

# Sixth Annual Coordination Meeting of The UNESCO World Heritage-related Category 2 Institutes & Centres

Robben Island, South Africa, 11-14 February 2018

## FINAL REPORT



Prepared by:



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## **Acknowledgements**

### **Evaluation of the 2017 C2C Annual Coordination Meeting**

The African World Heritage Fund (AWHF) would like to thank the Robben Island Museum (RIM) for successfully hosting the Sixth Annual Coordination Meeting of the UNESCO World Heritage-related Category 2 Institutes and Centres (C2C), held at Robben Island World Heritage (RIWHS) between the 11th and 14th of February 2018. RIM and AWHF partnered in hosting the meeting. AWHF would like to acknowledge and thank the extremely dedicated team of staff of RIM. Further thanks are extended to the South African Government, the UNESCO World Heritage Centre, the UNESCO Regional Office of Southern Africa and the Advisory Bodies for their support and participation in the meeting. We also thank the following for attending C2C: the World Heritage Institute of Training and Research for the Asia and the Pacific Region (China), the Regional World Heritage Institute in Zacatecas (Mexico), the Arab Regional Centre for World Heritage (Bahrain) and the International Centre for Rock Art and the World Heritage Convention (Spain).

## **1. Background**

The meeting of the UNESCO World Heritage-related Category 2 Institutes & Centres (C2Cs) follows Resolution 17 GA 9, adopted by the General Assembly of the States Parties to the World Heritage Convention in 2009. Also, the meeting follows the frameworks adopted by the Committee; the World Heritage Capacity Building Strategy of 2011 (whc-35com-9Be), UNESCO Medium Term Strategy (2014-2021), the Strategic Action Plan for the Implementation of the Convention 2012-2022 (18e General Assembly of 2011, the Kyoto Vision and the Implementation of the Guidelines and Criteria for Category 2 Institutes and Centres (document 35C/22). Previous C2C annual coordination meetings were hosted by:

- The Ministry of Culture of the Kingdom of Bahrain in Manama (Bahrain), 19-20 December 2010;
- The Research Centre on the Economics of Culture and World Heritage Studies of Turin and IULM University in Milan (Italy), 21-23 January 2012;
- The Nordic World Heritage Foundation in Oslo (Norway), 3-5 March 2013;
- The World Heritage Institute of Training and Research for the Asia and the Pacific region (WHITRAP) supported by Tongji University and the Shanghai Tongji Urban Planning and Design Institute, Shanghai (China), 23-25 May 2014;
- The Wildlife Institute of India and World Natural Heritage Management and Training Centre for Asia and the Pacific Region, Dehradun (India), 22-25 November 2016.

For the 2017 C2C Annual Coordination meeting, AWHF and RIM partnered to host the meeting at Robben Island Museum World Heritage site.

## **2. Objectives**

The objective of the C2C Annual Coordination meeting is to contribute to the implementation of the World Heritage Convention through the enhancement of interregional cooperation. In specific terms, the meeting provides the C2C with a platform to interact and discuss issues of common interest relating to World Heritage.

### 3. Expected results

- a. Better understanding of the role and obligations of C2C for the implementation of World Heritage Convention especially the Capacity Building Strategy;
- b. An interregional thematic framework and action plan developed for C2C.

### 4. Participants

The meeting was attended by representatives from UNESCO World Heritage-related C2C, Advisory Bodies, and South African institutions (see the list of participants in annex 1). The meeting included a number RIM staff as part of raising awareness on World Heritage issues.



**Figure 1:** Participants of the Sixth Annual Coordination Meeting of the UNESCO C2C.

### 5. Day One: Guided tour to Robben Island World Heritage Site

The first day of the meeting was dedicated to the guided tour of Robben Island World Heritage site. The highlights of the tour included visits to Robert Sobukwe House, the Lime Stone Quarry site (Figure 2), and the maximum-security prison. The emotional visit to the prison was led by a former political prisoner, Mr Grant Shezi, who was in detention for a period of 10 years on Robben Island in the Maximum-Security Prison. This also included the tour of the recently commissioned Photovoltaic Solar Plant (about one hectare) to reduce dependency of on the diesel power generation plant.



**Figure2:** Site visit to the Lime Stone Quarry site.

## **6. Day Two**

The second day of the meeting comprised the opening ceremony followed by sessions of presentation and discussions concerning the operational framework of C2C, the experiences by C2C and key issues on interregional cooperation (see the program in annexe 2). This session took place at the Guest House at RIWHS.

### **6.1. Opening Session**

This session was presided by the Program Director, Ms Thumeka Ntloko, who welcomed the audience and invited the participants to introduce themselves. Ms Laura Robinson, in her role as Deputy Chairperson of the RIM Council, also took the stage to warmly acknowledge the presence of various distinguished guests and introduced Mr Mava Dada, the CEO of RIM. In his remarks, Mr Dada highlighted the significance of the site, the current challenges of conservation and management of Robben Island and several ongoing initiatives such as the development of the 3rd Integrated and Conservation Management Plan and the recent installation of solar panels at the Island. He also thanked AWHF for partnering with RIWHS in implementing a few programmes at the site among them the NARA+20 Seminar, the Youth Regional Forum, Disaster Risk Planning and many other programmes.



**Figure 3:** Ms Thumeka Ntloko, Director of World Heritage Management at DEA.



**Figure 4:** Mr Mava Dada, the CEO of RIM

Speaking on behalf of all Advisory Bodies, Mr Joseph King, Director of Sites Unit at ICCROM, highlighted the key role of the C2C as regional based institutions in helping the Advisory Bodies in their efforts to assist with the implementation of the World Heritage Convention. Mr King's intervention also expressed the commitment of ICCROM to continue working with the C2C on capacity building programmes as it is a priority area. He also highlighted the appointment of the new Director General for ICCROM, Associate Prof Weber Ndoro and their commitment in connecting with Africa through a new programme.

Ms Yvette Kaboza, from the UNESCO Regional Office of Southern Africa, made remarks on behalf of Dr Mechtild Rössler, the Director of UNESCO World Heritage Centre. Her remarks focused on the enriching experience of the tour to the Island undertaken on the 11th, and the opportunities for the strengthening of interregional cooperation amongst C2C, Advisory Bodies and UNESCO including UNESCO Chairs, Regional Offices and the World Heritage Centre. She also highlighted the need for C2C to engage in the on-going dialogue on balancing heritage and development, as well as the upstreaming process for inscriptions, particularly for the Africa region.



**Figure 5:** Mr Joseph King, Director of Sites Unit at ICCROM representing all Advisory Bodies



**Figure 6:** Ms Yvette Kaboza, representing the Director of UNESCO World Heritage Centre

Finally, the keynote address was delivered by the Chairperson of the African World Heritage Fund who is also the Director General of the Department of Arts and Culture in South Africa, Mr Vusumuzi Mkhize. In his speech, the Chairperson of AWHF, focussed on the ongoing debates across the African continent on how to balance heritage conservation and development initiatives, the need for strengthening human capital in the heritage sector through capacity building and ongoing frank and robust debates concerning the inscription of sites of memory such as the genocide sites in Rwanda and liberation heritage across southern-eastern Africa. He also challenged the C2C to focus on removing World Heritage sites from the infamous List of World Heritage Sites in Danger as a matter of priority (see keynote address in annex 3).



**Figure 7:** Mr Vusumuzi Mkhize, Chairperson of the African World Heritage Fund and the Director General of the Department of Arts and Culture in South Africa.



## 6.2. Operational Framework of C2C

This session comprised three presentations: Review of ICCROM Capacity Building for World Heritage and UNESCO Category II Centres: Mapping Heritage Training Opportunities by Mr J. King and “Some reflections on World Heritage Category II Centres” by Ms Y. Kaboza (see presentations in annexes 4, 5 and 6). These presentations were followed by commentaries from the Advisory Bodies. ICOMOS, represented by Ms. Laura Robinson, highlighted the operational limitation of ICOMOS (being a voluntary-based association) and the current strategic priority areas: contributions to Sustainable Development Goals (SDGs), promotion of young professional in the cultural heritage field and strengthening of cooperation with C2C (e.g. existing MoU with ARC-WH and newly signed MoU with AWHF). In his remarks, Dr Youssof Diedhiou, representing IUCN, highlighted the cooperation with both ARC-WH and AWHF and the programmes that IUCN has been able to implement within the framework of such cooperation agreement (e.g. management effectiveness tool and continuous monitoring of natural sites in West and North Africa). One of the key challenges is to strengthen collaboration with other Advisory Bodies when it comes to conservation and monitoring of World Heritage Site in the region.



**Figure 8:** Ms. Laura Robinson, ICOMOS SA Treasurer-General (representing ICOMOS).



**Figure 9:** Dr Youssof Diedhiou, World Heritage Programme Specialist at IUCN (representing IUCN).

### 6.2.1. Recommendations from the Operational Framework of C2C session

Participants recommend that:

- a. The use of Information and Communication Technologies (ICTs) to facilitate the inclusion of other C2C (e.g. the International Research Centre on the Economics of Culture and

- World Heritage Studies in Italy or the Regional Heritage Management Training Centre - Lucio Costa in Brazil) in the next annual meetings.
- b. There is a huge potential for shared research activities amongst C2C based on thematic approaches and through the engagement of other institutions such as UNESCO Chairs.
  - c. There is need to focus more on upstream activities and measures to ensure that conservation and monitoring tools developed by Advisory Bodies and C2C (e.g. Heritage Impact Assessments - HIAs) are integrated into the legal and institutional frameworks of States Parties.
  - d. There is a need to capitalize on ongoing initiatives (e.g. the inventory system set up by ICCROM) to strengthen/create regional platforms (e.g. database of experts) that would contribute to the specific needs of each region.
  - e. The C2C should develop more creative approaches to assist States Parties to find a balance between development needs and conservation and management requirements for World Heritage.
  - f. From a governance perspective, partnerships require strong leadership in order to give strategic direction on World Heritage programmes.
  - g. C2C are in between the dynamics of conservation and development implying that they have to play a facilitating role between the affected stakeholders and World Heritage Committee but without betraying the mandates.

### **6.3. Experiences by C2C**

This session comprised five presentations by C2C presenting their experiences regarding the implementation of the World Heritage Convention. The list of presentations is as follows:

- a. The Experience of the Arab Regional Centre for World Heritage regarding the implementation of the World Heritage Convention by Mr Mohamed Ziane-Bouziane (see presentation in annexe 7).
- b. WHITRAP's 2017/2018 activities and Human Resource Development in Asia and the Pacific Region by Dr Simone Ricca (see presentations in annexe 8).
- c. International Centre for Rock Art and World Heritage Convention by Mr Sergio Muñoz (see presentations in annexe 9).
- d. African World Heritage Fund: "Investing in People" by Dr Albino Jopela (see presentations in annexe 10).

- e. Regional Institute of World Heritage in Zacatecas, Category 2 Centre, under the auspices of UNESCO by Dr Jose Roman Gutierrez (see presentations in annexe 11).

The conclusions from the brief discussions on this session are presented together with the discussions that took place in the session on Interregional Cooperation.



**Figure 10:** Mr Mohamed Ziane-Bouziane, Arab Regional Centre for World Heritage.



**Figure 11:** Dr Simone Ricca, World Heritage Institute for Training and Research in the Asia-Pacific Region.



**Figure 12:** Mr Sergio Muñoz, International Centre for Rock Art and World Heritage Convention.



**Figure 13:** Dr Jose Roman Gutierrez, Regional Institute of World Heritage in Zacatecas.

## 6.4. Interregional Cooperation

Following the presentations from C2C, this session was Chaired by Mr J. King and aimed at exploring possible areas for interregional cooperation.

### 6.4.1. Recommendations from the Interregional Cooperation session

Participants recommend that:

- a. C2C can adopt a thematic approach to the capacity building following a three stage-framework (e.g. like the one adopted by AWHF Nomination Training Course) that would include upstream preparation and introduction, field activities and workshop for finalization.
- b. The diversity of the C2C in terms of their mandates and areas of intervention should be regarded as a rich opportunity while developing strategies to increase the effectiveness in terms of implementation of the Convention.
- c. There is a need for C2C to assess the level of implementation of previews decisions and resolutions (i.e. 5th C2C Annual Meeting in 2016) and decide on the monitoring and reporting mechanism for the implementation of such resolutions.
- d. Some of the thematic areas that might be of interest for C2C include research on economic benefits of World Heritage and the role and effectiveness of traditional management systems in the different geographical areas using similar methodologies and therefore producing comparable results.
- e. There is a need for clear strategies/framework for cooperation. For instance, there are geographical/thematic possibilities between ARC-WH and AWHF in North Africa/Arab World, and WHITRAP and ARC-WH and AWHF in the Western Indian Ocean and heritage routes (e.g. Silk Road) linking Asia to Africa and the Middle East.
- f. As institutions placed at the regional level, C2C could also contribute to foster a more integrated approach to implementation of World Heritage Convention and the bridge between this and other Conventions that State Parties are signatories.
- g. The cooperation amongst C2C should also include curriculum development whereby a curriculum for a capacity building for a region (e.g. developed by ICCROM and WHITRAP) can be shared with others C2C and use as a basis for adapting/developing curriculum for other regions. This can also apply to the development of a wide range of resource materials.
- h. C2C need to focus on strengthening working relationships with universities and UNESCO Chairs for the development of reach projects

## **7. Day Three: Parallel Working Groups**

The third day of the meeting focused on parallel group sessions; (1) and (2) outlining the framework for cooperation between C2C and (3) the management of Robben Island World Heritage site. Participants were divided into three groups, with groups one and two reflecting on the resolutions of the 5<sup>th</sup> C2C Annual Coordination meeting (2016) and developing a thematic framework for C2C. Group three discussed the conservation of Robben Island within the framework of the development of the

3<sup>rd</sup> Integrated Conservation Management Plan, and this included a short tour to some of the critical places at the site.

Group 1: Thematic framework for C2C	Group 2: Thematic framework for C2C	Group 3: Conservation of Robben Island
<b>Chair:</b> José Gutiérrez	Chair: Simone Ricca	Chair: Thabo Kgomommu
<b>Rapporteur:</b> Yvette Kboza	Rapporteur: Simone Ricca	Rapporteur: Albino Jopela
1. Yvette Kboza	1. Souayibou Varissou	1. Laura Robbinson
2. Caroline Wintein	2. Ayanda Woji	2. Pascall Taruvinga
3. Nzeku Bongiwe	3. Sabelo Madlala	3. Joseph King
4. Raditshaba Mahasha	4. Mohamed Bouziane	4. Gershon Manana
5. Sergio Muñoz	5. Luyanda Sithole	5. Albino Jopela
6. Mokgalaka Kamogelo	6. Youssouph Diedhiou	6. Thumeka Ntloko

### 7.1. Group 1 & 2: Interregional Thematic Framework for C2Cs



Figure 14: Working Groups 1 & 2.

### Key issues

C2C need to focus on interregional priorities and answer basic questions:

- a. Are there enough capacities (in thematic fields and quantity of experts) to conserve World Heritage Properties in every region?
- b. Fields of expertise and multidisciplinary visions
- c. Standardized Tools to disseminate knowledge, good practices and building capacities
- d. Link between Museums and the WH.
- e. Technologies and C2C
- f. Information for communities
- g. Establishing Alliances with the Universities

h. Digital Education and building capacities

i. Holistic vision and management of WH

Action	Methodology (How?)	Responsibility	Tentative dead line	Comments
Mapping of UNITWIN, C2C and UNESCO chairs by region	– Data/information gathering	UNESCO/ Advisory Bodies	By April	
Identify and implement C2C/UNESCO Chairs, Universities initiatives	– Internship – Scientific support to specific projects and initiatives – Research and publications – Reinforcing the coordination within the UNITWIN network at the regional level	C2C	next C2C coordination meeting	Preferably by next coordination meeting of C2C each Centre would have implemented at least one activity involving a UNESCO Chair
Dissemination of the mapping	– WhatsApp; emails; e-platform etc.	UNESCO/AB C2C and partners	Ongoing	Tracking mechanisms to be put in place
Identification of thematic areas/issues of common interest	– Survey/questionnaire/periodic reports	C2C and related partners	TBC	By the next meeting of C2C
Capacity building and strengthening/trainings	– Online training/secondment/exchange programmes – ICCROM/IUCN Leadership Project activities – Workshops	C2C AB	ongoing	– e.g. proposal of establishing experts/students exchange programmes  – Reflect on the potential of transnational sites
Mapping of potential donors	– Data/information gathering	C2C/UNESCO	Ongoing	Per region or thematic areas
Mainstreaming SDGs and sustainable development policies	– highlight in all initiatives at the regional level (capacity building, Nominations, technical assistance etc.) the relevance and the contiguity of the latter	C2C	Next coordination meeting	Presentation of the share experiences at the 2019 WH Committee

	<p>within the World Heritage field.</p> <ul style="list-style-type: none"> <li>– Present, discuss and share C2C experiences on SDGs</li> </ul>			
Set up an e-community network	<ul style="list-style-type: none"> <li>– Virtual meetings</li> </ul>	C2C, AB and UNESCO	Need of a community manager?	May be useful to request UNESCO's assistance to establish the equivalent of UNESTEAM/UNESCO COMMUNITY

**7.1.1. Recommendations from the discussions**

- a. To continue holding C2C annual meetings and take all measures to ensure the participation of all concerned institutions (physical attendance, video-conference, video).
- b. To ensure and develop the coordination between C2C thematic Centres (Rock Art, Heritage Economy, Urban Heritage) at the global level.
- c. Further enhance the implementation of the C2Cs programmes/activities through the development of a critical mass of human resources (e.g. UNESCO RBM reporting mechanism and the UNESCO COMUNITY or E-UNITWIN Platform).
- d. There is need to consult UNESCO regarding the RBM because C2C are not very conversant with the framework.
- e. Coordination with UNESCO Chairs
- f. There is a need to strengthen the integration of SDGs approach to capacity building and research programmes by C2C (e.g. capacity building on nature-culture).

**7.2. Group 3: Conservation and Management of Robben Island**



**Figure 15:** Working Group 3.

Mr Pascall Taruvinga, Chief Heritage Officer of Robben Island World Heritage Site, made a brief presentation on the State of Conservation of the site. The presentation focussed on the following among many other aspects such as finance, risk management;

- a. *Natural Environment:* General issues and trends encountered during the 2<sup>nd</sup> ICMP cycle regarding the natural environment include: marine pollution, overfishing, limited protection of underwater heritage and resources and tourists wandering into sensitive places, amongst others. Obstacles that hampered implementation of the 2<sup>nd</sup> ICMP were *inter alia* insufficient availability of environmental data, limited support to conservation by the Department of Public Works (DPW), limited compliance internally on Environmental Impact Assessments (EIAs) and limited capacity within the Environmental Unit to implement all programmes. Issues emerging from the status quo that can be addressed in the 3<sup>rd</sup> ICMP include: the need for an Environmental Advisory Committee, broaden partnerships, establish a GIS tool, introducing indigenous vegetation, collecting more bio-statistical data on species, and more regular coastal clean ups.
- b. *Built Environment:* RIM has signed a tripartite Memorandum of Understanding (MOU) with the DPW and Department of Arts and Culture (DAC) to manage the various maintenance aspects of the Island. Issues and trends identified include: limited management of large groups are increasing the wear and tear on various buildings and the fact that there are not enough vehicles to transport visitors around the Island. Main obstacles that hampered implementation of the 2<sup>nd</sup> ICMP were *inter alia* the proposed Built Environment Conservation Manual has not been completed due to limited capacity, the Built Environment and



Infrastructure Unit experiences too many strategic goals and mandates. Some remaining activities that could be moved to the 3<sup>rd</sup> ICMP include the compilation of a Built Environment Conservation Manual, development of a plan for visitor infrastructure upgrades and complete ongoing renovations. Issues emerging from the status quo that can be addressed in the 3<sup>rd</sup> ICMP include a comprehensive adaptive re-use and funding strategy for the various projects on the Island, development of a GIS tool, and the production of a Development Plan for the Island.

- c. *Heritage and Research*: Heritage lies at the core of RIM and the Island symbolises the triumph of the human spirit over enormous hardship and adversity. Despite availability of multi-layered narratives of the Island's heritage, much of the current tour still focuses on the banishment and struggle heritage aspects of the Island. To this effect RIMWHS is implementing the Strategic Research Agenda to address any thematic gaps, recording individual Ex Political Prisoners and the Memorialisation of the Island. General issues and trends identified include: ongoing difficulties with the operational and logistical limitations of tour groups, the large group size does not allow visitors to get an authentic experience of the Island, limitations in providing training to enough tour guides, and inconsistencies in the information being imparted to the visitors by the guides. Some remaining activities could be moved to the 3<sup>rd</sup> ICMP, including the memorialisation project and establishing visitor orientation facilities. Issues emerging from the status quo that can be addressed in the 3<sup>rd</sup> ICMP include a critical review of the Island narrative while searching for ways to add multiple voices to the narrative and give priority to the conservation of the built and natural environment and tourism product development.
- d. *Tourism*: Since Robben Island opened its doors as a museum in January 1997 and became a World Heritage Site (WHS) in 1999, it has become a popular tourist destination hosting an average of 369,786 visitors per year. The Integrated Carrying Capacity Study and Marketing Plan looked at RIM's tourism potential, given available resources. General issues and trends identified include: customer complaints on customer service and forfeited tickets, congestion at NMG, tours are too large and rushed, and limited linkages with the natural environment. Obstacles that hampered the implementation of the 2<sup>nd</sup> ICMP were: limited training of front desk staff, despite the appointment of an infrastructure person, there is still a need for a single person dedicated to the coordination of Operations. Emerging issues to add to the 3<sup>rd</sup> ICMP include: assessing if the current tour model is still working, developing and diversifying broader tourism products, using professional design and production services for marketing purposes, and making better use of the environmental resources of Robben Island.

- e. *Collections Management*: RIM is the custodian of many movable and immovable collections, including the Mayibuye Archive as the memorialisation of human rights and social justice issues. Obstacles that hampered the implementation of the 2<sup>nd</sup> ICMP included: limited funding to execute activities, challenges in scheduling meetings for Interested and Affected Parties, the delay in reviewing the MoU between RIM and UWC regarding the Mayibuye Archives, and the unclear position of the Mayibuye Archives within RIM's management structure. Activities that could be moved to the 3<sup>rd</sup> ICMP include: establishing the Greenstone Collections Management Electronic Database, re-evaluating response plans for certain eventualities, and establishing a working relationship with other similar archive institutions. Emerging issues to add to the 3<sup>rd</sup> ICMP include: developing digitisation and digital preservation strategies, developing exhibition & publication concepts to attract more visitors to RIM, and recruiting more staff.
- f. *Ferries Management*: All persons travelling to and from Robben Island are transported by means of a ferry. Obstacles that hampered the implementation of the 2<sup>nd</sup> ICMP included: limited human resources regarding health and safety on the ferries, and RIM owning only two operating ferries while outsourcing others. Activities that could be moved to the 3<sup>rd</sup> ICMP include: training ferry crew in hospitality services, and equipping ferries with audio or audio/visual equipment to disseminate information. Emerging issues to add to the 3<sup>rd</sup> ICMP include exploring a new tour model to assess the time needed to do the different tours in a less rushed manner, undertaking research to define the maximum capacity for each vessel, developing a boat-bus-walk value chain flow to enhance the visitor experience, and developing a monitoring template for operations.
- g. *Conclusion*; RIM has implemented 54% of the activities outlined in the 2<sup>nd</sup> ICMP due to either limited budget allocations, systemic issues or limited capacity of human resources.

### **7.2.1. Recommendations on the State of Conservation for RIMWHS**

- a. *Built environment*; noting the challenges in the maintenance of the built environment, it was recommended that RIM explores the option of Department of Public Works (DPW) transferring of the ownership of built environment to its register of assets. In the event that this is successful, RIM should consider having DPW on the Council as an oversight compliance over the management of the built environment. This should be followed by full capacitation of the Infrastructure and Facilities Management Department of RIM.

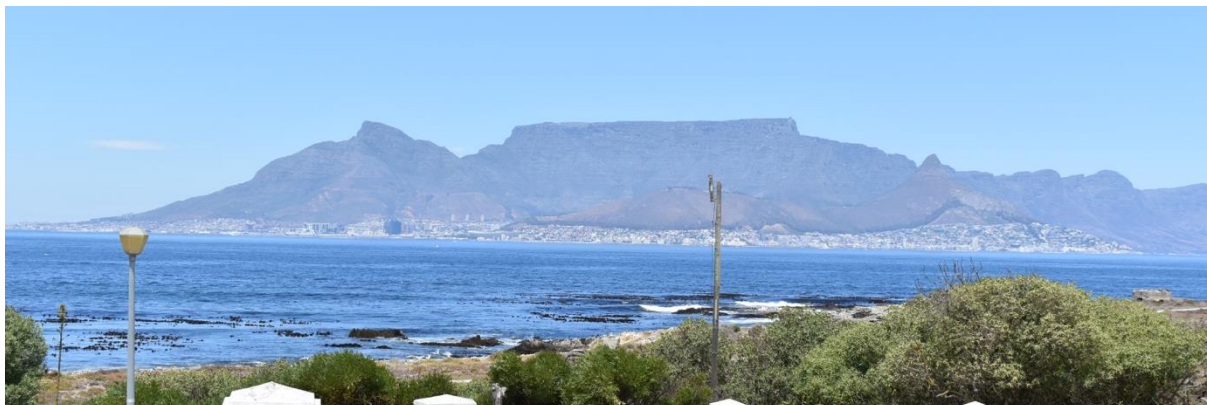
- b. *Adaptive Reuse*; noting the proposals by RIM on this meeting it was recommended that RIM develops a concept document on Adaptive Reuse and convene a meeting of experts to discuss this matter. The meeting highlighted the need to balance interpretation and adaptive reuse, which should be sustainable and compatible to the sacredness of the site. It was stressed that the outcomes of this be communicated with the World Heritage Centre as soon as possible so that dialogue could ensure between the Centre, RIM and the Advisory Bodies.
- c. *Cultural Strategy/ Master Plan for RIMWHS*; noting the tourism imperatives of the site, the model and impacts raised during the presentation, it was recommended that RIM develops Master Plan being a cultural strategy for the island that makes the cultural values the determinants or imperatives of the tourism strategy to avoid over commercialisation the site.
- d. *Culture-Nature journey*; acknowledging the visible integration between nature and culture from a management perspective, even though the site is inscribed for cultural values, RIM was recommended as a good candidate for inclusion in the Culture-Nature Project being coordinated by IUCN. ICCROM will assist in making this link with IUCN to make RIWHS a learning site for the Leadership Programme.
- e. *Extension of the World Heritage Status and Other Conventions*; noting the importance of natural values, some of which are reflected on the red data list of IUCN (penguins), it was recommended that RIMWHS explores the possibilities of extending the World Heritage status as a mixed site, or Biosphere and MAPP. RIWHS should determine the opportunities and challenges that come with these options.
- f. *Marine Protected Area and Underwater heritage*; noting the proposal to gazette RIM as a Marine Protected Area by Department of Environmental Affairs, the meeting recommended that this be considered as a positive development which should be capitalised as extra protection for the site, including developing a proper framework for under water heritage as priority for the island.
- g. *Connection with City of Cape Town*: noting the location of RIWHS in the City of Cape Town, the meeting recommended that RIM intensifies its discussion with the City as part of the broader cultural heritage strategy/Master plan.
- h. *Collections Management*; noting the challenges with Mayibuye Archives, it was noted that ICCROM has a vibrant programme in this area and RIM should explore the possibility of collaboration with ICCROM and partners.

- i. *Ferries Management*; having understood the current ferry model, the meeting implored RIM to have a balanced view on whichever model shall be adopted in the future in order to retain accessibility and increasing efficiency.
- j. *Blue stone Quarry site*: having understood the conservation issues at the site, including the proposed engineering solution. The project is now being revisioned as a restoration approach based on extensive experiences on dry stone walling engineering the meeting recommended; the options under consideration are: (i) restoration approach with the support of former political prisoners, (ii) partial restoration to allow the site to tell its progressive history, and (iii) doing nothing thereby allowing a natural life cycle of the quarry site to be experienced. Interpretative elements of the quarry site were also discussed, and the view was to make this part of the on-going memorialisation.
- k. *Networking with similar sites*: noting the agreements signed between RIM and Goree Island (Senegal) and Le Morne (Mauritius), RIM appealed to C2C for support in implementing bilateral programmes. RIWHS will share these programmes with AWHF.
- l. *3<sup>rd</sup> Integrated Conservation Management Plan*: meeting noted progress made towards finalising the management plan and implored RIM to ensure the plan is realistic and supported with adequate resources.

## 8. Day Four

### 8.1. Site Visit: Table Mountain National Park

Participants visited Table Mountain National Park during the morning and returned to Nelson Mandela Gateway for the closing session as 2pm.



**Figure 16:** View of Table Mountain from Robben Island.

## 8.2. Closing Session recommendations

- a. The C2C should systematically evaluate the level of implementation of recommendations from previous annual meetings.
- b. The UNESCO World Heritage Centre should contribute to the strengthening of capacity of C2C regarding the implementation of the Result Based Management (RBM) approach and the use of online platforms
- c. Encourage each C2C to develop at least one joint capacity building activity and report on it to the UNESCO World Heritage Committee.
- d. Formalize the visibility of the C2C during the WH Committee by presenting the joint initiatives related to key areas (e.g. SDGs).
- e. Promote the use of Information and Communication Technologies (ICTs) to facilitate the inclusion of other C2C (through skype and video-conferences) at the next annual meetings. Joint preparation of the program/agenda for C2C meetings.
- f. Exchange of C2C members as part of capacity building and collaboration
- g. The issue of integration of Universities in the work of C2C regarding capacity building and research.
- h. The recommendations on Robben Island World Heritage Site be supported by the meeting as outlined in **section 7.2.1** of this report.



**Figure 17:** Participants during the closing session, RIM at Nelson Mandela Getaway.

### 8.3. Closing remarks

In his closing remarks, the Acting Director of AWHF thanks participants and organizers for all efforts and active participation in the meeting and highlighted the following;

- a. *Networking*: the need for C2C to strengthen networks and interdisciplinary collaboration with a wide range of stakeholders (i.e. UNESCO, Advisory Bodies, Universities).
- b. *Accountability*: the need for C2C to be more accountable by following up on recommendations made in each C2C meeting and adopting effective reporting strategies
- c. *Usefulness*: Become more and more useful by responding to the needs of State Parties at the local level. Mr Varissou considered that it was very positive that RIM was part of a group discussion and could benefited from inputs from other experts, contributing to improve the 3<sup>rd</sup> ICMP.
- d. *Communication*; C2C should dream with developing a joint Newsletter for C2C.

## Annexes

### Annex 1. List of participants

No.	Organization	Participant	Position	Contacts	
				Telephone	Email:
1	African World Heritage Fund (AWHF)	Mr. Vusumusi Mkhize	Chairperson	+27 (12) 441 3027	<a href="mailto:directorgeneral@dac.gov.za">directorgeneral@dac.gov.za</a>
2		Mr. Souayibou Varissou	Acting Director	+27 (0) 11 313 5018	<a href="mailto:SouayibouV@awhf.net">SouayibouV@awhf.net</a>
3		Dr. Albino Jopela	Programme Specialist	+27 (0) 11 313 5019	<a href="mailto:JopsJ@dbsa.org">JopsJ@dbsa.org</a>
4		Ms. Luyanda Sithole	Partnership Officer	+27 (0) 11 313 5035	<a href="mailto:LuyandaS2@dbsa.org">LuyandaS2@dbsa.org</a>
5		Mr. Mokgalaka Kamogelo	Intern	+27 (0) 11 313 5014	<a href="mailto:KamzaM@dbsa.org">KamzaM@dbsa.org</a>
6	Arab Regional Centre for World Heritage (ARC-WH)	Mr. Mohamed Ziane Bouziane	Cultural Heritage Specialist	33 559 990 900 <u>973 34533850</u>	<a href="mailto:m.ziane-bouziane@arcwh.org">m.ziane-bouziane@arcwh.org</a>
7	Regional Institute of World Heritage in Zacatecas, Institute for Category 2 Mexico, Central America and the Caribbean	Dr. José Francisco Román Gutiérrez	Director	+52 1(492)1322058	<a href="mailto:jfroman@uaz.edu.mx">jfroman@uaz.edu.mx</a>
8	World Heritage Institute for Training and Research in the Asia-Pacific Region (WHITRAP)	Dr. Simone Ricca	Deputy Director	+ 86 150 0080 6374 +86 21 65987687	<a href="mailto:s.ricca@whitr.org">s.ricca@whitr.org</a> <a href="mailto:whitrap.lh@foxmail.com">whitrap.lh@foxmail.com</a>
9	Directorate for the Protection of Historical Heritage - Ministry of Culture	Mr. Sergio Ortega Muñoz	UNESCO Conventions Specialist (Área Convenciones UNESCO)	+ 917017370 +34 647013945	<a href="mailto:sergio.ortega@meccd.es">sergio.ortega@meccd.es</a>
10	International Union for Conservation of Nature (IUCN)	Dr. Youssouph Diedhiou	World Heritage Programme Specialist	+221 77 656 51 65 +221 77 656 51 65	<a href="mailto:Youssouph.diedhiou@iucn.org">Youssouph.diedhiou@iucn.org</a>
11	UNESCO Regional Office for Southern Africa (ROSA)	Ms Yvette Kaboza	Culture Programme Specialist	+263783187766	<a href="mailto:y.kaboza@unesco.org">y.kaboza@unesco.org</a>
12	The International Centre for the Study of the Preservation and Restoration of	Mr. Joseph King	Director of Sites Unit	+39 06 585 53 313 +39 348 524 0250	<a href="mailto:jk@iccrom.org">jk@iccrom.org</a>

	Cultural Property (ICCROM)				
13	International Council on Monuments and Sites (ICOMOS)	Ms. Laura Robbinson	ICOMOS Treasurer- General Director: Cape Town Heritage Trust	<a href="tel:+27214262157">+27 21 426-2157</a> <a href="tel:+27834634765">+27 83 463-4765</a>	<a href="mailto:laura.robinson@icomos.org">laura.robinson@icomos.org</a>
14	Robben Island Museum	Mr. Pascall Taruvinga	Chief Heritage Officer	+27 21 413 4205 + 27 60 503 1503	<a href="mailto:pascallt@robben-island.org.za">pascallt@robben-island.org.za</a>
15		Mrs. Ayanda Woji	Senior Manager: Pubic Heritage Education Department	+ 27 84 5083314	<a href="mailto:ayandaw@robben-island.org.za">ayandaw@robben-island.org.za</a>
16		Mr. Sabelo Madlala	Acting Senior Manager: Heritage	+ 27 734421092	<a href="mailto:Sabelom@robben-island.org.za">Sabelom@robben-island.org.za</a>
17		Mrs. Mariki Victor	Collections Unit Manager		
18		Ms. Nzeku Bongwiwe	Acting Senior Manager: Marketing	+ 27 73 214 7467	<a href="mailto:bongiwen@robben-island.org.za">bongiwen@robben-island.org.za</a>
19		Nolubabalo Tonso-Centyways	Unit Manager Research	0780191279	<a href="mailto:nolubabalot@robben-island.org.za">nolubabalot@robben-island.org.za</a>
20		Department of Environmental Affairs (DEA)	Ms. Thumeka Ntloko	Director World Heritage Management	+ 27 12 3999531
21	Department of Arts and Culture (DAC)	Mr. Raditshaba Mahasha	Heritage Institutional Development	012 441 3530 082 909 5868	<a href="mailto:RaditshabaM@dac.gov.za">RaditshabaM@dac.gov.za</a>
22	South Africa National Parks (SANParks)	Mr. Thabo Kgomommu	General Manager: Cultural Heritage	+27 (0) 829294335	<a href="mailto:thabo.kgomommu@sanparks.org">thabo.kgomommu@sanparks.org</a> <a href="mailto:thabok.tk@gmail.com">thabok.tk@gmail.com</a>



## Annex 2. Program of the Meeting

Sunday 11 February		
15.00h - 17.00h	Guided Tour at Robben Island	RIM <sup>1</sup>
Monday 12 February		
09.00h - 10.00h	<b>Opening Session</b> Program Director: DEA <sup>2</sup>	
	– Welcome remarks	Mr. Mava Dada - CEO-RIM
	– Address by Advisory Bodies	Mr. Joseph King - ICCROM
	– Address by World Heritage Centre	Ms. Yvette Kaboza -UNESCO
	– Keynote address	Mr. Vusumuzi Mkhize - Chairperson AWHF <sup>3</sup>
	– Vote of thanks	Mr. Souayibou Varissou – Acting Director AWHF
10.00h - 10.30h	Coffee break	
10.30h - 12.30h	<b>Operational Framework of C2Cs</b> <u>Moderator<sup>4</sup></u> : ARC-WH <sup>5</sup>	
	– Role and obligations of C2Cs	UNESCO, ICCROM, IUCN, ICOMOS
	– Reviewing the implementation of the World Heritage Capacity Building Strategy	
	– Comments by Advisory Bodies	
– Interaction with audience		
12.30h - 13.30h	Lunch break	
13.30h - 15.30h	<b>Experiences by C2Cs</b> <u>Moderator</u> : ICOMOS	
	– Highlights and perspectives by C2Cs	C2Cs
	– Exploring shared working perspectives	
– Interaction with audience		
15.30h - 16.00h	Coffee Break	
16.00h - 18.00h	<b>Interregional Cooperation</b> <u>Moderator</u> : ICCROM	
	– Exploring areas for Interregional Cooperation	C2Cs, UNESCO Advisory Bodies
18:30h - 19:00h	Movie/Documentary Session	C2C, RIM
Tuesday 13 February		
09.00h - 11.00h	Parallel Session of Group Work <sup>6</sup>	Working groups
11.00h - 11.30h	Coffee break	
11.30h - 13.00h	Parallel Session of Group Work	Working groups

<sup>1</sup> Robben Island Museum.

<sup>2</sup> Department of Environmental Affairs is the World Heritage Focal Point in South Africa. The Department works closely with SANParks, the body responsible for managing South African national parks.

<sup>3</sup> African World Heritage Fund (South Africa).

<sup>4</sup> The moderator will moderate the session in a way to address/stir up discussion on those issues.

<sup>5</sup> Arab Regional Centre for World Heritage (Bahrain).

<sup>6</sup> Group 1 & 2 to further reflect on “Interregional Thematic Framework for C2Cs” and Group 3 to reflect on “Conservation and Use of Robben Island World Heritage Property”.

13.00h - 14.00h	Lunch break	
14.00h - 16.00h	<u>Moderator:</u> WHITRAP <sup>7</sup> – Presentation of Group Work One and Two – Interaction with audience	Working groups
16.00h - 16.30h	Coffee Break	
16.30h - 17.30h	<u>Moderator:</u> ICRAWHC <sup>8</sup> – Presentation of Group Work Three – Interaction with audience	Working groups
18:30h - 19:00h	Movie/Documentary Session	C2C and RIM

### Wednesday 14 February

09.00h - 13.00h	Site visit: Table Mountain National Park	DEA SANParks <sup>9</sup>
13.00h - 14.00h	Lunch break	
14.00h - 16.00h	<u>Moderator:</u> SANParks – Conclusions & resolutions of the meeting – Closing of the meeting	DAC-AWHF

<sup>7</sup> World Heritage Institute of Training and Research for the Asia and the Pacific Region (China).

<sup>8</sup> International Centre for Rock Art and the World Heritage Convention (Spain).

<sup>9</sup> South African National Parks.

### **Annexe 3: Keynote Address by Mr Vusumusi Mkhize, Chairperson of the AWHF at the Opening Session of the C2C Meeting**

- Distinguished Representatives of the UNESCO World Heritage Centre
- Distinguished representatives of ICCROM, ICOMOS and IUCN which are the Advisory Bodies to the World Heritage Committee
- Distinguished Directors and representatives of the UNESCO World Heritage-related Category 2 Institutes and Centres
- Distinguished Directors and representatives of the South African organisations in charge of cultural and natural heritage.
- I also acknowledge the presence of representatives from the Department of Arts and Culture, the Department of Environmental Affairs and the South African National Parks (SANParks)
- Mr Mava Dada, CEO of the Robben Island Museum
- Ladies and gentlemen

Allow me to express my unreserved gratitude to all of you, coming from various organisations and regions worldwide.

The annual coordination meeting of the UNESCO World Heritage-related Category 2 Institutes and Centres is a valuable milestone in their dedicated commitment in support of the work of UNESCO. The gathering provides a platform for the Category 2 Centres to discuss their successes and issues, their similarities and specificities. We are very happy to host this year the meeting for the first time on the African continent, more precisely at Robben Island, which is an iconic site on the UNESCO World Heritage List.

As you know, the African continent is the cradle of humankind and home to impressive biodiversity and wildlife, as well as cultural treasures from ancient and modern periods. The magnificent sites of Kilimanjaro in Tanzania, Timbuktu in Mali, Virunga Park in DRC, Great Zimbabwe and quite recently the #Khomani Cultural Landscape in South Africa, are among the African sites that are already inscribed on the World Heritage List. However, despite its richness, Africa is still underrepresented on the World Heritage List and many of its World Heritage Sites are facing serious challenges in terms of management and conservation. The African World Heritage Fund was established in 2006 with the mandate to champion those challenges in collaboration with States Parties, UNESCO and other relevant organisations. I want to express our warmest gratitude to all partners who have provided their support. As category two centers and institutes we certainly need more partnerships to sustain our work.

Distinguished Guests, Ladies and Gentlemen,

In the light of the reflections and testimonies so far, one is quite amazed by the richness and diversity of the experiences at UNESCO and in the different regions. The implementation of the World Heritage Convention ultimately touches the strategic development of our individual countries as well as the community and personal life of peoples. At the African World Heritage Fund, we believe that through effective investment and sustainable management, the African World Heritage Sites will be catalysts in transforming Africa's image and means to stimulate economic growth and infrastructure development, which is a significant step toward achieving the UN Sustainable Development Goals (SDGs). Practically and considering the imperative need to domesticate the SDGs in our regional and national legal frameworks. Allow me to flag out a few areas for your consideration.

First, the overarching issue of **how to balance heritage conservation and development initiatives** is a shared concern and certainly an area you might want to further reflect on. Developing regional indicators showing how cultural and natural heritage resources can bring value to SDGs will be a step forward. In Africa which has faced and is still facing economic development challenges, the approach

for sustainability is paramount to address community needs and foster social cohesion when strengthening our identities. We also need to involve more our political leaders and nurture their capability to make informed decisions when it comes to heritage protection. Our Board of Trustees has started a reflection on that topic and will further discuss it in the upcoming sessions.

The issue of **capacity building** is another area where partnerships between Category 2 Centres and Institutes will bring value to our respective work. By joining forces and learning from one another, we will strengthen our capability to improve our institutional and professional delivery and then make our work more relevant to our stakeholders.

Specificities in the case of the AWHF include the reality of African under-representation on the prestigious World Heritage list and over-representation on the list of World Heritage in Danger (list of shame). This reality does a disservice to the continent and it means that most of what Africa inscribes goes on to the list of shame. It emphasizes the need for African expertise and capacity to assist with identification, nomination and management of Africa's world heritage sites.

The AWHF will be failing in its work if it doesn't increase expertise and capacity across the continent through identifying and setting targets for developing the number of experts and the quality of capacity in each region of the continent over time.

My meeting with Ms Rössler, Director of the World Heritage Center (WHC) in Paris on 7 December 2017 also emphasized the need for **frank and robust debate on sites which are dear to Africa to avoid imposition and facilitate consensus**. A critical area in this regard is the genocide sites, for example the Rwanda sites, and the need to ensure that more work goes into bringing out the substance and physical evidence of the Outstanding Universal Value of these sites under criteria six.

On all these matters we need strong partnerships with the World Heritage Centre and Advisory Bodies, and we are happy they could undertake the trip to Robben Island to discuss our issues with us. On behalf of all Category 2 Centres attending this meeting, I would like to thank you for your dedicated assistance.

Finally, Ladies and Gentlemen, I would suggest that you could use the opportunity of being in **Robben Island** which is a World Heritage iconic Site as an occasion to enjoy your sojourn when experiencing living conditions of the island. We will also be happy to benefit from your reflections including how to improve our work. I have no doubt your rich experience will come in support to enrich our experience and our practice at Robben Island.

Let our gathering at Robben Island strengthen the long journey that will bring unanimity and more understanding on issues relating to World Heritage and sustainable development in the various regions. I profoundly believe that together and in unity, we can deal with the challenges facing the implementation of the World Heritage Convention.

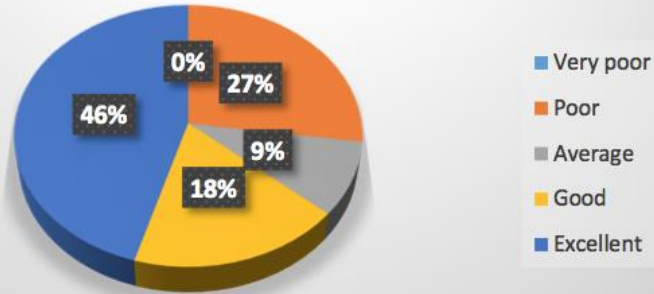
I would use this opportunity to recognize again the key role that our partners have played. In fact, no work would have been implemented without their generous support.

I really wish to you and to all of us a good and productive meeting.

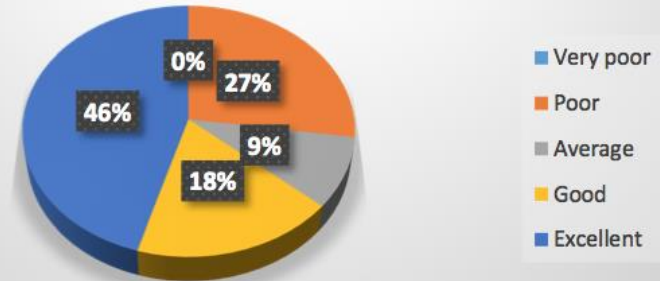
I thank you.

Annex 4 - Evaluation of the 2017 C2C Annual Coordination Meeting

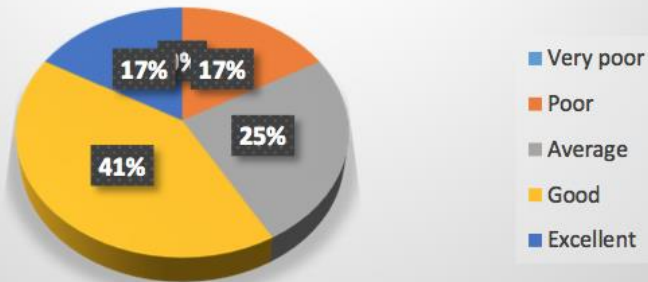
**Meeting place**  
(Total respondents: 12)



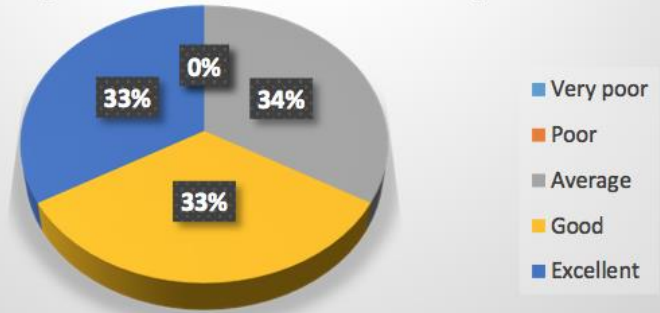
**Roles and Procedures**  
(Total respondents:12)



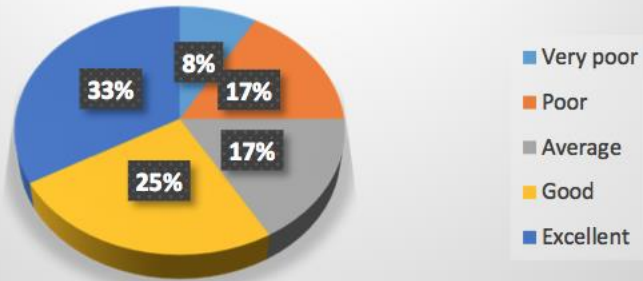
**Active Involvement**  
(Total respondents:12)



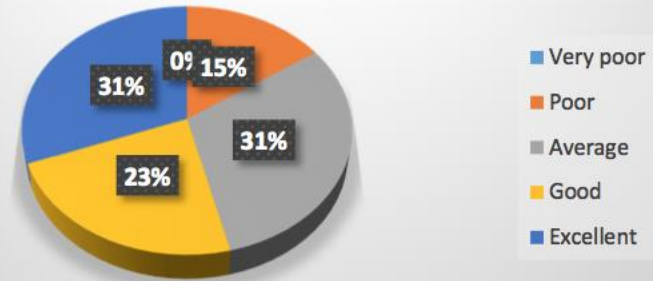
**Effective Time use**  
(Total respondents:12)



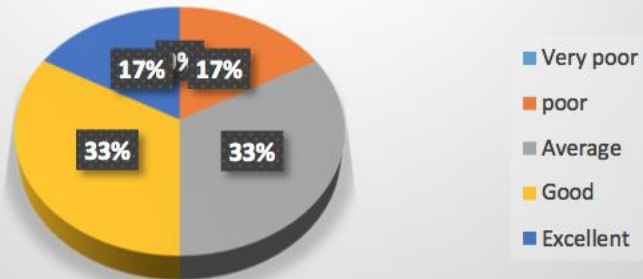
### Meeting Satisfactory (Total respondents:12)



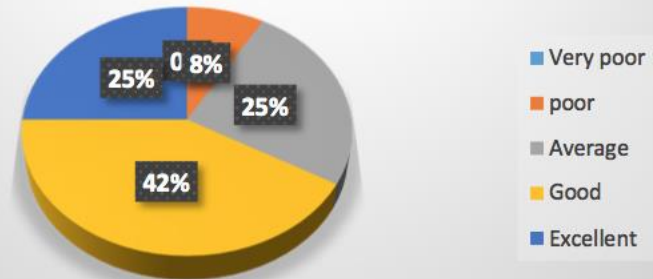
### Stated Objectives (Total respondents:12)



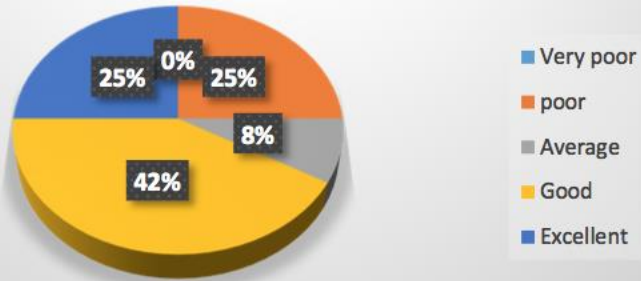
### Parallel Group work (Total respondents:12)



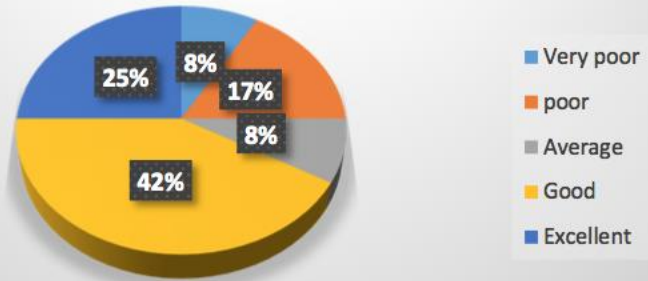
### Analysis and Presentation (Total respondents:12)



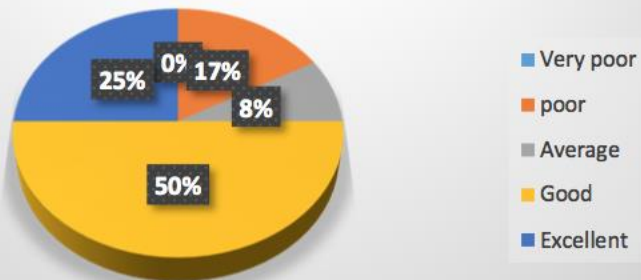
### Constructive discussions (Total respondents: 12)



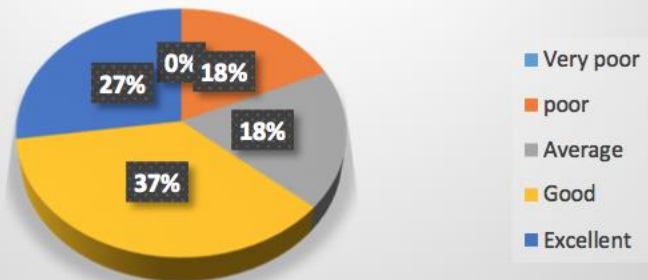
### Program time allocation ( Total respondents: 12)



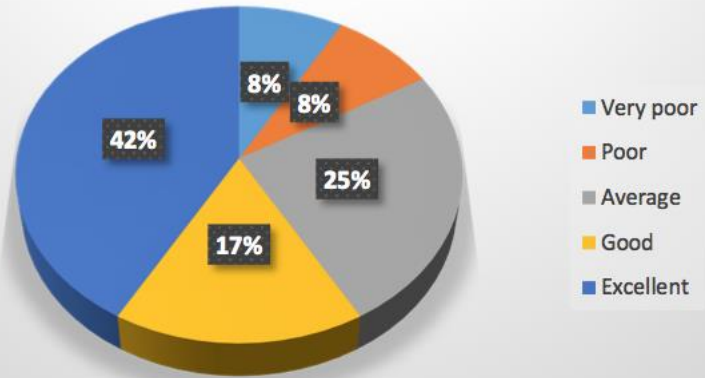
### Time Management (Total respondents: 12)



### Informative Presentation (Total respondents:12)



### Purpose and objectives (Total respondents: 12)



### Meeting Time (Total respondents:12)

