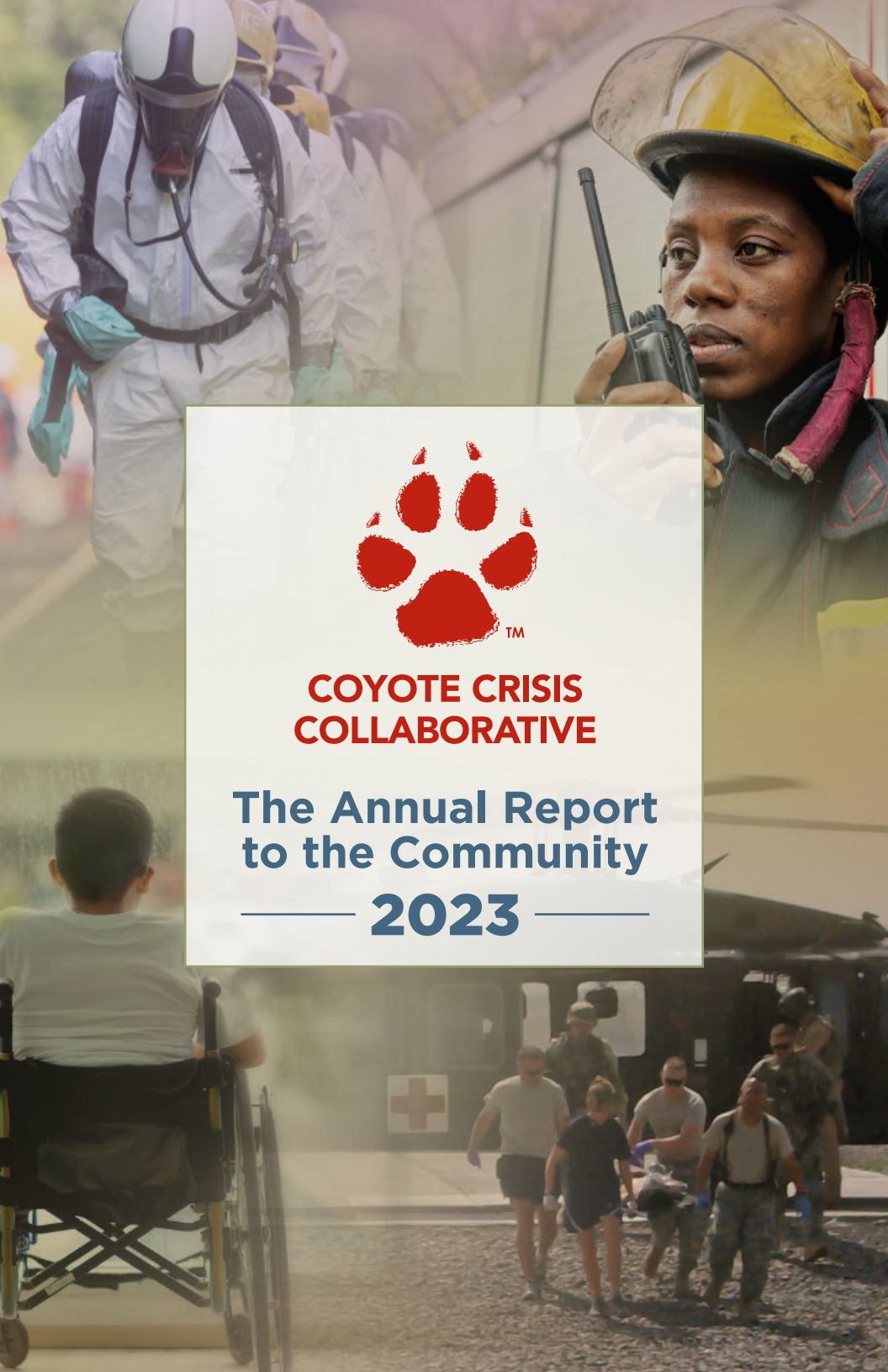




**COYOTE CRISIS  
COLLABORATIVE**

**The Annual Report  
to the Community**  
— **2023** —





## COYOTE CRISIS COLLABORATIVE

Coyote Crisis Collaborative is a multi-disciplinary preparedness network supporting robust healthcare and other community sector emergency management programs. A spectrum of leaders from diverse areas of emergency preparedness and response collaborate, learn from, and challenge one another in developing preparedness capabilities linked to assessment, planning, communications/situational awareness, training, and exercises. The mission of the Coyote Crisis Collaborative is to provide tools, training, resources, and information to facilitate continuous improvement in community disaster preparedness, mitigation, response, and recovery.



## Letter from the Chair

**Chris Bellino** (Chair)  
Dignity Health

**Over the past year, our work has concentrated on addressing gaps in the community that could impair progress in disaster preparedness.**

Much of the focus has been on supporting the efforts of the Mass Casualty Tracking and Reunification Arizona Collaborative (MCTRAC), which is building capacities to address mass casualty incidents. MCTRAC was inspired by a Targeted Event Readiness Forum (TERF, trademarked by Coyote Crisis Collaborative) requested by the Tempe Emergency Manager as well as Sky Harbor Airport. During the event, Tempe's Assistant Fire Chief realized victim tracking could begin with phone images and populated with first responders trained to rapidly add characteristics. The launch of this project provides support for hospital surges, evacuation, law enforcement perimeter security, medical examiner force multipliers, and more. As MCTRAC's executives advance to state and tribal applications and customizations, the future of mass casualty response will see a paradigm shift. Coyote Crisis Collaborative is honored to support the efforts.

Through Significant Event Readiness Forums (SERFs) and TERFs, the state and its regions have identified new roadmaps to improved disaster planning with new partners. At the direction of the Arizona Department of Health Services' Bureau of Public Health Emergency Preparedness (ADHS PHEP), Coyote Crisis Collaborative must ascertain progress made on recommendations. Advancements made as a result of the events are substantial and emphasize the need for a less threatening environment than exercises to foster candid discussions.

On behalf of the board of directors, thank you to our stakeholders for helping us delineate and prioritize initiatives. Our sincere appreciation is also extended to ADHS PHEP for sponsorship and guidance. Finally, many thanks to the board of directors for providing direction and accountability.



## Civilian-Military Mass Casualty Incident Response

Targeted Event Readiness Forum (TERF)

The TERF was held on March 13, 2023, at Desert Willow Conference Center. A total of 78 individuals attended to explore civilian and military capacities to address three scenarios:

- 1) an urban-wildland interface fire at Camp Navajo near Flagstaff,
- 2) a 6.7 magnitude earthquake in the Algodones fault near the Yuma Marine Corps Air Station, and
- 3) an intentional bombing of the State Farm Stadium in Glendale on a Sunday during a Cardinals home game.

Among the findings were the need to identify processes for activation and any potential for expediting pre-placements/staging, establish methods of communication, create cross-training, and exercise together. The Collaborative is already working with Pima County and Davis Monthan Air Force Base on another SERF to build upon results.



## Stadium Shooting in Yavapai County

Significant Event Readiness Forum (SERF)

The SERF was held on June 19, 2023, at the Prescott Resort and Conference Center. A total of 77 individuals attended the SERF to consider the chaotic scene following a shooting during an outdoor event in Prescott Valley.

Suggestions resulting included integration of an air branch into operations (MCTRAC has established an Air Operations Subcommittee to work on this project, which will include the military capacities and a mutual aid agreement among air ambulance companies), prioritization of first responder vehicle release from active scenes, reassessment of staff recall capacities and use of supplemental staffing strategies, work on Family Reunification Centers (already in process).



## Hazardous Spill/Railway Collision in Coconino County

Significant Event Readiness Forum (SERF)

The SERF was held on November 16, 2023, at the Northern Arizona University Conference Center with 86 participants. The scenario involved a BNSF train - carrying alcohol and Potassium Hydroxide, dry freight, and rocks - colliding with a vehicle, sending rail cars into the Visitor's Bureau and AMTRAK station, and spilling hazardous chemicals into the water system as well as the Rio de Flag.

Among the findings were the need to create a municipal/county/tribal Business Operations Center (BOC) that can garner support from others who can serve as force multipliers for first responders, supplemental surgical and other space (tents) for Flagstaff Medical Center, reconvening meetings of PIOs and liaisons, and Family Reunification Centers to accommodate victim families prior to activation of the Community Assistance Center. Already, the public health "lead" for Coconino County serves on the state FRC committee convened by the Collaborative. Furthermore, MCTRAC intends to work with the region on support for the hospital.



## School Access and Functional Needs/Complex Medical Needs

Targeted Event Readiness Forum (TERF)

As the result of meetings convened by the Arizona Statewide Independent Living Council (AZSILC), the Collaborative launched a TERF to contemplate two scenarios: an explosion at a school causing the need for evacuation and a shooting requiring an extended lockdown. The TERF was held on June 5, 2023, at Desert Willow Conference Center with 134 individuals attending.

The outcomes were extensive and were addressed by the TERF planning committee, which was reconvened to focus upon

- a) Senate Bill 1315 (pertaining to providing assistance to students with disabilities in emergency response planning) and
- b) defining solutions to issues raised during the TERF at the request of the Arizona Department of Education (ADE) and the Arizona Department of Emergency and Military Affairs' Division of Emergency Management.

The TERF planning committee completed all tasks in November. ADE will be releasing new guidance and the TRUST will be training schools on implementation strategies as a consequence.

# THE BOARD OF DIRECTORS FOR THE COYOTE CRISIS COLLABORATIVE

**John Bartz**  
HonorHealth

**Steve Becker**

*(Liaison - Technical Advisor)*  
Arizona Department of Health  
Services, Bureau of Public Health  
Emergency Preparedness

**Sally Beckman**

Arizona Hospice and Home Health  
Associations

**Tim Beeler**

Marine Corps Air Station Yuma

**Chris Bellino (Past Chair)**  
Dignity Health

**Christina Blood**

*(Liaison - Technical Advisor)*  
Arizona Department of Health  
Services, Bureau of Public Health  
Emergency Preparedness

**Joel Bunis**

Coconino County Health and  
Human Services

**David Carey**

Arizona Statewide Independent  
Living Council

**Chief Todd Canale**  
*(Secretary)*

Arizona Representative for  
the Emergency Preparedness  
Liaison Officers

**Daniel Caufield**

Veteran's Administration

**Sgt. Matthew Centeno**  
*(Liaison - Military)*

Davis-Monthan Air Force Base

**TSgt Erika Chafin**  
*(Liaison - Military)*

162nd Air National Guard

**Dr. Justin Chandler**  
Valleywise Health

**Milissa Chanice**

Western Regional Alliance  
for Pediatric Emergency  
Management

**Robert Church**

Northern Arizona University

**Shane Clark**

Pima County Emergency  
Management

**Peter Como**

American Medical Response

**Tom Covington**

The Boeing Company

**Nicola Crim**

Air Methods/Native Air

**Ken Crouch**

Phoenix Children's Hospital

**Daniel Didier**

Abrazo Health

**Steve Dudley**

Arizona Poison Control Centers

**Norm Duve**

*(Jeffrey Bayer serving  
as Proxy)*  
Copa Health

**David Egliskis**

Arizona Department of  
Transportation

**Teresa Ehnert**

Arizona Department of  
Health Services, Bureau of  
Public Health Emergency  
Preparedness

**Patrick Fanning**

Banner Health

**Michael Foster**

Tucson Medical Center Health

**Dr. Kelly Fine**

Arizona Pharmacy  
Association

**Joseph Freed**

Arizona Public Service

**Chief Scott Freitag**

Central Arizona Fire and  
Medical Authority

**Rachel Zenuk Garcia**

Arizona Department of Health  
Services, Bureau of EMS and  
Trauma System

**David Getz**

*(Liaison - Technical  
Advisor)*

Scottsdale Fire Department

**Asst. Chief Andrea Glass**

Mass Casualty Tracking and  
Reunification an Arizona  
Collaborative (MCTRAC)

**Shauna Griffith**

Mayo

**Dwayne Gwinner**

Blue Cross Blue Shield Arizona  
(Health Choice)

**Wendy Hayes**

Western Alliance Bank

**Prof. James Hodge, Jr.**

Center for Public Health Law  
and Policy

**Janine Hollenbeck,  
Liaison**

Senior Defense Official (DoD)

**Lynae Hoyme**

Arizona State Hospital

**Rich Johnson**

ATT-FirstNet

**David Kempson**

Past Chair

**Cheryl Bowen Kennedy**

Arizona Department of  
Homeland Security

**Mike Kurtenbach**

Arizona Department of  
Education

**Dan Landers**

Arizona Complete Health

**Gabe Lavine**

Arizona Division of Emergency  
Management

**Reuben Lopez**

Mercy Care Arizona

**Judy Lynn**

*(Vice Chair Elect)*  
Arizona Association of  
Emergency Managers

**Della Maneese**

Arizona Health Care Cost  
Containment System

**Twyla Marcum**

Volunteers Active in Disasters  
Organization

**Vince Martinez**

*(Vice Chair)*

Flagstaff Medical Center, Verde  
Valley Medical Center, and  
Guardian Medical Transport

**MSgt. Roscoe Mayes**

Luke Air Force Base

**Carl Melford**

ALPHERA

**Terry Nelson**

Tribal Emergency Management

**Capt. Tara Norris**

*(Liaison - Military)*

161st Arizona  
Air National Guard

**Robin Oothoudt**

Arizona Coalition for Healthcare  
Emergency Response

**Frederick Parker**

Raytheon Missiles & Defense

**Chief Mike Pooley**

Apache Junction Police  
Department

**Candy Ranshaw**

Arizona Ambulatory Surgery  
Center Association

**Chris Rausch**

Sky Harbor International  
Airport

**Chief Charles Ryan, III**

Tucson Fire Department

**Chief Tom Shannon**

*(Past Chair)*

Arizona Fire Chief's  
Association

**Michelle Seitz**

Public/Private Emergency  
Management Consortium  
(PPEMC)

**Kaylee Sorensen**

*(Treasurer)*

The TRUST (Arizona School  
District Consortiums)

**Chief Thomas Tucker**

Tucson Airport Authority

**Kirsten VanDeventer**

Arizona Tribal Executive  
Committee

**David Voepel**

*(Chair)*

Arizona Health Care  
Association

**Exec. Asst.  
Chief Scott Walker**

Phoenix Fire Department

**Merydth Walter**

Red Cross

**Chief Jeff Walther**

Scottsdale Police Department

**Deborah Roepke**

*(Liaison - Executive  
Director)*

Coyote Crisis Collaborative

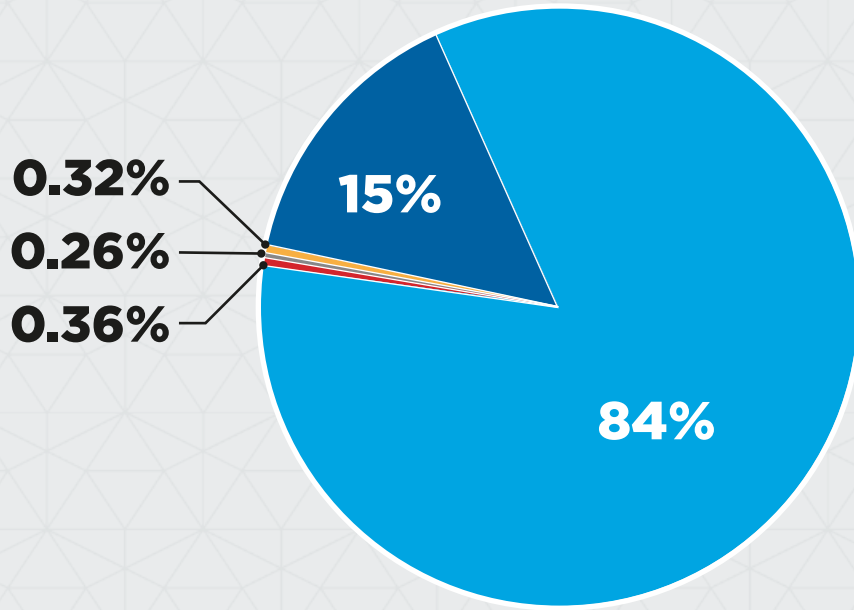
**Jason Gillette**

*(Liaison - Administrative  
Director)*

Coyote Crisis Collaborative

# COYOTE CRISIS COLLABORATIVE REPRESENTATION FOR EXPENSES OF OPERATION

Operation Expenses  
(Percentage of \$784,491.46)



- Planning (includes all events and meetings) and Tribal Services
- Training
- Communications
- Supplies and Software
- Travel





## **COYOTE CRISIS COLLABORATIVE**

For more information on the organization, please visit  
**[www.coyotecampaign.org](http://www.coyotecampaign.org)** or contact:

**Deb Roepke**

Executive Director of the  
Coyote Crisis Collaborative

480.861.5722 or [deb.roepke@coyotecrisis.org](mailto:deb.roepke@coyotecrisis.org)