property is located in a City-owned facility, a letter from the City authorizing the project is not required, as staff will consult with the Facilities Department directly. However, it is very strongly advised that you contact your City representative in the Facilities Department in advance of making an application to us to make them aware of your project.

If you have questions about your application, please send an email to [dtes.grants@vancouver.ca](mailto:dtes.grants@vancouver.ca)

**APPENDIX D**  
**Quick Start Actions and Short Term Projects**  
*(Summary of Section 18.6 – Action Plan 2013-43 of the approved DTES Plan)*

<b>A - Well-Being</b>
1. Enhance residents' sense of safety, inclusion and belonging, including implementing actions from the City's Task Force on Sex Work and Sexual Exploitation and Missing Women's Inquiry.
2. Improve access to affordable, nutritious, and culturally-appropriate foods.
3. Continue to prioritize that the safety of women, children, seniors, and culturally-diverse groups through well-designed spaces and inclusive programs.
<b>B - Housing</b>
1. Offer grants to non-profits to upgrade SROs while maintaining affordability.
2. Continue working with the Residential Tenancy Branch to improve tenant/landlord relations.
3. Address urgent social housing needs.
4. Explore creative financing using a 'cost-benefit' approach for scattered supportive housing sites.
<b>C - Economy</b>
1. Investigate regulatory changes and building code modifications to accelerate small conversions and renovations of business premises (especially in older buildings that are costly to maintain) to allow business owners who wish to make physical improvements.
2. Work with the four Business Improvement Associations to create a neighbourhood-wide business characteristics survey.
3. Work with VEC and BIAs to attract suitable new enterprises with retail strategies.
4. Use City-owned properties, affordable leases, and revitalization tax supports to provide affordable goods and services to the area.
5. Undertake a study of vending alternatives and the establishment of neighbourhood market-selling facilities.
6. Facilitate social and green enterprise practices and innovative business methods to achieve Social Impact objectives and Greenest City Action Plan objectives.
7. Innovate and support opportunities for market-selling, small business and micro-enterprise opportunities for DTES residents to build the survival economy.
8. Identify, secure and maximize economic/business assets that serve the low-income community (particularly in the CBDA).
9. Increase local employment encouraging inclusive local hiring opportunities.

<b>D - Arts &amp; Culture and Heritage</b>
1. Stabilize key existing physical assets and secure ownership in public domain.
2. Retain/create flexible multi-use neighbourhood spaces such as studios, offices, rehearsal/production and indoor/outdoor space.
3. Support community efforts to recognize Aboriginal First Nations heritage and the SalishSea Civilization concept.
4. Support community initiatives such as raising the stature of the Japanese Canadian heritage, preservation and rehabilitation of the Chinatown Society buildings, identify, preserve and improve places with social and cultural meaning to the community, such as CRAB Park, Pigeon Park, Oppenheimer Park, Powell Street (Japantown), Chinatown, Strathcona, historic lane ways and alleys.
5. Initiate the work on updating the Vancouver Heritage Register.
6. Create a framework and business plan for a Chinatown Society Building Grants Program.
<b>E - Parks &amp; Open Space</b>
1. Convert over-paved or under-used areas into mini-parks or plazas where possible.
2. Review existing street trees to fill gaps and replace ailing trees, and prioritize planting new trees in areas with few or no existing street trees.
3. Make existing parks more useable by adding new features.
4. Enhance the public realm to improve walkability, and reinforce the distinct identity of historic areas.
<b>F - Community Place-Making</b>
1. Encourage the revitalization of laneways through temporary installations and development opportunities.
2. Hastings Street and Kiwassa Urban Design Framework and Public Realm Plan.
3. Undertake improvements to Water Street and Maple Tree Square, including the public realm, pedestrian, cyclist, and traffic safety, and introduce amenities for community programming and celebrations.
<b>G - Well-Managed Growth &amp; Development</b>
1. Consider amending land use and development policies and by-laws to support plan implementation, including the adoption of a new DTES Rezoning Policy and Social Impact Objectives.