



**COYOTE CRISIS
COLLABORATIVE**

**The Annual Report
to the Community**
— **2021** —



COYOTE CRISIS COLLABORATIVE

Coyote Crisis Collaborative is a multi-disciplinary preparedness network supporting robust healthcare and other community sector emergency management programs. A spectrum of leaders from diverse areas of emergency preparedness and response collaborate, learn from, and challenge one another in developing preparedness capabilities linked to assessment, planning, communications/situational awareness, training, and exercises. The mission of the Coyote Crisis Collaborative is to provide tools, training, resources, and information to facilitate continuous improvement in community disaster preparedness, mitigation, response, and recovery.



Letter from the Chair

Chief Tom Shannon (Chair)
Scottsdale Fire Department

The past year has fostered more reliance upon and work with our board members and community partners to enable increased activities. Over the next few pages, some of the achievements and ongoing initiatives are summarized.

We are also returning to our roots, by meeting with military leaders across the state to build relationships. By improving our understanding of the assets within the private sector, first responder and recipient entities, and military, we may elevate our capabilities to address disasters.

Board meetings have focused upon learning lessons from national disasters. Jackson County Fire District 5 and Providence Medford Medical Center in Oregon shared innovative concepts for tackling a rural wildfire that behaved in unexpected patterns, such as new ideas for rapid location of shelters. Mental health experts shared novel resources that may be activated during incidents. The Portland Police Department and Minnesota Department of Public Safety provided insights into new industries that must be notified during a protest so they can prepare for looters as well as challenges facing law enforcement recruitment, retention, and mental health.

To better secure the organization's future, an interim Assistant Director was hired. Jason Gillette is participating in training to understand the complexities of operating the Collaborative and becoming acquainted with the initiatives, reporting requirements, planning, and local, tribal, and state leaders. A succession plan is now possible.

I will transition from the Chair of the Collaborative as I embark upon a new journey as President of the Arizona Fire Chiefs Association. The new Chair, Chris Bellino, is quickly becoming adept at the tasks he will assume beginning January 1, 2022. In addition, new Executive Committee members have been elected, including Rebecca Haro (representing the Arizona Ambulance Association) and Judy Lynn (representing Cochise County Emergency Management). I look forward to working with all of the new Executives and board members during the next year.

On behalf of the Board, thank you to our stakeholders for helping us delineate and prioritize efforts. Our sincere appreciation is extended to the Arizona Department of Health Services for sponsorship and guidance. It is their continuing commitment to the organization that facilitates our contributions to the safety of the state.

KEY ACCOMPLISHMENTS

TARGETED EVENT READINESS FORUMS (TERFS)



The **Northern Region Fatality Management TERF** was held on May 2, 2021, via Zoom, a mode not previously used for a TERF. A total of 47 individuals explored opportunities to advance planning for a multi-vehicle crash on Interstate 17. Among opportunities for improvement were considerations for including mental health, the office of the medical examiner, and funeral homes in disaster planning.

Planning has been completed for the **Tempe Aircraft Accident TERF**. No event conducted by the Collaborative has garnered so much national, state, and local interest. This TERF affords great prospects for new planning relationships to evolve.



Planning has also been completed for the **Arizona Wildfire TERF** on March 9, 2022. Conducted in conjunction with the Arizona Fire Chiefs Association, the event builds upon the exploration into improvements in wildfire preparation by the City of Scottsdale.



PRE-ALERT TO HOSPITALS DURING A MASS CASUALTY INCIDENT (MCI)

Begun nearly ten years ago, this project is coming to fruition. The advent of an early alert to hospitals by alarm rooms during an MCI is a hallmark achievement due to the forward thinking of hospitals, alarm rooms, fire departments, and the Arizona Department of Health Services. Initial strategies have been developed in the Valley, but the opportunity to advance a state standard is on the horizon.



COVID-19 PROJECTS

During the onset of COVID-19, the Collaborative steered multiple committees in the writing of fatality management guidance documents for the state. *In addition*, **1)** protective equipment needed by EMS, Hospice, and Home Health was assessed and sent to the state healthcare coalition for equipment purchase, **2)** a report was published about long-term care transport challenges, **3)** a Critical Incident Stress Management video was launched for just-in-time training of shelter volunteers, and **4)** funding was distributed to EMS and fire departments (including tribal) for the purchase of equipment.

KEY ACCOMPLISHMENTS



LOCAL PILOT PROJECT WORK GROUP

Launched this year, the Work Group has drafted training for bystanders to improve skills in response to an MCI. This group has envisioned a quick reference for emergency management to use in disasters, including an index of job action sheets and other resources. The Work Group has advanced the concept of local Business Operations Centers to expedite notification of chambers of commerce, visitors' bureaus, and companies with large labor forces to re-route employee, visitor, and staff away from disaster scenes. Also, two municipal pilot project Family Reunification Center planning templates have begun in an effort to offer relief to families and friends of victims during the initial period following a disaster.

THE BOARD OF DIRECTORS FOR THE COYOTE CRISIS COLLABORATIVE

Jeff Alexander
Arizona Public Service

Edwina Bailey
Arizona Hospice and Home Health Associations

Brianna Barrios
Health Choice Arizona

Phil Bates (*Liaison*)
FBI

Tim Beeler (*Liaison*)
Marine Corps Air Station Yuma

Chris Bellino (*Chair*)
Dignity Health

April Bradham (*Liaison*)
Arizona Volunteer Organizations Active in Disasters

Andy Brady
Banner Health

David Carey (*Liaison*)
Arizona Statewide Independent Living Council

Dr. Justin Chandler
Valleywise Health

Milissa Chanice (*Liaison*)
Western Regional Alliance for Pediatric Emergency Management

Allen Clark (*Liaison*)
Arizona Department of Emergency and Military Affairs

Shane Clark
Pima County Emergency Management

Peter Como
American Medical Response

Nicola Crim
Air Methods/Native Air

Ken Crouch
Phoenix Children's Hospital

Daniel Didier
Tenet Healthcare

James Dorer (*Secretary*)
School District Emergency Response Plan Consortium

Norm Duve
Copa Health

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Arizona Department of Health Services, Bureau of Public Health Emergency Preparedness

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Arizona Department of Health Services, Bureau of EMS and Trauma System

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Arizona State University

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Wendy Hayes
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Past Chair

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Arizona Complete Health

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President, WHL Enterprises LLC

Della Maneese (*Liaison*)
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Vince Martinez
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161st Arizona Air National Guard

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Arizona Coalition for Healthcare Emergency Response

Cliff Puckett (*Liaison*)
Tribal Emergency Management

Candy Ranshaw
Arizona Ambulatory Surgery Center Association

Chris Rausch
Sky Harbor International Airport

Rob Rowley
Maricopa County Department of Emergency Management

Chief Charles Ryan, III
Tucson Fire Department

Chief Tom Shannon (*Past Chair*)
Scottsdale Fire Department

Mike Southerly (*Liaison*)
Arizona State Hospital

Katie Turnbow (*Liaison*)
Arizona Public Health Emergency Response Association

Suzanne Vargo
Chandler Fire Department

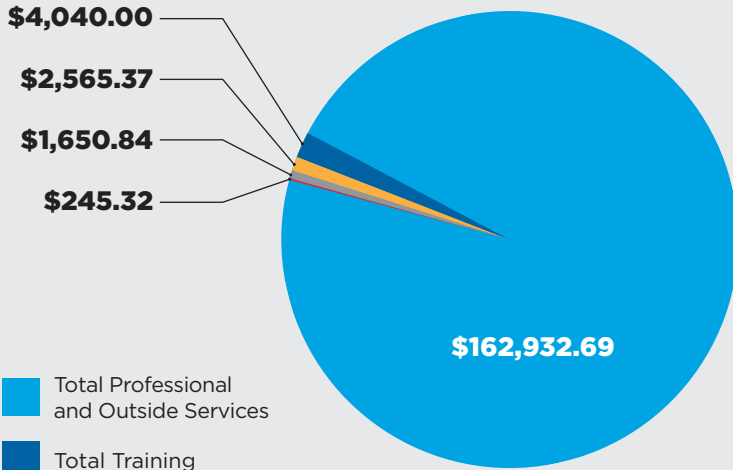
David Voepel (*Vice Chair*)
Arizona Health Care Association

Chief Pete Wingert (*Liaison*)
Arizona Association of Chiefs of Police

Deborah Roepke (*Executive Director*)
Coyote Crisis Collaborative

Jason Gillette (*Administrative Director - Interim*)
Coyote Crisis Collaborative

Representation for Expenses of Operation



-  Total Professional and Outside Services
-  Total Training
-  Total Communications
-  Total General
-  Total Travel

* This is a snapshot of July 1 to December 31, 2021. The Collaborative altered all accounting categories beginning in July to align with the state categories and the data for the prior year cannot be collapsed into the new categories.



**COYOTE CRISIS
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For more information on the organization, please visit
www.coyotecampaign.org or contact:

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