#### Annual Report 2017





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# Messages

Chairman's Message President & CEO's Message

## Chairman's Message

"The bank remains firmly committed to continuous improvement of the strong and effective governance standards and transparency."



On behalf of Azizi Bank's Board of Supervisors, I am pleased to present Azizi Bank's Annual Report for the FY 2017.

The Bank, having been set up in 2006 by the visionary entrepreneur, Mr. Mirwais Azizi, enters its second decade of prosperous existence under a challenging environment of economic slowdown, uncertain security situation, migration population, import surplus economy and an air of prevailing uncertain eco-political environment. While the difficult environment has continued to impact profitability, the Bank has delivered a robust performance and the Board was pleased that the Bank has earned a commendable profit of AFN 214 Million and has recorded a vastly improved performance in the FY 2017. This speaks of the strength and stability of Azizi Bank's system, based on a strong and stabilized risk culture and strict adherence to Regulatory control and Compliance issues, well-articulated risk appetite, internal controls; with Azizi Bank's sound strategy and strong leadership and managerial ability, I have every confidence that we will continue

to build on our eleven-year success story and sustained growth.

Amongst the many constraints the economy faces and impacts upon the performance of the bank are slow economic recovery, continued insecurity curtails private investment and lack of consumer demand. Growth remains principally driven by agriculture which is still unsupported by proper infrastructure, legislative reforms and credit support. The fiscal position remained strong in the first half of 2017. Poverty has increased since the start of international troop withdrawal in 2014 with incremental population growth and a burgeoning refugee problem.

GDP growth recorded at 2.6 percent in 2017, is only marginally higher than the 2.2-percent achieved in 2016. The annual trade deficit of around 33 percent of GDP is financed by foreign aid inflows.

The Bank has seen sustained growth during the period 2006-2013. However, with the absence of

foreign spending the persistent upward growth curve has been stunted and has an effect on domestic spending which drives the economy. In spite of that the Bank recorded commendable performance in 2017 with a deposit growth of 32% over the previous year i.e. 2016, and a rise of 46% in 2016 over FY 2015, despite the sluggish economy. This has been possible with the bank driving a brand image, introduction of technological products in the market with a first mover advantage, greater customer confidence and trust. Whilst growth in the banking sector has been 6%, the growth rate of the bank has been phenomenal in an economy showing signs of slowdown.

The year 2017 has seen the bank record its higher profits of AFN 214 Million as against AFN 27 Million in the previous two years which is itself a testimony to its performance.

In the coming years the focus would be greater on the credit expansion into priority areas of agriculture and SME, financing of international trade through export and import financing and opening up investment corridors in overseas markets through placements, bonds and debenture participation, money market instruments etc.

The Bank, through its fully owned subsidiary Bakhtar Bank is starting Islamic banking in the country which in itself is expected to revolutionize the concept of banking, Afghanistan being a predominantly Muslim country. The new concepts and products would very much appeal to the masses and bring in more financial inclusion as well as a surge in banking activity. The necessary policies, procedures are already in place and the requirements of DAB have already been complied upon.

During the FY 2017, the bank has been subjected to a rigorous process of DAB examination. The examination centers around fulfillment/ accomplishment of CAMELS objectives and the rating is an accomplishment of the bank's performance. A higher rating is expected keeping in view the year of enlightened performance in the year 2017. The Board acted as key advisors in the development of strategic business plans and will continue to contribute to the bank's goals for growth over the medium and long term. The Bank's goal is to foster a culture of shared values and integrity, transparency and public accountability that is critical to long-term success. The bank remains firmly committed to continuous improvement of the strong and effective governance standards and transparency.

The Board has utilized its collective strength and experience to supervise and guide Management in enhancing the stability of the enterprise and creating long-term value for Shareholders. The Board is proud to be actively engaged in the achievements of the Bank.

The Board expresses its gratitude for the support, commitment and loyalty shown by the Bank's customers and clients throughout the year and hopes to receive their continued support.

The Board extends their appreciation to the Management and to the 1600+ employees and especially the female employees for their commitment to delivering valuable service to Shareholders and Clients.

We convey our sincere thanks to the Governor of Da-Afghanistan Bank (Central Bank) and his team and the Shareholders for their guidance and continued support as well as to my fellow Board Members and the Management and staff for their concerted efforts and hard work.

Finally, I express my sincere gratitude to the Shareholders for their confidence in us, which helps to fuel the momentum towards an ever brighter future and we expect your continued support in our endeavour in becoming Afghanistan's Premier Bank and to be able to cater to the financial demands of the entire country.

On behalf of the Board of Supervisors,

Sundaram Prabhu Chairman of the Board of Supervisors

## President and Chief Executive Officer's Message

Azizi Bank continues to be the largest lender in the country with a business model to facilitate economic growth.



2017 was an eventful year for Azizi Bank and

for myself. We were able to achieve good results across all operational areas of the bank by registering a growth in net profit by about 700% over the previous year in spite of slow and sluggish economic growth in the last several years.

Increase in customer deposits by 32 % is another hallmark of the year. Competition in the banking industry has intensified with more banks providing multiple offerings to customers as well as providing innovative products.

Introduction of international Master Debit Cards has contributed to customer convenience and branch less banking. An upgraded and advanced version of CBS is being rolled out to ensure better customer convenience, integration with latest technological advances in order to facilitate e-commerce and e-money transfers and the latest security features.

Azizi Bank continues to be the largest lender in the country with a business model that will facilitate economic growth working towards an objective

of mass banking. The credit portfolio of the bank has a very diverse sector-wise distribution i.e. trading, manufacturing, aviation, real estate and public loan etc. Improved earnings from non-fund businesses, i.e. income from Bank Guarantee has increased by 66% as compared to the year 2016.

The bank's credit functioning has improved with the shedding of NPAs, regular performance monitoring, follow up on the measures taken for sale of collaterals as well as by increasing the credit portfolio in a big way. The bank is also projecting to increase its loan portfolio in the coming years at an average compound annual growth rate of 20% to increase profitability. Azizi Bank is endeavoring to tie up with several multilateral agencies for capacity building, guarantee participation in lending and onward lending processes. The bank will carry the objective of increased lending activity in priority sectors of the economy i.e. Agriculture and SME. We also recognize that our lending practices play an influential role in shaping the behaviors of our customers towards sustainable development.

Improvement in the compliance regime is one of the core focus areas of management. The bank

has invested in the upgradation of the technology for Anti Money Laundering (AML) Software. The Financial Action Task Force (FATF) inspection team lifted the restrictions from Afghanistan from being in the grey list to the white list effective as of June 2017, which is definitely a momentous and significant achievement in the history of the country. Azizi Bank was at the forefront of the inspection process and took the lead in convincing the FATF team.

#### Other noteworthy achievements in 2017 include:

• Opening of new Correspondent Banking NOSTRO relationship with Trans Kapital Bank, Russia, in USD, Euro and RUB. This has significantly multiplied our remittance business and helped retain our big clientele business. In the next financial year, we expect more NOSTRO relationships in order to ease our remittance business and forex transactions.

• Azizi Bank received several international accreditations from across the globe regarding its persistent efforts to improve customer convenience and digital innovation. The bank has also been highly proactive in the areas of Corporate Social Responsibility by supporting various strata of society.

• Azizi Bank's social media acceptance is the highest in the country which in itself portrays its social acceptability amongst the customer group.

• The fleet of ATMs is 58 as on December 31, 2017 and is projected to increase to 110 as of the end of FY 2018.

• Owing to the decrease in the capital market investment opportunity in Afghanistan, Azizi Bank has taken up the route of Foreign Investment in Sovereign Bonds for gainful deployment of funds. Bonds issued by Corporates are also being considered for more income earning opportunities.

Azizi Bank has introduced several initiatives for capacity building amongst the staff through in-

house and external trainings, as well as overseas trainings. We believe that internal customers are our biggest assets. The relentless efforts being put in by the 1600+ team members of the bank are not only providing banking services to a clientele base of over one million and growing base but also ensure optimum customer service. The bank has a large contingent of female staff and their numbers are growing. Azizi Bank believes in gender equality and provides lots of opportunities for women to come forward and join the mainstream.

We expect 2018 to continue to be challenging. Nevertheless, our core business should be stable as we have the resilience and commitment to overcome challenges and perform even better than we did in 2017. Azizi Bank is not only ready for the future; we are helping to create it.

Azizi Bank will continue to invest in its business, people and brand to deliver customer-centric experiences and to help those we serve feel more confident about their banking needs.

We are grateful for your confidence in Azizi Bank's future, and in our commitment to bringing our purpose to life each and every day. I thank everyone involved for their continuous commitment, and I thank our major shareholder, Mr. Azizi, for having confidence in the individuals who help drive the success of Azizi Bank.

On behalf of the Management Board,



#### Mohammad Salem Omaid

President and Chief Executive Officer, Chairman of Management Board

## AboutUS

Azizi Bank

About Us Core Values Achievements in Compliance Products and Services Key Milestones 2006-2017 Azizi Bank Shareholders' Profiles Key Financial Data 2015-2017

## About Us

## 13% of the bank's work force is female, thus the bank plays an active role in the empowerment and emancipation of women.

Azizi Bank is a commercial bank in the Islamic Republic of Afghanistan, established in the year 2006. The bank was envisioned and set up by Mr. Mirwais Azizi of the distinguished Azizi Hotak Group & Family in order to provide banking services to all sectors of the population, at a time when banking services experienced their own set of challenges in the country, during the early 2000s.

The bank was initially set up with a capital of USD 5 Million and employed 25 employees. Today the bank has a statutory paid up capital of more than USD 80 Million with the Central Bank of Afghanistan, and employs around 1600 employees. 13% of the bank's work force is female, thus the bank plays an active role in the empowerment and emancipation of women in the country by providing employment to them. In a span of more than eleven years, Azizi Bank has become a market leader in the country in terms of customer base, absolute business, percentage share and network.

Azizi Bank is now converting its 100% subsidiary bank, Bakhtar Bank into a full-fledged Islamic Bank, thereby establishing the first Islamic Bank in Afghanistan, a country where more than 99% of the population is Muslim. Introduction of Islamic banking in the country will further increase the demographic of the total banking population, which is presently less than 11% of the total population of around 30 million.

Azizi Bank will remain a conventional bank considering the large quantity of its international clientele base.



## Core Values

The bank considers the following as its core values:

A commitment to institutional goals

A commitment to achieving institutional goals by delivering quality services to all of its stakeholders

A commitment to goals of economic development

A commitment to goals of financial inclusion

A commitment to best services with a dedicated customer-centric approach

A commitment to continuous improvement by leveraging on technologically oriented products and services

A commitment to bring banking to the doorsteps of all

A commitment to delivering the best banking services to all segments of customers: corporate, retail and otherwise

A commitment to monetizing salvaged assets which would release locked up money as there had previously been a lot of write-offs as per the central bank directives

A commitment to nurturing talent, and increasing staff capabilities through continuous professional education and capacity building A commitment to building a strong compliance culture across the organization with trainings for on-field staff, monitoring and adherence to DAB guidelines as well as to international best practices

A commitment to building an exhaustive gamut of internal controls to control every facet of operational activity for better regulations and reconciliation

A commitment to promoting growth in nonfund businesses through participation in the bank guarantee participation process where significant opportunities lie as investments are made by multi-lateral funding agencies as well as the Government in areas of infrastructure and health care.

A commitment to providing the highest standards of corporate governance through the workings of various internal committees aimed at best procedures and governance

The outreach of 75 branches and ten extension counters has been complimented with a crop of 58 ATMs, Cash deposit machines, POS devices with agency based banking facilities aimed at bringing more and more people under the banking fold.

## Achievements in Compliance

- A dedicated committee was constituted to oversee and manage compliance functions of the bank
- Automated AML software was introduced and integrated with core banking software
- The compliance department was restructured according to International standards
- Various new policies were introduced including the anti-bribery and corruption policy and antifraud policy to name a few

## Products



Master Credit / Debit / Prepaid Card, PoS Terminals



ATMs: Free ATM Cards to withdraw cash 24x7



M-Paisa-Powered by Roshan: Mobile Money Transfer



Savings Account in AFN & USD and Current Account in AFN, USD, EUR & GBP



Term Deposits in AFN & USD

## Services

CBS: Core Banking Solution Any Branch Banking

Local/International-SWIFT (USD/EUR/GBP/AED/ TRY/INR) remittance facilities

Salary Savings Accounts with "Zero Balance Facility" in AFN & USD

Fast and Easy transfer of funds through Western Union Money Transfer

Money Exchange Treasury Services

Fund-based (Term/Working Capital Loans) and Non-fund based facilities e.g. Letters of Credit and Financial Performance Guarantees Push SMS Facility: alert for each transaction

Biometric System: Finger Print Recognition for enhanced security

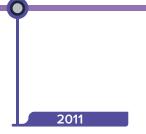
Brishna Electricity Bill Collection



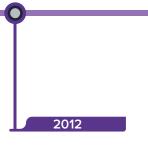
## Key Milestones 2006-2017

#### 2010

Azizi Bank launched Internet Banking and Mobile Banking. Branch Network increased to 73 outlets. Launched bank's first ATM in January 2010.



Azizi Bank started providing SMS Alerts. Number of deposit holders crossed 400,000.



Launched the branded International Master Credit Cards and migrated to real time DRS.



Launched POS Terminals, Prepaid Cards and International Master Debit Cards.

2009

Azizi Bank acquires an underperforming and loss-making bank that resumes operations and is then renamed Bakhtar Bank

#### 2008

STP Award 2008 conferred on Azizi Bank by Commerz Bank, Germany at the SIBOS'09 in Hong Kong

#### 2007

Azizi Bank becomes the fastest growing bank in Afghanistan with 37 branches, introduces Core Banking Software ICBA. Establishment of Azizi Bank on 13th June, 2006.

2006



 $\bigcirc$ 

Acquired Punjab National Bank (Kabul) and crossed the milestone of 650,000 depositors as of December. Owner's equity crossed AFN 5 billion. Azizi Bank became the largest lender in Afghanistan with a wide portfolio of AFN 13.5 billion.

Bank recorded another creditable year of performance. The bank took great strides in customer satisfaction. adopted latest technologies and implemented new products while making profit. Green Channel was launched at branches to initiate

2015

paperless banking.

#### 2016

Number of ATMs were increased. Azizi Bank became the no# 1 agent for Western Union business in the country. The bank Initiated steps on Corporate Social Responsibility. The bank won several international awards including titles such as: Best Bank for Corporate Governance, Best Bank for Customer Service, Best Socially Impacted Bank in Afghanistan and Best Retail Bank and the Best Private Sector Bank in Afghanistan. A major achievement was that the bank became the first ever from Afghanistan to be listed with the London Stock Exchange.

#### 2017

Digital transformation of the bank via procurement of Flex Cube. Launch of Cash Deposit Machines. Became the first bank in the country to initiate an agent based banking model for financial inclusion. Launched Payment Gateway Solutions & Mobile Wallet solutions, "AZIPAY" for customer convenience. Launch of International Masters Debit Card. The bank received various international accolades including "Promising Young Banker Award for CEO" from the Asian Banker.

## Azizi Bank Shareholders' Profile



#### Mr. Mirwais Azizi

Mr. Mirwais Azizi is Chairman of Azizi Hotak Group, Azizi Investments in Dubai, UAE and Director and Promoter of Azizi Bank since the inception of the bank. He was also the first Chairman of Azizi Bank in the years 2006 to 2011. The Azizi Hotak Group is a leading importer of petroleum products in Afghanistan, and owner of petroleum/LPG tankages in Afghanistan and CIS countries.

Mr. Azizi graduated from the National University of Kabul, and has specialized in Law.

#### Mr. Humayuon Azizi Hotak

Mr. Humayon Azizi is a leading businessman in Afghanistan who deals in the import of Petroleum products and their distribution in Afghanistan. He is a trusted and known personality who plays a key role in the economy of Afghanistan. Further, he has close relations with the majority of business men in the country and abroad, and is capable of managing business in any kind of circumstance.

#### Mr. Farhad Mirwais Azizi



Mr. Farhad Mirwais Azizi is a young entrepreneur with a Master's in Business Administration (MBA) from the United States (Boston, MA), and a Bachelor's degree in International Business. He looks after the businesses of Azizi Hotak Group and is CEO of Azizi Investments. Mr. Farhad is a well-educated person equipped with the international knowledge of managing business and is successful in all areas under his domain. He is a strategic planner who can promote business in a way that can help to reach short and long term goals.



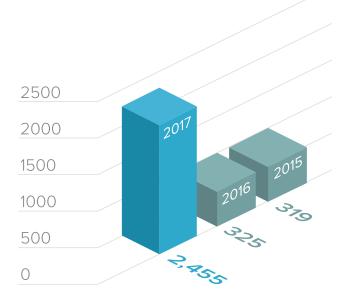
#### Mr. Abdul Aziz Khan

Mr. Abdul Aziz Khan is an administrative leader, as well as an important community leader in the Islamic Republic of Afghanistan. Since a long time he has administered different projects that have resulted in prosperity and welfare. Further, he is a good advisor and a great source of information to the business community.

## Key Financial Data 2015-2017

(USD '000)

	2017	2016	2015	% change over 2015	
Total Assets	536,170	493,720	417,501	28%	
Loans to Customers (Gross)	123,258	133,067	190,985	-35%	
Total Investments	24,953	49,637	28,045	-11%	
Deposits	447,293	405,769	331,046	35%	
Shareholder's Fund	83,501	84,684	82,458	1%	
Total Income	35,734	35,336	34,234	4%	
Net Profit	2,455	325	319	670%	
Credit to Deposit (CD) Ratio	28%	32%	60%	-53%	
Net Interest Margin (NIM)	1.60%	4.06%	2.52%	-37%	
Yield on Advances	10%	15%	12.12%	-17%	
Capital Adequacy Ratio (CAR)	22%	30%	20%	10%	



Net Profit in USD '000

Deposits in USD '000

## Corporate Governance

## Introduction and Objectives Organizational Structure Policies Pattern of Shareholders Voting Rights Risk Management and Internal Control System

Attendance for BoS, Audit Committee, BoM Meetings held in 2017

Board of Supervisors

Board of Management

Other Senior Management Officials

## Introduction

A set of relationships between a company's management, its board, its shareholders and other stakeholders which provides the structure through which the objectives of the company are set, and the means of attaining those objectives are defined and targets are defined for monitoring performance.

It helps define the way authority and responsibility are allocated and how corporate decisions are made.

1. Duty of care: The duty of board members to decide and act on an informed and prudent basis with respect to the bank. Often interpreted as requiring board members to approach the affairs of the company the same way that a "prudent person" would approach his or her own affairs.

2. Duty of loyalty: The duty of board members is to act in good faith in the interest of the company. The duty of loyalty should prevent individual board members from acting in their own interest, or the interest of another individual or group, at the expense of the company and shareholders.

## Objectives

1. The primary objective of corporate governance should be safeguarding stakeholders' interest in conformity with public interest on a sustainable basis. Amongst the different stakeholders, shareholders' interest would be secondary to depositors' interest. Corporate governance determines the allocation of authority and responsibilities by which the business and affairs of a bank are carried out by its board and senior management, including the following activities

- set the bank's strategy and objectives;
- select and oversee performance of personnel;
- operate the bank's business on a day-to-day basis;

• protect the interests of depositors, meet shareholder obligations, and take into account

the interests of other recognized stakeholders;

• align corporate culture, corporate activities and behavior with the expectation that the bank will operate in a safe and sound manner, with integrity and in compliance with applicable laws and regulations; and

• establish control functions

2. Promote a sound corporate culture, ethics, values and tone at the top for the Bank.

3. Setting and adhering to corporate values that create expectations that all business should be conducted in a legal and ethical manner, and overseeing the adherence to such values by senior management and other employees.

4. Induct personnel who has required balance of skills, diversity and expertise, who collectively possess the necessary qualifications commensurate with the size, complexity and risk profile of the bank.

5. Promote a better understanding of the important elements of corporate governance such as effective board oversight, rigorous risk management, strong internal controls, compliance and other related areas. In addition, many banks have made progress in assessing collective board skills and qualifications, instituting standalone board risk committees, integrating discussions between board audit and risk committees.

## Organizational Structure

As per the DAB's regulation the term corporate governance means a set of relationships amongst the Board of Management, Board of Supervisors, Shareholders, Audit Committee and other stakeholders. These relationships, which involve various rules and incentives, provide the structure through which the objectives of the banks are set, and the means of attaining these objectives as well as monitoring performance are determined. Thus, the key aspects of good corporate governance include transparency of corporate structures and operations, accountability of Board of Management and Board of Supervisors to General Assembly of Shareholders, safeguarding interest of depositors, and meeting obligations toward shareholders after considering the interest of other recognized stakeholders.

All the four Shareholders are well experienced businessmen having exposure to diverse fields/ industries internationally and through their regular interaction with the members of the Board of Supervisors, have been guiding the bank for safeguarding the interests of all the stakeholders.

Presently the Board of Supervisors (BoS) is composed of five distinguished professionals, of whom four including the Chairman of the Board are independent directors. The Chairman of the BoS is an Indian professional with over 40 years of experience in auditing in India and Afghanistan at very high positions. One newly inducted Board Member, who is an American National is a Professor in Economics in the American University in Afghanistan. He is a highly gualified professional and has immense experience in Finance, Economics and Auditing. The meetings of the BoS are held at regular intervals every month. The BoS, while approving policies also through monitoring at regular intervals ensures that the bank takes care of the interests of all the stakeholders

Similarly the Audit Committee is constituted of 5 members. The Chairman of the Audit Committee is an Indian National with over 40 years of experience in Auditing and Accounting. Another

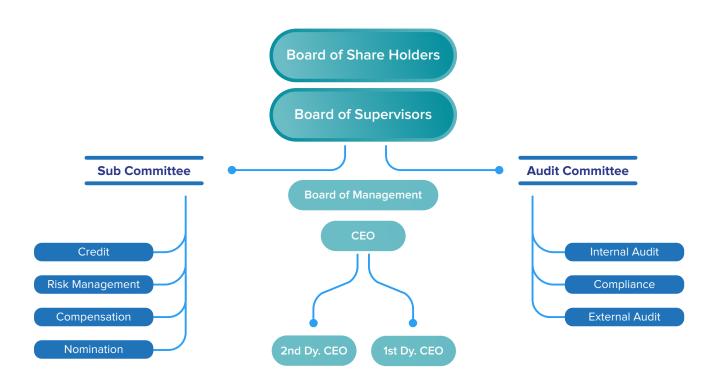
member is a Professor at the American University in Afghanistan. The other three members are Chartered Accountants with good experience and have worked or are working with top 4 Audit firms of the world and /or auditing the UN/World Bank projects. One member is also a prominent systems auditor. Regular meetings of the Audit Committee are held and all internal areas are reviewed by the committee.

The Chief Risk Officer (CRO), Chief Internal Auditor (CIA) and Chief Compliance Officer are working independently. The CRO is reporting directly to the Board, Chief Compliance Officer and CIA are reporting to the Audit Committee.

The bank's Board of Management is composed of eminent individuals with a wealth of experience in public policy, administration, industry and commercial banking. The Management Board at the Bank comprises of professional members duly approved by the regulator- Da Afghanistan Bank. The members are a perfect blend of experience and youth. While ensuring implementation of the policies approved by the BoS; they have been taking adequate care of the laws of the land as also that of the stakeholders. Senior banking professionals with substantial experience in India and abroad head various businesses and functions and report to the CEO.

The bank understands that the good corporate governance inter alia encompasses variety of issues, including the disclosure of information to Shareholders and Board members, the remuneration of senior executives, potential conflicts of interest among managers and directors, supervisory structures and other stakeholders etc. which are being duly addressed by the concerned bodies in discharge of their duties.

## Organizational Chart



## Policies

The main characteristics of Azizi Bank's corporate governance policy includes

#### Discipline: Employees & senior

management members are committed to adhering to procedures, processes and hierarchies established by the bank. These are recognized and deemed to be correct and proper.

**Transparency:** This is mentioned in almost every policy. All actions implemented and the procedures that led to them, will be available for inspection by authorized entities and stake holders.

Independence: Mechanisms and regulations have been put in place to minimize or avoid potential conflicts of interest such as undue dominance by Chairman, Chief Executive or other shareholders. This mechanism ranges from the composition of the board to committee appointments and involves external parties such as the auditors.

Responsibility: Azizi Bank believes that responsible management would whenever

necessary take appropriate actions to set and keep the bank on the right path. While the board is accountable to the bank, it must act responsively to and with the responsibility towards all stakeholders.

Accountability: At Azizi Bank, the individuals and committees who makes decisions and take actions are held accountable for their decisions and actions.

Fairness: Azizi Bank's systems that exist within the bank are balanced and take into account all those that have an interest in the bank and its future. The rights of the various groups have to be acknowledged and respected.

To attain the Bank's objectives, the corporate governance framework adopted by the bank practically covers all spheres of the activities such as management, action plans and internal controls to performance measurement and corporate disclosure. This framework basically includes the following:

- General Meeting of Shareholders
- Board of Supervisors
- Board of Management
- Audit Committee

However, to improve the quality of decision makings, the bank has also constituted the following committees for detailed analysis of the issues involved by the technical experts:

- Asset Liability Management Committee
- Risk Management Committee
- Investment Committee
- Credit Committee
- HR Committee

## Pattern of Shareholders

#### **Beneficial owners:**

Mr. Merwais Azizi - holding 45% of the shares.

#### Other beneficial owner:

Mr. Humayon Azizi - holding 40% of the shares.

#### **Other shareholders:**

Mr. Abdul Aziz Khan - holding 5% of the shares.

#### **Other shareholders:**

Mr. Farhad Azizi - holding 10% of the shares.

## Voting Rights

- Voting shall be through a show of hands.
- If a poll is demanded voting shall be determined as per the number of shares held.
- Chairman to have casting vote.

In BoS and in other Committee meeting: Single person single vote.

## Risk Management and Internal Control System

Azizi Bank's risk management framework has evolved significantly over the years, following the growth of the Bank's business. At present, the risk management function is entrusted to safeguard the Bank through ongoing monitoring that:

- i. Capital is sufficient to support risk taking activities.
- Individuals who take or manage risks within the Bank clearly understand them and are held accountable for the risks assumed.
- The Bank's risk exposures are within the limits established by the Board of Supervisors / Regulator.
- iv. Risk decisions are aligned to the Bank's business strategy and objectives set by the Board of Supervisors.
- v. Adequate or reasonable return is received for the risks taken.

The Bank has put in place a comprehensive risk management system, aligned with the requirements set forth by Da Afghanistan Bank, and following international good practices of the banking industry. The scope of ongoing monitoring of risks covers credit and investment risk, compliance, market, business and financial risk, and operational risk, with an additional focus on IT security.

Risk management is considered a joint effort of all Bank Employees, and is effected through a system of 1st level controls implemented by all units of the Bank, 2nd level controls carried out by Risk and Compliance Departments, and 3rd level controls executed by Internal Audit Department. Azizi Bank's system for identification, measurement, monitoring and control of risks to

## Risk Management and Internal Control System

which the Bank is exposed starts with ongoing monitoring of the Bank's performance and an internal reporting system, encompassing all Bank units and branches. Corrective and/or risk mitigating decisions are taken in meetings of committees established on the level of the Board of Management and the Board of Supervisors.

The Banks has established Risk Management, Compliance and Internal Audit Departments led by Chief Officers, who report directly to the Board of Supervisors. The control functions are independent of the business units and are not involved in revenue generation.

Risk Management and Audit Committees, established with participation of independent Members of the Board of Supervisors, assist the Board in their oversight responsibility of the robustness of the internal risk governance framework, including anti-money laundering and know your customer matters.

During the year 2017, risk management activities focused on the quality of loans portfolio and

operational risk, both risks considered key to the long-term success of the Bank. Security in Afghanistan has remained a constant concern, and its importance has been recognized in the Bank's risk profile. The headcount and scope of responsibilities of the Compliance function has been strengthened significantly to ensure the Bank can provide support to Afghan businesses in their cross-border financial flows.

Strategy for the upcoming year entails further mastering of the Bank's risk performance in the highlighted key domains, additionally taking into account the efficiency of country-wide operations of Azizi Bank, who manages one of the largest networks of branches and ATMs in Afghanistan. The Bank is also planning additional measures to ensure the safety of its resources, as an ongoing concern. The Bank's risk profile and risk management framework will be periodically revisited to ensure coverage for any newly implemented products and services, both digital and conventional.

## Attendance for BoS Meetings held in 2017

Participant	05 Mai	r   29 Ma	r   21 Apr	20 Jul	28 Aug I	02 Oct	03 Oct	20 Nov	19 Dec
<i>Chairman</i> Mr. Sundaram Prabhu	0	•	0	0	0	•	•	•	•
<i>Members</i> Mr. Mirwais Azizi	•	•	•	•	•	•	•	•	•
Mr. P. K. Monga Dr. Dale W. Larson	•	•	•	0	0	•	•	0	0
Mr. Azarakhsh Hafizi	•	•	•	•	Prese	• nt 0	• Via Sky	•	Absent

## Attendance for Audit Committee Meetings held in 2017

	Meeting Number						
	29th	30th	31st	32nd	33rd	34th	
Participant	29 Mar	21 May	5 Aug	03 Oct	20 Nov	19 Dec	
Chairman							
Mr. Sundaram Prabhu	•	0	•	•	•	•	
Members							
Dr. Dale W. Larson	•	•	•	•	0	0	
Mr. Dipak Sah	•	•	•	٠	•	•	
Mr. Malik Hamid Jamal	٠	•	•	0	•	0	
Mr. S. S. N. Badya	0	•	•	0	0	•	
			•	Present C	Via Skype	• on Leave	

## Attendance for BoM Meetings held in 2017

Participant	19 Feb	o   02 Api	-   30 Apı	r   14 May	′∣18 May	/   17 Aug	19 Nov	16 Dec
(CEO/President &Chairman of the meeting) Mr. M. Salem Omaid	•	•	•	•	•	•	•	•
<i>Members</i> Mr. Md. Osman Nowrozi Mr. Samrat Dutta Mr. Sreekumar Vamadevan Mr. Kumar Ghosh Mr. Veeranna Naidu	• • •	• • •	• • •	• • •	• • •	• • •	• • • •	• • •
<i>Acting CFO</i> Mr. Ahmad Fawad Qaderi			•	•	•	•		

## Board of Supervisors



#### Mr. Sundaram Prabhu

Member & Chairman of the Board

Mr. Sundaram Prabhu is member of the Board of Supervisors of Azizi Bank since October, 2015, and Chairman of the Board of Supervisors since January, 2016.

Mr. Prabhu is a qualified and practicing Certified Internal Auditor (CIA), Certified Information System Auditor (CISA) and is certified in Risk and Information Control (CRISC). He has post graduate qualifications in Defense and Strategic Studies, Cyber Law, Patent Law, Alternative Dispute Resolution and SAP Financial Accounting and Control.

Mr. Prabhu functioned as an Indian Audit Accounts Service (IAAS) Officer beginning in 1984 and superannuated in 2013 as Principal Accountant General of Karnataka State, India. He has since worked as expert consultant and international audit advisor in various capacities within India, in the Islamic Republic of Afghanistan and for projects of the World Bank, among others.



#### Mr. P. K. Monga

Member

Mr. P. K. Monga is former Chairman of the Board of Supervisors of Azizi Bank.

He has a M.Sc. and MBA in Finance and more than 34 years of experience working in government accounts, audit and finance, at the national and sub-national levels including with public sector enterprises. Among other achievements, Mr. Monga has been team leader of audit assignments for the Audit of Indian High Commission at Kuala Lumpur (Malaysia) and Dhaka (Bangladesh).



### Mr. Mirwais Azizi

Director and Promoter

Mr. Mirwais Azizi is Chairman of Azizi Hotak Group, Azizi Investments in Dubai, UAE and Director and Promoter of Azizi Bank since the inception of the bank. He was also the first Chairman of Azizi Bank in the years 2006 to 2011. The Azizi Hotak Group is a leading importer of petroleum products in Afghanistan, and owner of petroleum/LPG tankages in Afghanistan and CIS countries.

Mr. Azizi graduated from the National University of Kabul, and has specialized in Law.



### Mr. Azarakhsh Hafizi

Member

Mr. Hafizi is a member of the Board of Supervisors of Azizi Bank since June 2006. He has a Master's Degree in Economics. He is president of the Central Council of the Afghanistan Peace Association in Europe and the Director of Peace Magazine. He has also served as Chairman of Afghanistan's International Chamber of Commerce and Industry (AICCI).



## Dr. Dale W. Larson

Dr. Larson holds a Ph.D. in Economics and has more than forty years of experience in teaching and research, team building, banking, public speaking, publishing, consulting, competitive intelligence and management. He is a member of the Board of Supervisors of Azizi Bank since October, 2015.

## **Board of Management**



#### Mr. Mohammad Salem Omaid

President and Chief Executive Officer

Mr. Mohammad Salem Omaid has been associated with the bank since 2006 and has been part of the bank's twelve years of illustrious growth. He has a Doctorate in Financial Management from a leading Indian University and is also a post graduate and has a MBA with specialization in Banking, Risk Management and Finance.

Mr. Omaid served the bank in various categories and possesses extensive experience in areas of strategic policy, financial regulations, forex management and banking operations. He has been recognized by the Government of Afghanistan and by international platforms at different occasions for his persistent efforts in developing banking structure within the country. Major accolades include: his naming of "Promising Young Banker" by the Asian Banker, Singapore, the Queen Victorian Badge by the Europe Business Assembly, United Kingdom and title of "Best Private Banking CEO, Afghanistan" by the South Asian Partnership Summit.

Mr. Omaid also holds portfolios and memberships with the Afghanistan Banking Association (ABA), Thames Valley Chamber of Commerce, United Kingdom, World Confederation of Business, United States and the International Chamber of Commerce. Mr. Omaid is presently the Chairman of the Afghanistan Banking Association.



#### Mr. Kumar Ghosh

Chief Finance Officer

Mr. Kumar Ghosh joined Azizi Bank as CFO in 2014.

He has a CA, CS, ICWA, CAIIB and over 31 years of experience in Finance and Accounting, Corporate Accounts, Trade Finance, Corporate Credit Financing, Operational Banking, Investment Banking & Retail Banking and Risk Management. He has been associated with leading banks in India and also international banks in different capacities including Head of Credit, Chief Finance Officer, Head of Treasury, Merchant Banking Division, Head of Risk Management and Chief Executive Officer with a leading Public Sector bank in India and leading commercial bank in Africa. He is also holding the position of Secretary to the Board.

He is also visiting faculty with the American University of Afghanistan.



#### Mr. G. Veeranna Naidu

Chief Credit Officer

Mr. G. Veeranna Naidu has over three decades of national and international banking experience in Credit Development, Management & follow up matters. Mr. Naidu guided national and international banks in corresponding policies, procedures, assessments and remediation plans to ensure compliance with the regulators.

Mr. Naidu exhibited strengths in working for three start up banks in Djibouti, East Africa. He was instrumental in drafting credit policy for the Commercial Bank of Djibouti (Dubai based group). He also worked for Exim Bank Djibouti (Exim-Tanzania Banking Group) as Assistant General Manager.



Chief Operating Officer

Mr. Sreekumar Vamadevan is Chief Operating Officer of Azizi Bank since January 2017.

Mr. Sreekumar Vamadevan has an MBA in Banking & Finance from the University of Wales in the UK and a Bachelor's Degree in Agriculture from Kerala Agricultural University in India. Prior to joining Azizi Bank, Mr. Vamadevan had held various positions in the banking and health sectors. Starting his career with Canara Bank as an Assistant Manager in 1994 (one of the largest Public Sector Banks in India), he chose to leave the bank in 2008 while serving as the Head of Management Information, Planning & Development and Profit Planning Section.

Later in 2009, he joined as the Head of Region and Chief of Operations of Exim Bank (Tanzania) Ltd having administrative, business and operational control over the entire up-country branches of the bank.



#### Mr. Samrat Dutta

Chief Marketing Officer & Head of Corporate Communications

Mr. Samrat Dutta was appointed Chief Operating Officer in October 2015. He possesses extensive experience of more than 20 years in banking and financial management, having worked for leading banks in India, such Yes Bank, HDFC Bank, ICICI Bank & American Express Bank in various capacities.

Mr. Dutta carries immense experience in the fields of retail branch banking, corporate banking, Institutional banking, government business, relationship management and advisory, international banking, insurance and corporate advisory. In August 2016, Mr. Dutta was conferred with the 100 most influential market leaders by the World HRD Congress. He was chosen for this award amongst 600 nominations from 60 countries.

He has been given the title of Chief Marketing Officer & Head of Corporate Communications for Azizi Bank since January 2016.



## Other Senior Management Officials



#### Mr. Mohammad Osman Nowrozi

Deputy Chief Executive Officer

Mr. Mohammad Osman Nowrozi is a qualified and seasoned banker with more than a decade of experience with Azizi Bank since its inception in 2006. He is an MBA, holding a Bachelor's Degree too in Business with specialization in Finance. He is currently pursuing his PHD in Management from one of the prestigious Universities in India.

In 2008 Mr. Nowrozi was approved by the Central bank of Afghanistan as a Chief Compliance Officer with Azizi Bank. Since then, he has been looking after all matters pertaining to Compliance, AML & KYC and was actively involved in extending training and resource building to the bank in the various relevant areas.

Ever since from August 2016, he was promoted to the position of Vice President and Deputy Chief Executive Officer, he has been focused on building up the areas under Operations, Credit, Treasury, Marketing, Administration, Finance, Compliance and HR of the Bank. To add to this, he has been consistently adding values to the organization through active involvement in areas of Corporate Management, Governance, Organizational Culture and Strategic Planning.



#### Mr. Abdul Fatah Karimi Deputy Chief Executive Officer

Mr. Abdul Fatah Karimi is a well-educated and experienced banker. He did his Bachelor degree in economics from Kabul University. He had a long stint with the Central Bank of Afghanistan and worked in different positions especially with Financial Supervision Department.

Subsequently he joined Azizi Bank and has helped the bank to become a successful organization from the humble beginning in 2006. He worked with Azizi Bank in various key positions. He was an accomplished Chairman of Supervisory Board and is currently assigned as Dy. Chief Executive Officer. He is a capable leader as he is well versed with all banking related affairs in Afghanistan and has in-depth knowledge of all the banking related policies which have been implemented in Afghanistan by DAB. Besides his intelligence and experience he is a well-known person in banking sector of Afghanistan for his integrity, management skills and leadership.



### Mr. Mohammad Munir Khan

Chief Internal Auditor

Mr. Mohammad Munir Khan joined Azizi Bank on 30th. November, 2014 as Chief Internal Auditor.

Mr. Khan has a MBA (Banking & Finance), MA (English) & LLB with Diploma in Islamic Banking and Insurance from the Institute of Islamic Banking and Insurance, London. He is a Certified Internal Control Auditor (CICA) from the Institute of Internal Control Auditors (IICA), USA.

Mr. Khan has worked as Auditor and Team Leader for branches & Management Audit of different departments including international audit for more than 20 years at one of the largest Banks (Habib Bank Ltd.) of Pakistan.



#### Ms. Ewa Janikowska

Chief Risk Officer

Ms. Ewa Janikowska is a banker with over 20 years of experience in executive and advisory roles, focusing on operations, quality, risk, compliance and internal audit management.

She has provided services to large financial groups and small boutique firms, banks and investment firms, mainly in Europe and the Middle East. Ms. Janikowska holds a MBA degree from the University of Illinois, and has been certified as ISO 31000 Risk Manager and ISO 27000 Social Responsibility Manager. Since 2011, she has been appointed a court expert in banking, compliance and risk management. Throughout her career, Ms. Janikowska has sat on the boards of different financial institutions (banks and investment companies), and has held the positions of Chief Risk Officer and Chief Compliance Officer. Further, she has worked for public and NGO entities, and advised private businesses on corporate social responsibility, social entrepreneurship and financial inclusion.



### Mr. Santhosh Sebastian

Chief Compliance Officer

Mr. Santhosh Sebastian is a Certified Anti-Money Laundering Specialist (CAMS) from ACAMS United States, and a Certified Financial Crime Specialist (CFCS) from ACFCS.

He has an MBA (International Business) from Edith Cowan University Australia, LLB (Specialization in Corporate Law, Cyber-Crimes & Cyber-Security) along with a Bachelor's degree in Economics.

Mr. Sebastian has worked as senior legal consultant (Regulatory Compliance) in India and the UAE for more than nine years. He has also worked with Barclays Bank PLC in Corporate Banking Department. Mr. Sebastian brings with him rich experience in legal, regulatory compliance and knowledge of International AML laws and best practices in the industry.

He joined Azizi Bank as Chief Compliance Officer on 15th April 2017.



#### Mr. Samit Kumar Bhatnagar

Chief Information Officer

Mr. Samit Kumar Bhatnagar has a MBA (Finance), B.Com, and is a Certified Associate of the Indian Institute of Bankers (CAIIB). He had previously worked with Canara Bank, India, Central Bank of India, IDBI Intec Ltd, TCG Software Services and FIS in the Indian IT industry. He specializes in Alternate Banking Channels including ATM, Internet/Mobile banking, Card Management and E-Commerce. He also has experience in core banking implementation, retail banking operations and financial inclusion initiatives.

Major projects have included migration of 1600+ ATMs, EMV (chip) card issuance, Mobile Banking implementation and Afghanistan Payment Systems (APS) onboarding. In his previous role as Head of Delivery Channels for Azizi Bank (2014-2016) he set up the ATM operations team, systems and procedures related to ATM and card management. He also launched the Insta-Cards, Green Channel, procured MasterCard membership and implemented many other innovative solutions in Afghanistan



### Mr. Bhushan Chougule

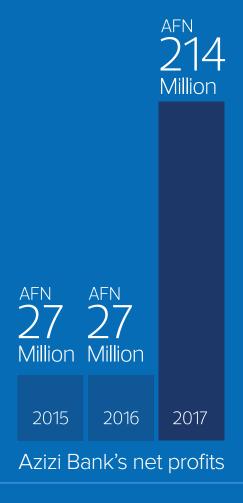
Head of Alternate Delivery Channels

Mr. Bhushan Chougule has a B.Com, BBA, DME (Diploma in Mechanical Engineering) and ITIL® certification. He has previous experience working with IDBI Intech Ltd, NEC India Ltd, NCR Corporation, Diebold India, and Vortex Engineering Ltd.

Mr. Chougule specializes in alternate banking channels including ATM, Internet/Mobile Banking, Card Management, Biometric Implementation and E-Commerce. He is involved in Switch Migration of banks. Mr. Chougule's major projects have included installation of 1000+ ATMs under MOF (Ministry of Finance, GOI) project for IDBI Bank, EMV (Chip) Card issuance, Mobile Banking implementation and Financial Inclusion initiatives.

Mr. Chougule has worked with Azizi Bank since September 2016 as Head of Delivery Channels.

# Financial Synopsis



Independent Auditors' Report Statement Of Financial Position as at 31.12.2017 Statement Of Comprehensive Income for the year ended 31.12.2017 Statement Of Changes In Equity for the year ended 31.12.2017 Statement Of Cash Flows for the year ended 31.12.2017 Notes to the Financial Statements for the year ended 31.12.2017



Crowe Horwath Afghanistan Independent Member Crowe Horwath International

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#### INDEPENDENT AUDITORS' REPORT

To the shareholders of Azizi Bank

Opinion

We have audited the financial statements of Azizi Bank ("the Bank"), which comprise the statement of financial position as at December 31, 2017, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Bank as at December 31, 2017, and of its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRSs), the Law of Banking in Afghanistan and directivities issued by the Central Bank of Afghanistan (DAB).

#### Basis of opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of Financial Statements* section of our report. We are independent of the Bank in accordance with the ethical requirements that are relevant to our audit of the financial statements in Afghanistan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined one key audit matter to communicate in our report;

1. As a consequence of in principle permission secured by the 100% subsidiary i.e. Bakhtar Bank of the bank for conversion to full-fledged Islamic bank on November 22, 2015, subsidiary had started the process of conversion as per letter no. 6786/6808 dated 26/10/1396 whereby the certain requirements were placed to be completed by Da Afghanistan Bank. Subsequently, subsidiary bank had submitted the report on completion of the pre-requisites which could be finalized on interim basis to Da Afghanistan Bank on February 14, 2018. Currently subsidiary bank is in the phase of system migration and license will be secured during 2018 after completion of all post-facto items required in the above mentioned letter, in the name of "Islamic Bank of Afghanistan".

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#### Responsibility of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards (IFRSs) as issued by the International Accounting Standards Board (IASB) and with the requirements of the Law of Banking in Afghanistan and directives issued by the Central Bank of Afghanistan (DAB), and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Bank or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Bank's financial reporting process.

#### Auditor's Responsibility

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of the users taken on the basis of these financial statements.

For the matters communicated with those charged with governance, we determine the matter that was of the most significant in the audit of the financial statements of the current period and is, therefore, the key audit matter. We describe these matters in our auditor's report unless law or regulations preclude public disclosure about the matter or when, in extremely rare circumstances, we determine that matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

A further description of the auditor's responsibilities for the audit of the financial statements is located at Crowe Horwath Afghanistan, Auditors and Business Advisors (A member firm of Crowe Horwath International) website at: <a href="https://www.crowehorwath.com">www.crowehorwath.com</a>. This description forms part of our auditor's report.

Crowe Horwath A

Crowe Horwath Afghanistan Auditors and Business Advisors Kabul



#### AZIZI BANK STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2017

USD	000'			AFN	1 '000'
2017	2016			2017	2016
		ASSETS			
284,386	257,735	Cash and cash equivalents	5	19,858,653	17,224,439
112,451	109,623	Loans and advances to customer	s 6	7,852,453	7,326,122
54,753	49,637	Investments	7	3,823,370	3,317,251
24,703	23,567	Investment in subsidiary	8	1,725,000	1,575,000
250	250	Investment in APS	9	17,458	16,708
14,546	12,208	Property and equipment	10	1,015,759	815,869
571	678	Intangible assets	11	39,886	45,340
4,202	4,361	Non-current assets held for sale	12	293,451	291,423
40,308	35,661	Other assets	13	2,814,706	2,383,196
536,170	493,720	Total assets		37,440,735	32,995,348
		EQUITY AND LIABILITIES			
		Liabilities			
2,690	53,535	Deposits from banks	14	187,837	3,577,744
444,603	352,234	Deposits from customers	15	31,046,591	23,539,800
-	-	Current tax liability	16	-	-
5,376	3,267	Other liabilities	17	375,424	218,380
452,669	409,036	Total liabilities		31,609,852	27,335,924
		Equity			
76,864	80,314	Share capital	18	5,367,400	5,367,400
6,637	4,370	Retained earning		463,483	292,024
83,501	84,684	Total equity		5,830,883	5,659,424
536,170	493,720	Total equity and liabilities		37,440,735	32,995,348

Contingencies and commitments 25

The annexed notes 1 to 29 form an integral part of these financial statements.





Kunar Chosh

**Chief Finance Officer** 

#### AZIZI BANK STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED DECEMBER 31, 2017

USD '	000'			AF	N '000'
2017	2016			2017	2016
13,675 (8,704)	20,986 (12,382)	Interest income Interest expense	19 19	954,922 (607,829)	1,402,526 (827,506)
4,971	8,604	Net interest income		347,093	575,020
19,374 (460)	13,065 (1,250)	Fee and commission income Fee and commission expense	20 20	1,352,906 (32,089)	873,135 (83,510)
18,914	11,815	Net fee and commission income		1,320,817	789,625
23,885	20,419	Operating income		1,667,910	1,364,645
(83)	(2,154)	Net impairment (loss) /gain on loans and advances	6.7	(5,761)	(143,948)
(2,468)	_	Provision against time deposits, accrued interest, account receivable and non-funde	ed	(172,328)	-
(7,424)	(6,826)	Employee benefit expenses	21	(518,399)	(456,160)
(431)	(869)	Depreciation on fixed assets	10	(30,126)	(58,090)
(189)	(123)	Amortization of intangible assets	11	(13,188)	(8,245)
(1,602)	(1,657)	Operating lease expenses		(111,837)	(110,763)
(11,305)	(9,668)	Other expenses	22	(789,425)	(646,139)
(23,502)	(21,298)	Operating expenses		(1,641,064)	(1,423,345)
1,499	635	Foreign Exchange Gain		104,673	42,440
17	36	Gain on disposal of property and equipme	nt	1,216	2,394
1,169	614	Other operating income		81,589	41,015
2,685	1,285	Non-operating income		187,478	85,849
3,069	406	Profit before taxation		214,324	27,149
(614)	(81)	Taxation	23	(42,865)	(5,430)
2,455	325	Profit for the year		171,459	21,719
-	-	Other comprehensive income		-	-
2,455	325	Total comprehensive income for the year		171,459	21,719

The annexed notes 1 to 29 form an integral part of these financial statements.





Kunar Chosh

Chief Finance Officer

	Total	5,659,424		171,459		5,830,883	5,637,705		21,719			5,659,424	
AFN '000'	Retained Earnings	292,024		171,459		463,483	270,305		21,719			292,024	
	Share Capital	5,367,400		I		5,367,400	5,367,400		I			5,367,400	
		Balance as at January 01, 2017	Comprehensive income	Net Profit for the year	Transactions with owners	Balance as at December 31, 2017	Balance as at January 01, 2016	Comprehensive income	Net Profit for the year	Transactions with owners	Ordinary share issue	Balance as at December 31, 2016	
	Total	81,046		2,455		83,501	84,359		325			84,684	
1000, USD	Retained Earnings	4,182		2,455		6,637	4,045		325			4,370	
	Share Capital	76,864		I		76,864	80,314		I			80,314	

The annexed notes 1 to 29 form an integral part of these financial statements.

AZIZI BANK STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED DECEMBER 31, 2017

<u>Chairman</u>

Sis

**Chief Executive Officer** 

Chief Finance Officer

#### AZIZI BANK STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2017

USD	000'			AFN	1 '000'
2017	2016			2017	2016
		CASH FLOWS FROM OPERATING ACTIVITIES	5		
3,069	406	Profit before taxation		214,324	27,14
		Adjustments for:			
(17)	(36)	Gain on disposal of property and equipment		(1,216)	(2,394
431	869		10	30,126	58,09
189	123	Amortization	11	13,188	8,24
83	2,153	Net impairment (reversal)/loss on loans 6 and advances	5.7	5,761	143,94
3,755	3,516			262,183	235,03
		Increase / decrease in operating assets and liabilities:			
(7,620)	58,794	Loans and advances to customers		13,188	8,24
(6,874)	(10,366)	Other assets		(474,374)	(677,622
(48,545)	(44,649)	Deposits from banks		(3,389,907)	(2,983,915
107,501	111,743	Deposits from customers		7,506,791	7,467,81
2,249	(820)	Other liabilities		157,044	(54,82
50,546	118,217	Net cash used in / generated from investing activities		3,529,645	7,915,69
		CASH FLOWS FROM INVESTING ACTIVITIES			
(7,248)	(20,946)	Investment made / investments divested		(506,119)	(1,399,826
(3,294)	(2,116)	Purchase of property and equipment		(230,016)	(141,42
(29)	-	Non-current assets held for sale		(2,028)	(291,423
(111)	(289)	Purchase of intangible assets		(7,734)	(19,332
18	34	Proceeds from sale of property and equipment		1,216	2,394
(2,159)	(2,810)	Investment in subsidiary and APS		(150,750)	(49,615
(12,823)	(26,127)	Net cash used in / generated from investing activities		(895,431)	(1,899,223
		CASH FLOWS FROM FINANCING ACTIVITIES			
_	-	Proceeds from issuance of shares		-	
_	_	Net cash generated from financing activities		_	
37,723	90,027	Net increase in cash and cash equivalents		2,634,214	6,016,47
246,662	167,709	Cash and cash equivalents at beginning of the year		17,224,439	11,207,96
284,386	257,735	-	5	19,858,653	17,224,43

The annexed notes 1 to 29 form an integral part of these financial statements.







**Chief Executive Officer** 

Chief Finance Officer

#### 1 STATUS AND NATURE OF OPERATIONS

Azizi Bank ("the Bank") is a commercial bank registered and operating in Afghanistan. The bank obtained a business license from Afghanistan Investment Support Agency and is a limited liability company. The Bank commenced its operations on 13 June 2006 under the license for commercial banking issued to it by Da Afghanistan Bank, the central bank of Afghanistan ("DAB") under the law of banking in Afghanistan. The principal activity of the bank is to provide commercial and retail banking services within Afghanistan.

The Registered office of the bank is located at Zanbaq Square, Kabul, Afghanistan and has 75 branches /10 extension counters (2016 :75 and 10 extension counters).

#### 2 BASIS OF PREPARATION

#### 2.1 Statement of compliance

These financial statements have been prepared in accordance with International 2.2 Financial Reporting Standards (IFRS), the Law of Banking in Afghanistan and directives issued by Da Afghanistan Bank (DAB). Whenever, the requirements of the Law of Banking in Afghanistan differs with the requirements of 2.3 IFRS, the requirement of the Law of Banking in Afghanistan and directives issued by Da Afghanistan Bank (DAB) takes precedence.

# Standards, interpretations and amendments to published approved accounting standards that are not yet effective

• Amendment to IAS-7 "Cash flow statement" with effective date 01 January 2017

• Amendment to IAS-12 "Income taxes" with effective date 01 January 2017

• Amendment to IFRS-12 "Disclosure of interest in other entities" with effective date 01 January 2017

Standards, amendments and interpretations to publish approved accounting standards that are not yet effective

- Amendment to IFRS-4 "Insurance Contracts" with effective date 01 January 2018
- Amendment to IFRS-9 "Financial Instruments" with effective date 01 January 2018
- Amendment to IFRS-15 "Revenue from contracts with customers" with effective date 01 January 2018

• Amendment to IAS-40 "Investment Property" with effective date 01 January 2018

- Amendment to IAS-02 "Share based payments" with effective date 01 January 2018
- Amendment to IFRS-16 "Leases" with effective date 01 January 2019

• Amendment to IFRS-17 "Insurance Contracts" with effective date 01 January 2021

• Amendment to IFRIC-22 "Foreign Currency transaction and advance consideration" with effective date 01 January 2018

• Amendment to IFRIC-23 "Uncertainty over income tax treatments " with effective date 01 January 2019

#### .2 Basis of measurement

These financial statements have been prepared on the historical cost basis except as otherwise disclosed in accounting policies.

#### 2.3 Functional and presentation currency

These financial statements are presented in Afghani ("AFN") which is the bank's functional currency. Except or otherwise indicated, the financial information presented in AFN has been rounded to be nearest thousand.

The US Dollar amounts shown in the financial statements are stated solely for information convenience. For the purpose of translation to USD Dollars, the rate of AFN for the year 2017 is 69.83(2016: 66.83) per US Dollar has been used

#### 3 USE OF CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

The Bank makes estimates and assumptions that affect the reported amounts of assets and liabilities within the next financial years. Estimates and judgments are continually evaluated based on historical experience and other factors, including expectation of future events that are believed to be reasonable under the circumstances. The resulting accounting estimates and judgment will, by definition, rarely equal the related actual results. The material estimates, assumptions and judgments used to measure and classify the carrying amounts of assets and liabilities are outlined below:

#### a Provision for loan losses

The Bank reviews loan to customer balances quarterly for possible impairment and records the provisions for possible loan losses as per the Bank's policy and in accordance with DAB regulations as disclosed in Note: 6.

#### b Provision for income taxes

The Bank recognizes tax liability in accordance with the provisions of Income Tax Law 2009. The final tax liability is dependent on assessment of Ministry of Finance, Afghanistan.

# c Useful life of property and equipment and intangible assets

The Bank reviews the useful life and residual value of property and equipment and intangible assets on regular basis. Any change in estimates may effect the carrying amounts of the respective items of property and equipment and intangible assets with a corresponding effect on the depreciation / amortization charge.

#### d Held to maturity investments

Investments classified as 'held to maturity' are non-derivative financial assets with fixed or determinable payments and fixed maturity. In making this judgment, the Bank evaluates its intention and ability to hold such investments to maturity.

#### SIGNIFICANT ACCOUNTING POLICIES

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The significant accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented unless or otherwise stated.

#### 4.1 **Foreign currency transaction and translation**

Foreign currency transactions are translated into functional currency using the exchange rate prevailing on the date of the transaction. Foreign currency assets and liabilities are translated using the exchange rate at the balance sheet date. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at period end exchange rates of assets and liabilities denominated in foreign currencies are recognized in income currently.

# The exchange rate for following currencies against AFN were:

USD	Euro	Sterling
69.83	83.25	93.55

As at 31st December 2017

#### 4.2 Equity Investment in Subsidiary

Investment in subsidiary is initially recognized at cost less impairment losses and carrying amount of investment is adjusted accordingly. Impairment losses are recognized as expense. Where impairment losses subsequently reverse, the carrying amount of the investment is increased to the revised recoverable amount but limited to the extent of initial cost of investment. A reversal of impairment loss is recognized in the income statement.

#### 4.3 Revenue recognition

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Interest income and expense is recognized in the statement of comprehensive income using the effective interest method. The effective interest method is a method of calculating the amortized cost of a financial asset or a financial liability and of allocating the interest

income or interest expense over the relevant 4.5 periods. The effective interest rate is the rate that discounts estimated future cast payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period, to the net carrying amount of the financial asset or financial liability. When calculating the effective interest rate, the bank estimates cash flows considering all contractual terms of the financial instrument but does not consider future credit losses. The calculation includes all fee paid or received between parties to the contract that are an integral part of the effective interest rate, transaction costs and all other premiums or discounts.

- Due but unpaid interest income is accrued on overdue advances for periods up to 120 Days in compliance with the regulations issued by DAB. After 120 days, overdue advances are classified as non-performing loans and further accrual of unpaid interest income ceases.
- c Gains and losses on disposal of property and equipment are recognized in the period in which disposal is made.
- d Fees and commission income and expenses are recognized on an accrual basis when the service has been provided / received, except commission on guarantee and letter of credit which is non-refundable and recognized at the time of issuance of guarantees and letter of credit.
- e Fees and commission income that are integral part to the effective interest rate on financial assets and financial liabilities are included in the measurement of effective interest rate. Other fees and commission expenses related mainly to the transactions are service fee, which are expensed as the services are received.

#### 4.4 **Operating leases**

Operating lease rentals are recorded in profit and loss account on a time proportion basis over the term of the lease arrangements.

#### Taxation Current

The current income tax is calculated in accordance with the Income Tax Law, 2009. Management periodically evaluates position taken in tax return with respect to situation in which applicable tax regulation is subject to interpretation and establishes provision where appropriate on the basis of amounts expected to be paid to the tax authorities.

#### Deferred

Deferred tax is recognized on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognized for all taxable temporary differences. Deferred tax assets are generally recognized for all deductible temporary differences to the extent that it is probable that the taxable profits will be available against which those deductible temporary can be utilized. Such differences of deferred tax assets and liabilities are not recognized if the temporary difference arises from the initial recognition of other assets and liabilities in a transaction that effect neither the taxable profit nor the accounting profit.

A deferred tax asset is recognized for unused tax losses, tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be utilized. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

#### 4.6 **Financial assets and Financial liabilities** Financial Assets

The Bank classifies its financial assets in four categories: at fair value through profit or loss, loans and receivables, held to maturity and available for sale investments. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

# a Financial assets at fair value through profit or loss

"Financial assets are classified as at fair value through profit or loss when the financial asset is either held for trading or it is designated as at fair value through profit or loss.

A financial asset is classified as held-for-trading if it is acquired principally for the purpose of selling in the short term or it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of shortterm profit-taking."

#### b Loans and receivables

Loans and receivables are non-derivatives financial assets with fixed or determinable payments that are not quoted in an active market, other than:

i) those that the entity intends to sell immediately or in the short term, which are classified as held for trading, and those that the entity upon initial recognition designates as at fair value through profit and loss;

**ii)** those that the entity upon initial recognition designates as available for sale; or

**iii)** those for which the holder may not recover substantially all of its initial investment, other than because of credit deterioration. Cash and balances with Da Afghanistan Bank (DAB), balances with banks and receivables from financial institution, loan and advances to customers and security deposits and other receivables are classified under this category.

#### c Held-to-maturity financial assets

Held-to-Maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities and that the Bank's management has the positive intention and ability to hold to maturity. If the Bank were to sell other than an insignificant amount of heldto-maturity financial assets before its maturity, the entire category would be reclassified as available for sale. Short term placements are classified under this category.

#### Available-for-sale financial assets

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Available-for-sale assets are those intended to be held for an indefinite period of time, which may be sold in response to need for liquidity or changes in interest rates, exchange rates or equity prices. Available-for-sale financial assets (AFS) are non-derivatives that are either designated as AFS or are not classified as (i) loans and receivables, (ii) held-to-maturity investment or (iii) financial assets at fair value through profit or loss.

# Recognition, subsequent measurement and adjustments of fair values of financial assets

Regular-way purchases and sales of financial assets at fair value through profit or loss, held-to-maturity and available for sale are recognized on trade-date the date on which the Bank commits to purchase or sell the asset.

Financial assets are initially recognized at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognized at fair value, and transaction costs are expensed in the statement of comprehensive income. Financial assets are derecognized when the rights to receive cash flows from the financial assets have expired or where the Bank has transferred substantially all risks and rewards of ownership. Available-for-sale financial assets and financial assets at fair value through profit or loss are subsequently carried at fair value. Loans and receivables and held-to-maturity investments are carried at amortized cost using the effective interest method.

Gains or losses arising from changes in the fair value of the "financial assets at fair value through profit or loss category are presented in the statements of comprehensive income as a part of other income in the period in which they arise. Gains and losses arising from changes in the fair value of available-for-sale financial assets are recognized directly in other comprehensive income, until the financial asset is derecognized or impaired.

The fair value of AFS monetary financial assets denominated in a foreign currency is determined in that foreign currency and translated at the spot rate prevailing at the end of the reporting period. The foreign exchange gain and losses that are recognized in profit or loss are determined based on the amortized cost of the monetary asset. Other foreign exchange gains and losses are recognized in other comprehensive income.

#### Impairment of financial assets

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## Assets carried at amortized cost except for loans and advance

The Bank assesses at each balance sheet date whether there is objective evidence that a financial asset or group of assets is impaired. A financial asset or group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

The criteria that the Bank uses to determine that there is objective evidence of an impairment loss include:

- Delinquency in contractual payments of principal or interest;

- Cash Flow difficulties experienced by the borrower (e.g. equity ratio, net income percentage of sales);

- Breach of loan covenants or conditions;
- Initiations of bankruptcy proceedings;

- Deterioration of the borrower's competitive position; and

- Deterioration below investment grade level.

The amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credits losses that have been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognized in the statement of comprehensive income.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognized (such as an improvement in the debtor's credit rating), the previously recognized impairment loss is reversed by adjusting the allowance account. The amount of the reversal is recognized in the statement of comprehensive income in impairment charge for credit losses.

#### b Loans and receivables

These are stated net of general provisions on loan and advances considered "Standard" and specific provisions for non-performing loans and advances, if any. The outstanding principal of the advances are classified in accordance with the Classification and Loss Reserve Requirement(CLRR) issued by DAB.

#### Standard

These are loans and advances, which are paying in a current manner and are adequately protected by sound net worth and paying capability of the borrower or by the collateral, if any supporting it. A provision is maintained in the books of account @ 1% of value of such loans and advances.

#### Watch

These are loans and advances, which are adequately protected by the collateral, if any supporting it, but are potentially weak. Such advances constitute an unwarranted credit risk, but not to the point of requiring a classification of Substandard. further, all loans and advances which are past due by 31 to 60 days for principal or interest payment are classified as Watch. A provision is maintained in the books of account @5% of value of such loans and advances.

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#### Substandard

These are loans and advances, which are inadequately protected by current sound net worth and paying capacity of the borrower or by the collateral, if any, supporting it. Further, all loans and advances which are past due by 61 or 120 days for principal or interest payments are also classified as Substandard. A provision is maintained in the books of account @25% of value of such loans and advances.

#### Doubtful

These are loans and advances, which can be classified as Substandard and have added characteristic that these weaknesses make collection or liquidation in full, on the basis of current circumstances and values, highly questionable and improbable. further, all loans and advances which are past due by 120 to 480 days for principal or interest payments are also classified as Doubtful as per Asset Classification Schedule Amended 2015. A provision is maintained in the books of account @50% of value of such loans and advances.

#### Loss

These are loans and advances, which are not collectable and or such little value that in continuance as a bankable asset is not warranted. Further, all loans and advances which are past due over 481 days for principal or interest payments are also classified as Loss as per Asset Classification and Provisioning Regulations issued in the month of October 2017. A provision is maintained in the books of account @100% of value of such loans and advances and then these loans are charged off and the reserve for losses is reduced immediately upon determination of Loss status.

Assets classified as available for sale The Bank assesses at each balance sheet date whether there is objective evidence that a financial asset or group of financial assets is impaired in the case of equity securities classified as available for sale, a significant or prolonged decline in the fair value of the security below its cost is considered as an indicator that the securities are impaired. If any such evidence exists for available for sale financial assets, the cumulative loss - measured as the difference between the acquisition cost and the current fair value , less any impairment loss on those financial assets previously recognized in the statements of comprehensive income is removed from equity and recognized in the statement of comprehensive income. Impairment losses recognized in the statement of comprehensive income on equity instrument are not reversed through the statement of comprehensive income. If in a subsequent period, the fair value of a debt instrument classified as available for sale increases and the increase can be objectively related to an event occurring after the impairment loss was recognized in the statement of comprehensive income, the impairment loss is reversed through the statement of comprehensive income, related to an event occurring after the impairment loss was recognized.

#### **Financial Liabilities**

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The Bank classifies its financial liabilities in following categories;

## Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss are financial liabilities held for trading. A financial liability is classified in this category if incurred principally for the purpose of trading

or payment in the short term. Derivatives (if any) 4.9 are also categorized as held for trading unless they are designed as hedges.

# b Other financial liabilities measured at amortized cost

These are non-derivative financial liabilities with fixed or determinable payments that are not quoted in an active market. These are recognized initially at fair value., net of transaction costs incurred and are subsequently 4.10 stated at amortized cost; any differences between the proceed (net of transaction costs) and the redemption value is recognized in the income statements.

#### 4.7 Impairment of non-financial assets

Non-financial assets that have an indefinite useful life are not subject to amortization and are tested annually for impairment. Nonfinancial assets that are subject to depreciation /amortization are reviewed for impairment whenever events or changes in circumstances indicates that the carrying amount may not be recoverable. An impairment loss or reversal of impairment loss is recognized in the statement of comprehensive income. An impairment loss is recognized for the amount by which the asset's carrying value exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purpose of assessing impairment, assets are grouped at the lowest level for which there are separately identifiable cash flows. (cash-generating units)

#### 4.8 Cash and cash equivalents

For the purpose of the statement of cash flows, cash and cash equivalents comprises balances with less than three months maturity from the date of acquisition including cash in hand, unrestricted balances with Da Afghanistan Bank (DAB) and balances with other banks. Cash and cash equivalents are carried at amortized cost in the statement of financial position.

#### Loans and advances

Loans and advances initially measured at fair value plus incremental direct transaction cost and subsequently measured at their amortized cost using the effective interest method. Determination of allowance for impairment, reserve for losses and non-accrual status cases is made in accordance with the regulations issued by Da Afghanistan Bank (DAB).

#### 0 **Property and equipment** Recognition and measurement

Items of property and equipment are measured at cost less accumulated depreciation and impairment losses, (if any).

Cost includes expenditures that are directly attributable to the acquisition of the assets. The cost of self-constructed assets includes the cost of materials and direct labor, any other costs directly attributable to bringing the assets to a working condition for its intended use, and the costs of dismantling and removing the items and restoring the site on which they are located and capitalized borrowing costs. Purchased software that is integral to the functionality of the related equipment is capitalized as part of that equipment. During the year management has performed impairment testing on Owned Building and had recognized the impairment loss and consequently useful life of the asset has been re-assessed.

When parts of an item of property or equipment have different useful lives, they are accounted for as separate items (major components) of property and equipment.

The gain or loss on disposal of an item of property and equipment is determined by comparing the proceeds from disposal with the carrying amount of an item of property and equipment, and are recognized net within other income in profit or loss.

#### Subsequent costs

The cost of replacing part of an item of property or equipment is recognized in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Bank and its cost can be measured reliably. The carrying amount of the replaced part is derecognized. The costs of the day-to-day servicing of property and equipment are recognized in profit or loss as incurred.

#### Depreciation

Depreciation is recognized in profit or loss on a straight-line basis over the estimated useful lives of each items of property and equipment since this most closely reflects the expected pattern of consumption of the future 4.12 economic benefits embodied in the assets. Full month's depreciation is charged on property and equipment in the month of addition and no depreciation is charged in the month of deletion. The estimated useful lives of the items of property and equipment for the current and comparative period are as follows:

- Building 20 years
- Office equipment 05 years
- IT equipment 03 years
- Furniture and fitting 05 20 years
- Motor vehicles 6.67 years
- ATM 03 years

Depreciation methods, useful lives and residual 4.14 values are reassessed at each financial yearend and adjusted if appropriate.

#### Leased

Leasehold building is amortized over the period of the lease .i.e. 20 years.

#### 4.11 Intangible assets

Software acquired by the bank is stated 4.15 at cost less accumulated amortization and accumulated impairment losses.

Subsequent expenditure on software asset is

capitalized only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditures are expensed as incurred.

Amortization is recognized in the statement of comprehensive income on a straight line basis over the estimated useful life of the software from the date it is available for use since this most closely reflects the pattern of consumption of the future economic benefits embodied in the asset. The estimated useful life of software is three years. Amortization methods, useful lives and residual values are reassessed at each financial year end and adjusted, if appropriate.

#### **Recognition and Measurement of Goodwill**

Goodwill has been recognized by the bank as of the acquisition date measured as the aggregate of the consideration transferred in accordance with IFRS - 3 "Business Combination" which generally requires acquisition date fair value. Measurement of goodwill is the consideration transferred to the acquire. The fair value of the goodwill recognized is being amortized over ten years period starting from January 2015 @ 10% per year.

#### 4.13 Investment in associate

Investment in associate is carried at cost less impairment if any.

#### 4 Deposits

Deposits are the bank's source of funding. Deposits are initially measured at fair value plus incremental direct transaction costs, and subsequently measured at their amortized cost using effective interest method, except where the bank choose to carry the liabilities at fair value through profit and loss.

#### Provisions

A provision is recognized if, as a result of a past event, the bank has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of

economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

#### 4.16 **Employee compensation**

Short-term employee benefits, if any, are measured on an undiscounted basis and are expensed as the related service is provided.

#### 4.17 Off-setting

Financial assets and liabilities are set off and the net amount presented in the statement of financial position when, and only when, the Bank has a legal right to set off the amounts and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

Income and expenses are presented on a net basis only when permitted by the accounting standards, or for gain and losses arising from a group of similar transactions.

#### 4.18 Non-current assets held for sale

Non-current assets held for sale signifies those assets taken up by the bank from collaterals held against the written off and doubtful loans and advances. For classifying these assets criteria set forth in the relevant standard has been followed i.e. management is committed to plan to sell, the asset is immediately available for sale, an active programme to locate the buyer has been initiated, the sale is highly probable with in 60 months of classification as held for sale, the assets is being actively marketed for sales price reasonable in relation to its fair value and actions required to complete the plan indicate that it is unlikely that plan will be significantly changed or withdrawn. Bank is allowed to classify only 4% of its total assets to non-current asset held for sale.

At the time of classification as held for sale. Immediately before the initial classification of the asset as held for sale, the carrying amount of the asset will be measured in accordance with applicable IFRSs and Asset Classification and Provisioning Regulations Article 11 and 12. After classification as held for sale, Non-current assets that are classified as held for sale are measured at the lower of carrying amount and fair value less costs to sell.

"At the time of classification as held for sale; Immediately prior to classifying an asset or disposal group as held for sale, impairment is measured and recognized in accordance with the applicable IFRSs.

After classification as held for sale; Calculate any impairment loss based on the difference between the adjusted carrying amounts of the asset and fair value less costs to sell. Any impairment loss that arises by using the measurement principles in IFRS 5 must be recognized in profit or loss."

Subsequent increases in fair value. A gain for any subsequent increase in fair value less costs to sell of an asset can be recognized in the profit or loss to the extent that it is not in excess of the cumulative impairment loss that has been recognized in accordance with the relevant IFRSs.

#### AZIZI BANK NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2017

			AFN	'000'
			2017	2016
5	CASH AND CASH EQUIVALENTS			
	Cash in hand	5.1	19,858,653	5,350,435
	Remittances in transit	5.2	687,397	-
	Balances with banks:		3,823,370	
	Balances with Da Afghanistan Bank		11,128,589	5,467,231
	Balances with other banks	5.3	3,451,549	6,406,773
			14,580,138	11,874,004
5.1	Cash in hand		19,858,653	17,224,439
	Local currency		1,609,829	2,122,523
	Foreign currency		2,981,289	3,227,912
	r oreigh earrency		4,591,118	5,350,435
	Demitten ere in tremeit		4,001,110	3,330,433
5.2	Remittances in transit		C 07 007	
	Remittances in transit - others		687,397	-
5.3	Balances with other banks		687,397	-
0.0			110.000	70.000
	Western Union International Bank GmbH		142,636 EE0,422	76,696
	Transkapital - Russia Nurol Bank - Turkey		559,432 442	-
	HDFC Bank Limited - India		29,369	- 11,972
	Bank of India - India		16,046	11,196
	Punjab National Bank - United Kingdom		393	5,109
	Aktif Bank - Turkey		-	12,670
	CSC Bank - Lebanon		83,292	55,304
	Yinzhou Bank - China		1,945	1,861
	Pashtany Bank - Afghanistan		1,848	8,994
	Banca Popolare-Italy		816,349	796,258
	Habib Bank- Kabul		-	23,838
	Punjab National Bank - India		188	180
	BMCE Bank International- Spain		531,367	35,609
	Axis Bank- Germany		2,097	380,759
	Bank Mili- Afghanistan		361,355	-
	Bakhtar Bank - subsidiary		904,789	4,986,327
			3,451,549	6,406,773

The annexed notes 1 to 29 form an integral part of these financial statements.

#### 6. LOANS AND ADVANCES TO CUSTOMERS

Loans and advances to customers at amortized cost

All loans and advances are expected to be recovered within five years of the balance sheet date.

6.1	G	ross Amount	Impairmer allowance	, 0	Gross amount	Impairment allowance	Carrying amount
	Note			AF	N '000'		
	NOLE		31 Decemb	oer 2017	Э	31 December	r 2016
Running finances	6.2	6,882,981	(385,595)	6,497,386	6,433,794	(1,108,164)	5,325,631
Terms loans	6.3	1,595,897	(362,867)	1,233,030	1,525,918	(410,925)	1,114,994
Residential mortgage loans	6.4	107,283	(5,364)	101,919	922,745	(46,137)	876,608
Other public consumer loans	6.5	20,935	(817)	20,118	10,379	(1,489)	8,890
		8,607,096	(754,643)	7,852,453	8,892,837	(1,566,715)	7,326,122

- 6.2 Running finance facilities are extended to retail customers for a maximum period of one year (2016: one year) subject to renewal at the end of loan term for another one year. These facilities carry interest ranging from 11%t o 20% perannum (2016: 11% to 20%). The facilities are secured against immovable properties, stock and receivables of the borrowers and personal guarantees in certain cases.
- 6.3 Long term loan are extended to corporate customers for period of one to five years (2016: one year to five years). These facilities carry interest ranging from 12% to 20% perannum (2016: 12% to 20% per annum). The facilities are secured against immovable properties, stock and receivables of the borrowers and personal guarantees.
- 6.4 Residential mortgage loans are extended to individuals for purchase of residential units in three housing projects in Kabul, Afghanistan. These housing projects are being constructed by three companies under the umbrellao f M/s Onyx Construction Limited. Under the terms of loans agreements signed by the bank with borrowers, the loans are disbursed to contractors and carrying interest ranging from 10% to 12% (2016: 10% to 12%) per annum for maximum of five years. These loans are secured against equitable mortgage over property under construction and personal guarantees. Subsequent to year end all these loans have been repaid.
- 6.5 Other public consumer loans are extended to staff and individuals for a period of six months to three years. These loans carry interest ranging from 6% to 12% perannum (2016: 6% to1 6% perannum) and are secured against immovable properties and personal guarantees.

AFN '000' Note 2017 2016 6.1 7,852,453 7,326,122

				AFN	000'
				2017	2016
6.6	Maturity profile of the lo	ans and advances to customer	s is as und	er:	
	Current portion Long term portion			6,882,981 1,724,115	6,433,794 2,459,042
	Impairment allowance o	n loans and advances		8,607,096	8,892,837
	Balance at beginning of y Allowance for the year Write off during the year Currency fluctuation Balance as at the end of			1,566,715 5,761 (855,383) 37,550 <b>754,643</b>	1,658,399 143,948 (180,941) (54,691) <b>1,566,715</b>
7	<b>INVESTMENTS</b> Capital notes with DAB Placements in other bank	'S	7.1 7.2	1,798,300 2,025,070 <b>3,823,370</b>	2,340,013 977,238 <b>3,317,251</b>
7.1	Held to Maturity				
		Interest rate range			
	Capital notes - 28 days Capital notes - 91 days Capital notes - 364 days	0.200% per annum (2016: 3.533 % t 0.800%(2016: 4.33 % per annum) 0.00% (2016: 6.675%) per annum	0 3.550%)	999,813 798,486 -	1,396,155 593,504 350,354
7.2	Placements in other Ba	nks		1,798,300	2,340,013
	Bank-e-Millie Afghanistar Punjab National Bank - D Punjab National Bank - H Punjab National Bank - L Banca Popolare - Turkey RBL - India	n ubai ong Kong ondon	7.2.1 7.2.2 7.2.3 7.2.4 7.2.5 7.2.6	907,790 69,830 - 209,490 488,810	349,999 200,490 402,148 24,601

7.2.7

349,150 2,025,070

977,238

Yes bank - India

- 7.2.1 These are short term time deposits and are carrying interest at 4% per annum.
- 7.2.2 These are short term time deposits and are carrying interest at 1.75% to 1.90% (2016: 1.5%) per annum.
- 7.2.3 These are short term time deposits and are carrying interest at 2.60% (2016: 1.05% to 2.6%) per annum.
- 7.2.4 These are short term time deposits and were carrying interest at 0% (2016: 1.75% 23-Jan-15 to 23-Jan-16 per annum.)
- 7.2.5 These are short term time deposits and are carrying interest at 1.55% (2016: 0%) per annum.
- 7.2.6 These are short term time deposits and are carrying interest at 1.80% to 2.00% (2016: 0%) per annum.
- 7.2.7 These are short term time deposits and are carrying interest at 1.65% (2016: 0%) per annum.

			AFN	'000'
			2017	2016
8	INVESTMENT IN SUBSIDIARY			
	Opening balance		1,575,000	1,525,000
	Issuance of shares		150,000	50,000
	Closing balance	8.1	1,725,000	1,575,000

8.1 The Bank owns 100% shares in the Bakhtar Bank. This investment is shown at cost, the decline, if any, of the value of investment is considered to be temporary in nature, not requiring recognition in these financial statements. As a consequence of in principle permission secured by the bank for conversion to full-fledged Islamic bankon November 22,2015, Bank had started the process of conversion as perletterno. 6786 / 6808 dated 26 / 10 / 1396 whereby the certain requirements were placed to be completed by Da Afghanistan Bank. Subsequently, bank had submitted the report on completion of the perquisites which could be finalized on interim basis to Da Afghanistan Bank on February 14, 2018. Currently bank is in the phase of system migration and license will be secured during 2018 after completion of all post-facto items required in the above mentioned letter, in the name of "Islamic Bank of Afghanistan".

9	INVESTMENT IN AFGHANISTAN PAYMENT SYSTEM		17,458	16,708
	Investment in Afghanistan Payment System	9.1	17,458	16,708

9.1 This represents 16.667% (2016: 16.667%) equity investment in Afghanistan Payment Systems (APS) incorporated as limited liability company with AISA on January 31, 2011. APS, a special purpose entity created with the support of World Bank and under special permission of Da Afghanistan Bank (DAB), was established to provide anon-cash domestic payments switch and related processing services to all the banks operating in Afghanistan and as such will benefit the banking industry as a whole. APS intends to support an electronic fund transfer platform for shared ATMs, creation of shared mobile banking infrastructure and the initiation of point of sale devices.

# 10 PROPERTY AND EQUIPMENT

Gross carrying amount       40         Balance as at 01 January 2017       40         Additions       2017         Disposal / Adjustment /Write Off       40         Balance at 31 December 2017       40         Balance as at 01 January 2016       40         Balance at 31 December 2017       40         Balance at 31 December 2015       40         Balance at 31 December 2015       40         Balance at 31 December 2015       40         Balance at 31 December 2016       40         Balance at 31 December 2017       40         Balance at 31 December 2016       40         Balance at 31 December 2016<	Land 404,059 - 404,059 - 404,059 	Building - lease hold 3,646 3,646 3,646 3,646 1,387 1,387 1,573 1,573 1,573 1,573 1,573 2,073 2,073 2,073	Building 152,016 64,188 19,256) 196,947 196,947 152,016 3,950 3,950 152,016 (53,314) - 152,016 38,703 7,559 - 46,262 196,126 196,126	Office equipment 208,053 50,945 (9,502) 249,496 (9,502) 188,362 208,053 157,587 (8,071) 157,587 (8,071) 151,541 14,117 (8,071) 157,587 (8,071) 157,587 80,631 50,465	AFN '000' Furniture & fittings 1 104,275 11,648 (8,822) 107,101 92,869 11,406 - 104,275 92,869 11,406 - 104,275 57,718 8,508 57,718 57,718 57,718 57,718 49,675 46,557	IT equipment     Vehicles       387,160     91,272       387,160     91,272       21,843     9,129       349,519     81,441       37,641     10,658       37,641     10,658       37,641     (827)       387,160     91,272       21,458     81,441       346,599     78,909       21,458     4,187       -     (827)       368,057     83,096       356,889     75,048       19,710     4,688       19,710     4,688       19,710     4,688       19,710     4,688       19,710     4,688       19,710     4,688       19,710     4,688       19,710     4,187       -     -       368,057     83,096       346,599     75,048       19,710     4,688       19,710     4,688       10,561     17,305       40,561     17,305	<ul> <li>t. Vehicles</li> <li>91,272</li> <li>91,272</li> <li>91,272</li> <li>91,272</li> <li>100,401</li> <li>10,658</li> <li>(827)</li> <li>91,272</li> <li>78,909</li> <li>4,187</li> <li>78,909</li> <li>75,048</li> <li>4,688</li> <li>(827)</li> <li>78,909</li> <li>78,909</li> <li>17,305</li> <li>17,305</li> </ul>	Advan ATM ATM 2 77,036 264 77,036 55,587 77,036 55,587 77,036 55,587 77,036 52,450 4,312 20,450 4,312 22,262 22,262 234,588 34,588 54,774	Advance against capital         M       Note 10.1)       T         M       (Note 10.1)       T         36       99,078       1,52         91,277       249         50       190,355       1,73         51       190,355       1,73         52       104,659       1,47         53       -       (14,4         56       99,078       1,52         56       -       710         56       -       710         56       -       710         56       -       710         56       -       58,3         50       -       58,0         56       -       58,0         56       -       58,0         56       -       58,0         56       -       58,0         56       -       58,0         58       190,355       1,0         74       99,078       81	pital Total 1,526,594 249,294 (37,580) 1,738,308 1,738,308 1,738,308 1,738,308 1,738,308 1,526,594 1,526,594 (18,302) 710,725 58,090 (8,898) 710,725 58,090 (8,898) 710,725 815,869
Depreciation rates	- Zi	5%	2%	20%	5% - 20%	33.33%	15%	33.33%	N.I.	

10.1 These are assets that have been acquired but not ready for use. Depreciation is not being charged on these assets.

#### AZIZI BANK NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2017

			AFN '000'	
		Purchased software	Goodwill	Total
11	<b>INTANGIBLE ASSETS</b> Gross carrying amount Balance as at January 01, 2017 Additions Balance as at December 31, 2017	197,889 7,734 205,623	197,889 7,734 <b>205,623</b>	227,395 7,734 <b>235,129</b>
	Balance as at January 01, 2016 Additions Balance as at December 31, 2016	178,557 19,332 <b>197,889</b>	178,557 19,332 <b>197,889</b>	208,063 19,332 <b>227,395</b>
	Amortization Balance as at January 01, 2017 Amortization during the year Balance as at December 31, 2017	176,072 10,197 <b>186,268</b>	176,072 10,197 <b>186,268</b>	182,055 13,188 <b>195,243</b>
	Balance as at January 01, 2016 Amortization during the year Balance as at December 31, 2016	170,827 5,245 <b>176,072</b>	170,827 5,245 <b>176,072</b>	173,810 8,245 <b>182,055</b>
	Carrying amount as at December 31, 2017 Carrying amount as at December 31, 2016	<b>19,355</b> 21,817	<b>19,355</b> 21,817	<b>39,886</b> 45,340

- 11.1 Purchased software has estimated useful life of 3 years and is being amortized at the rate of 33.33 %.
- 11.2 Goodwill represents the amount of purchase consideration paid to Punjab National Bank (PNB) -Kabul Branch amounting to USD 511,111 against the acquisition of fixed assets, deposits from banks and customers amounting to USD 24,429, Afn 4.015 Million and USD 33.294 Million respectively in concurrence with the Memorandum of Understanding dated July 21, 2014 between both the parties and with due approval of Da Afghanistan Bank vide letter no. 2273/2612 dated September 22, 2014. In the prior year in the absence of active share trading market management has decided to impaired the same @ 10.17% in ten year.

			'000'
12 N	NON-CURRENT ASSETS HELD FOR SALE	2017	2016
	Opening balance Currency fluctuation	291,423 7,528	-
	Recognition during the year Deletion - Property sold out	- (5,500)	291,423 -
	Total non-current assets held for sale 12.1	293,451	291,423

12.1 This represents the re-possessed assets classified as per the requirements of Article 11 and 12 of Assets Classification and Provisioning Regulations issued in the month of October 2017.

12.1	Non-current assets held for sale (AFN)	121,790	121,790
	Non-current assets held for sale (USD)	171,661	169,633
		293,451	291,423

			AFN '	000'
			2017	2016
13	OTHER ASSETS Accrued interest on capital notes Accrued interest on Placement with other Banks Restricted balance held with DAB Receivable against sale of collateral Security deposits Advances to suppliers Adjustable withholding tax with MoF Prepayments Cash shortages recoverable from staff Inventory of prizes Advances to staff and others Receivable from Afghanistan Payment System Mpaisa Imprest Account Others	13.1 13.2 13.3	1,085 10,247 2,499,923 165,148 21,538 8,522 46,033 16,139 1,795 16,520 - 11,476 10,680 5,601	20,641 9,419 1,773,313 368,935 20,788 6,865 71,176 27,471 2,917 16,520 15,086 3,842 13,456 32,768
			2,814,706	2,383,196

13.1 Da Afghanistan Bank (DAB) made it mandatory vide their circular issued in July, 2017, that all Banks to maintain required reserve on all customer deposits accepted in local currency @8% & on all customer deposits accepted in Foreign Currency @10%.

13.2	Security Deposits		
	Deposits with DAB against Currency Auction	1,500	1,500
	CSC Bank	8,743	8,354
	Western Union Bank	9,521	9,084
	Roshan - against M.Paisa Imprest Account	1,775	1,850
		21,538	20,788
13.3	Advances to staff and others		
	Gross amount		
	Less:- Allowances for impairment losses	15,086	200,745
	Write off during the year	-	-
		(15,086)	(185,659)
		-	15,086
14	DEPOSITS FROM BANKS		
	Bank-e-Millie Afghan	1,862	1,810
	Bakhtar Bank	185,883	3,575,846
	Pashtany Bank	93	88
		187,837	3,577,744

		AFN '000'		
		2017	2016	
15	DEPOSITS FROM CUSTOMERS Term deposits Saving deposits Current deposits Margin deposits	1,819,600 9,194,027 15,453,610 4,579,355 <b>31,046,591</b>	1,400,064 6,564,088 11,635,836 3,939,813 <b>23,539,800</b>	
15.1	Term and saving deposits carry interest rates ranging from 1% to 4	% (2016: 2.25% to	6%) per annum.	
16	CURRENT TAX LIABILITYOpening for the yearCharged for the yearAdjustment / Paid during the yearClosing for the year16.1	- 42,865 (42,865) -	5,430 (5,430) -	
16.1	Current tax liability has been adjusted against the advance income tax.			
17	OTHER LIABILITIES Withholding taxes payable Remittances payable Western Union outbound Accrued interest on term deposits Others Provision against other assets and non-funded facilities 17.1	21,449 14,866 56,917 29,702 75,865 176,625 <b>375,424</b>	19,317 12,019 23,091 81,598 82,356 - 218,380	
17.1	This includes provision made against the other assets and time de 22.198 Million and on non-funded facilities @ 1% amounting to Afs.		unting to Afs.	
18	SHARE CAPITAL Authorized capital 750,000 (2015: 750,000) ordinary shares of AFN 10,000 each Issued and paid capital 536,740 (2015: 536,740) ordinary shares of AFN 10,000 each	7,500,000 5,367,400	7,500,000 5,367,400	
18.1	Following is the reconciliation of amount of shares capital:			
	Share capital at beginning of the year Shares issued in cash during the year Share capital at the end of the year	5,367,400 - 5,367,400	5,367,400 - 5,367,400	
18.2	Following is the reconciliation of number of shares:	No. of	f Shares	
	Number of shares at beginning of the year Shares issued during the year Number of shares at end of the year	536,740 - 536,740	536,740 - <b>536,740</b>	

		AFN '000'	
		2017	2016
19	NET INTEREST INCOMEInterest incomeCash and cash equivalentsLoans and advances to customersTotal interest income	86,496 868,426 <b>954,922</b>	75,363 1,327,163 1,402,526
	Interest expense19.2Deposits from banks19.2Deposits from customers17000000000000000000000000000000000000	- 607,829 607,829 <b>347,093</b>	32,604 794,902 827,506 <b>575,020</b>
19.1	Net interest income This includes interest income amounting to AFN 51.886 million (2016 during the year from capital notes with Da Afghanistan Bank.	i: AFN 66.2 millio	n) earned
19.2	Deposits from customers Interest on:		
	Term deposits Saving deposits	62,853 544,976 <b>607,829</b>	46,772 748,129 <b>794,902</b>
20	NET FEE AND COMMISSION INCOME		
	Fee and commission income Commission income Account servicing fee Total fee and commission income	1,107,842 245,064 <b>1,352,906</b>	688,676 184,459 <b>873,135</b>
	Fee and commission expense Inter-bank transaction fees Net fee and commission income	32,089 1,320,817	83,510 789,625
21	<b>EMPLOYEE BENEFIT EXPENSES</b> Salaries and wages Staff welfare Staff training expenses	468,029 48,759 1,611 <b>518,399</b>	19,858,653 44,364 3,823,370 <b>456,160</b>

	AFN '000'		
	2017	2016	
22 OTHER EXPENSES Repair and maintenance Travelling expense Advertising and publicity Printing and stationery Communication Internet and connectivity Electricity and power Office supplies Security expenses Legal and professional charges Postage and courier Software maintenance Deposit insurance premium 22.1	54,694 71,879 77,905 57,902 3,181 34,134 53,631 5,576 194,778 98,715 221 34,579 67,804 34,426 <b>789,425</b>	36,359 60,006 75,901 40,504 2,763 28,826 43,481 5,241 195,653 60,749 163 30,295 55,535 10,663 <b>646,139</b>	

22.1 This premium is paid to Afghanistan Deposit Insurance Corporation (ADIC) at the rate of 0.3% (2016: 0.23%) of total deposits as required by DAB.

#### 23 TAXATION

Profit before tax	214,324	27,149
Current year tax @ 20%	42,865	5,430
	42,865	5,430

In the year 1390 Ministry of Finance (MoF) had started the tax audit for the year ended 2007 to 23.1 2009. Initial un-favorable report was delivered to the bank on 07-09-1390. Resultantly bank had challenged the MoF Audit Report in the court of law on 22-10-1393 and consequently taken the favorable decision on 22-11-1393, which includes direction for re-auditing and the said MoF audit was concluded subsequent to the year end 2017. On 24-08-1396 bank had received report from MoF indicating the total tax liability and penalties of Afs. 219 Million after the audit and had subsequently deposited Afs. 78.200 Million in government treasury. Afterwards, management had written a letter to MoF for confirming the receipt of the amount excluding penalty amount, as according to principles of tax penalties, the taxpayers, which have not refined their tax penalties during the fiscal years of 1381 – 1396, can be paid with 5% of tax penalties and their treatment of 95% tax penalties will be exempted. This decision is available for 9 months for implementation. Hence owing to non-receipt of their confirmation yet the event has been considered as non-adjusting as per International Accounting Standard - 10 "Events after reporting period" for the reason the reliable estimate could not be made as per Para 25 of IAS - 37 "Provisions, Contingent liabilities and Contingent assets".

#### 24 RELATED PARTIES

#### Parent and ultimate controlling party

Related parties comprise of Bakhtar Bank, Azizi Hotak Group Company Limited, Azizi investments, related group companies in which shareholders of the bank have ownership or management rights and includes all management personnel.

#### Subsidiary

The Bank owns 100% shares in Bakhtar Bank (2017: 100%).

#### Transactions with key management personnel and other related parties

Key management personnel and related parties have transacted with the Bank during the period as follows:

	AFN '000'			
	2017		20	16
	Maximum	Closing	Maximum	Closing
	Balance	Balance	Balance	Balance
Short term loans to key management personnel	3,102	3,102	3,817	-
Deposits with Bakhtar Bank	4,870,435	904,789	5,036,374	4,986,327
Deposits from Bakhtar Bank	4,583,595	185,883	5,720,062	3,575,846
Purchased of vehicles' spare parts from related party	-	-	135	135

Interest on short term loans to key management personnel is charged at 6%, which is lower than the interest rate charged on other loans. Loans to related parties are secured against personal guarantees. No impairment losses have been recorded against balances outstanding with key management personnel and other related parties, and no specific allowance has been made for impairment losses on these balances at the year end. Key management personnel compensation comprised of short term employee benefits amounting to AFN 3.1 Million (2016: AFN 2.3 Million).

In addition to salaries and cash benefits, the Bank also provides non-cash benefits to executives which includes furnished accommodation, meals and travel equivalent to a sum of AFN 11.20 Million (2016:AFN 10.5 Million). Key management personnel includes the following:

#### Key management personnel compensation for the period comprised:

Chief Executive Officer Deputy Chief Executive Officer Chief Credit Officer Chief Operations Officer Chief Finance Officer Chief Risk Officer Chief Internal Auditor Head Treasury Head Delivery Channel

		AFN	AFN '000'	
		2017	2016	
25	<b>CONTINGENCIES AND COMMITMENTS</b> Contingencies Letter of Credit Guarantees	- 20,022,116	158,071 <b>12,952,198</b>	

#### Lease commitments

Non-cancellable operating lease rentals are payable as follows:

Less than one year	92,434	84,034
Between one to five years	166,992	165,007
Between five to twenty years	29,229	-
	288,655	249,041

The Bank leases a number of branch office premises under operating leases. The leases typically run for a period between one to five years, with an option to renew the lease after that period.

#### **Credit Commitments**

Unveiled limits of overdraft facility for the year ended was Afs. 598 Million. (2016:Afs. 1,738 Million)

	Fair value	19,858,653 7,852,453 3,840,828 2,814,706 <b>34,366,640</b>	187,837 31,046,591 375,424 <b>31,609,852</b> 20,022,116	17,224,439 7,326,122 3,333,959 2,383,196 <b>30,267,716</b>	3,577,744 23,539,800 218,380 <b>27,335,924</b> 7,308,523
	"Total for F line item"	19,858,653 1 7,852,453 3,840,828 2,814,706 <b>34,366,640 3</b>	187,837 31,046,591 375,424 <b>31,609,852</b> <b>31,609,852</b> <b>20,022,116</b>	17,224,439 1 7,326,122 3,333,959 2,383,196 <b>30,267,716</b> 3	3,577,744 23,539,800 27 218,380 27,335,924 2 7,308,523
	"Non -financial assets / liabilities"	- - 84,091 <b>84,091</b>	- - 21,449 21,449	- - 108,483 <b>108,483</b>	- 19,317 19,317 167,010
	"Equity ' investment at cost"	- 17,458 17,458		- 16,708 - <b>16,708</b>	
AFN '000' ies:	"Available for sale financial assets"				
, financial liabilit	Financial liabilities / Non funded arrangements		187,837 31,046,591 353,975 <b>31,588,403</b> <b>20,022,116</b>		3,577,744 23,539,800 199,063 <b>27,316,608</b> 7,141,513
AFI ss ounts and fair values of the Bank's financial assets and financial liabilities:	Held to maturity	19,858,653 7,852,453 - 2,730,615 <b>30,441,721</b>	1 1 1 1 1 1 1	17,224,439 7,326,122 2,274,713 <b>26,825,274</b>	
	Held to maturity	3,823,370 3,823,370 3,823,370		3,317,251 3,317,251	
	Designated at FVTPL				
	Held for trading				· · · · · ·
Accounting classifications and fair values The table below sets out the carrying amounts and fair values of th		<b>31 December 2017</b> Cash and cash equivalents 5 Loans and advances to customers 6 Placements and Investment in capital notes 7 Other assets 13	Deposits from Banks Deposits from customers Other liabilities Off Balance sheet items	<b>31 December 2016</b> 5Cash and cash equivalents5Loans and advances to customers6Investments7Other assets13	Deposits from Banks Deposits from customers Other liabilities Off Balance sheet items

The carrying values approximate fair values as mostly the assets and liabilities have short maturities and are expected to be recovered/settled at their carrying values.

**AZIZI BANK** 

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2017

FINANCIAL ASSETS AND LIABILITIES

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#### 27 FINANCIAL RISK MANAGEMENT

#### 27.1 Introduction and overview

The Bank has exposure to the following risks from financial instruments: a) credit risk; b) liquidity risk; and c) market risk

This note presents information about Bank's exposure to each of the above risks, the Bank's objectives, policies and processes for measuring and managing risk, and the Bank's management of capital.

#### Risk management framework

The Chief Risk Officer is independently and directly reporting to the Board of Supervisors. There is a separate RMD - Risk Management Department headed by the Chief Risk Officer. The Board of Supervisors has the overall responsibility for the establishment and oversight of the Bank's risk management framework. The Board has established Management Board, Asset and Liability Committee (ALCO), a Credit Committee and a Risk Management committee which are responsible for developing and monitoring Bank's risk management policies in their specified areas. All committees report regularly to the Board of Supervisors on their activities. The Bank's Audit Committee is responsible for monitoring compliance with the Bank's risk management policies and procedures, and for reviewing the adequacy of the risk management framework in relation to the risks faced by the Bank. The Bank's Audit Committee is assisted in these functions by the Internal Audit. In absence of Audit Committee, Board of Supervisors is responsible for this. The Audit Committee functioning since April 2012 and now reconstitute on December 16, 2015 as per new law of banking.

The Bank's risk management policies are established to identify and analyze the risks faced by the Bank, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions, products and services offered. The Bank, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment, in which all employees understand their roles and obligations.

The Bank does not actively engage in the trading of financial assets for speculative purposes nor does it write options. The most significant financial risks to which the Bank is exposed are described below.

#### 27.2 Credit risk

"Credit risk is the risk that a counterparty fails to discharge an obligation to the Bank. The Bank is exposed to this risk mainly due to loans and advances, placements, current account and nostro account balances. For risk management reporting purposes, the Bank considers and consolidates all elements of credit risk exposure.

#### Management of credit risk

The Board of Supervisors has delegated responsibility for the oversight of credit risk to its Credit Committee. A separate Credit department has been established by the Bank that is responsible for oversight of the Bank's credit risk and is reporting to the Credit Committee. The Credit department is headed by Chief Credit Officer (CCO). CCO along with credit department staff looks after credit risk matters and conduct portfolio analysis for managing credit risk.

The Bank has established and maintained a sound loan portfolio in terms of well-defined credit policy approved by the Board of Supervisors. The credit evaluation system comprises of credit appraisal, sanctioning and review procedures for the purposes of emphasizing prudence in lending activities and ensuring the high quality of asset portfolio.

#### Exposure to credit risk

The Bank's maximum exposure to credit risk is the carrying amount of financial assets at the reporting date, as summarized below:

	AFN	'000'
	2017	2016
Classes of financial assets Cash equivalents Loans and advances to customers Other assets	14,580,138 7,852,453 2,535,021 <b>24,967,612</b>	11,874,004 7,326,122 1,846,201 <b>21,046,328</b>

The Bank has issued financial guarantees contracts for which the maximum amount payable by the Bank, assuming all guarantees are called on, is AFN 20,022 million (2016: AFN 12,952 million).

As at balance sheet date, all the loan portfolio of the Bank are recoverable and all the assets which are past due are provided for as per DAB guidelines.

The Bank's management considers that all the above financial assets that are not impaired or past due for the reporting dates under review are of good credit quality. The credit risk for cash and cash equivalents comprising of capital notes, balances with other banks, nostro accounts and short term placements is considered negligible, since the counterparties are either the branches of banks with high quality external credit ratings or the central bank of Afghanistan.

#### Allowances for impairment

The Bank establishes an allowance for impairment losses on assets carried at amortized cost that represents its estimate of incurred losses in its loan portfolio. The main components of this allowance are a specific loss component that relates to individually significant exposures, and a collective loan loss allowance established for the groups of homogeneous assets in respect of losses that have been incurred but have not been identified on loans that are considered individually insignificant as well as individually significant exposures that were subject to individual assessment for impairment but not found to be individually impaired. Given schedule details the allowance for different classes of non-performing loans.

#### Write-off policy

The Bank writes off loans or advances and any related allowances for impairment losses, when it meets criteria for loss category as required by DAB regulations. This determination is reached after considering information such as the occurrence of significant changes in the borrower's financial position such that the borrower can no longer pay the obligation, or that proceeds from collateral will not be sufficient to pay back the entire exposure. Before allowing to written off, it is ensured that all possible avenues of recovery, inclusive of legal action are exhausted or legal action is not advisable or passed due for 481 days or more.

The Bank holds collateral against loans and advances to customers in the form of mortgage interest over property, other registered securities over assets, and guarantees. Estimates of fair value are based on the value of collateral assessed at the time of borrowing, and generally are updated as per the policy of the bank.

#### Concentration of credit risks by sector

The Bank monitors concentrations of credit risk by sector. An analysis of 32 sectors as per Da Afghanistan Bank regulation has been merged and disclosed as under at reporting date is as follows:

		AFN '(	000'
		2017	2016
Gross amount	Note 6	8,607,096	8,892,837
Concentration by sector Construction Food stuff Lubricant, oil & gas Textile Services Mortgage housing loans Ground transportation Manufacturing and production Others		26,992 1,214,855 150,170 - 1,781,748 107,282 5,169 498,541 4,822,339 <b>8,607,096</b>	784,978 1,011,272 1,115,935 5,671 1,478,818 912,599 846,869 460,259 2,276,436 <b>8,892,837</b>

#### Cash equivalents

The cash equivalents include AFN 3,451.549 Million (2016: AFN 6,406.75 Million) represents the Bank's maximum credit exposure on these assets which comprise of balances held with other banks.

#### 27.3 Liquidity risk

Liquidity risk is the risk that the Bank will encounter in meeting obligations from its financial liabilities that are settled by delivering cash or another financial asset.

#### Management of liquidity risk

The Board ensures that the Bank has necessary tools and framework to cater the requirements of liquidity risk management and the Bank is capable to confronting uneven liquidity scenarios. The Bank's management is responsible for the implementation of sound policies and procedures keeping in view the strategic direction and risk appetite specified by the Board. Asset & Liability Committee (ALCO) is entrusted with the responsibility of managing the mismatch in maturities to ensure sufficient available cash flow to meet possible withdrawal of deposits, other commitment or challenges associated with sudden changes in market conditions, whilst enabling the Bank to pursue valued business opportunities. Management considers liquidity risk based on developing various liquidity scenarios.

#### Exposure to liquidity risk

The key measure used by the Bank for managing liquidity risk is the ratio of net liquidity assets to deposits from customers. For this purpose net liquid assets are considered as including cash and cash equivalent net of deposits from banks. A similar, but not identical, calculation is used to measure the Bank's compliance with the liquidity limit established by the Bank's regulator (Da Afghanistan Bank). Detail of the reported Bank ratio of net liquid assets to deposits from customers at the reporting date and during the reporting period was as follows:

	2017	2016
At 31 December	49%	55%
Average for the year	46%	47%
Maximum for the year	56%	71%
Minimum for the year	35%	42%

	More than 5 years		1 1 1 1		
	1-5 years		- 892 892		50,605 50,605
	3 months to 1 year		1,955 6,398,955 74,973 <b>6,475,882</b>		1,898 5,339,877 64,700 <b>5,406,475</b>
AFN '000'	1-3 months		185,883 9,194,027 29,702 <b>9,409,612</b>		3,575,846 6,564,088 81,598 10,221,532
	Less than 1 month		- 15,453,610 93,232 <b>15,546,842</b>		- 11,635,836 54,426 <b>11,690,262</b>
Gross	nominal inflow/ (outflow)		187,837 31,046,591 375,424 <b>31,609,852</b>		3,577,744 23,539,800 218,380 <b>27,335,924</b>
bilities	Carrying amount		187,837 3,823,370 375,424 <b>31,609,852</b>		3,577,744 23,539,800 218,380 <b>27,335,924</b>
ancial lia	Note		15		15 17
Maturity analysis for financial liabilities		December 31, 2017	Deposits from Banks Deposits from customers Other liabilities	December 31, 2016	Deposits from Banks Deposits from customers Other liabilities

# 27.4 Market risks

Market risk is the risk that changes in market prices, such as interest rate, equity prices, foreign exchange rates and credit spreads (not relating to changes in the obligor's / issuer's credit standing) will affect the Bank's income or the value of its holding of financial instruments. The objective of market risk management is to manage and control market risk exposures with in acceptable parameters, while optimizing the return on risk

# Management of market risks

Overall authority for market risk is vested in ALCO. The Bank's Assets and Liability Committee (ALCO) is responsible for the development of detailed risk management policies and day to day review of their implementation.

# Exposure to interest rate risk

pre-approved limits for reprising bands. The ALCO is the monitoring body for compliance with these limits and is assisted by Risk Management in its The Bank risk to which not-trading portfolios are exposed is the risk of loss from fluctuations in the future flows or fair values of financial instrument because of a change in market interest rates. Interest rate risk is managed principally through monitoring interest rate gaps and by having day to day monitoring activities. A summary of the Bank's interest rate gap position is as follows:

				AFN '000'	,00		
	Note	Carrying amount	Less than 3 months	3-6 months	6-12 months	1-5 years	More than 5 years
December 31, 2017 Cash and cash equivalents	ſ	14,580,138	14,580,138	I	I	1	ı
-oans and advances to customers (Gross)	9	8,607,096	I	8,499,813	107,283	I	I
	13	303,451	10,206	I	293,245	I	ı
		23,490,685	14,590,344	8,499,813	400,528	I	I
Deposits from customers	15	11,013,627 11,013,627	1,797,612 <b>1,797,612</b>	327,528 <b>327,528</b>	8,742,919 <b>8,742,919</b>	145,568 <b>145,568</b>	
Cash and cash equivalents	Q	11,874,004	11,874,004	I	I	I	I
-oans and advances to customers (Gross)	9	8,892,837	I	7,970,112	I	922,725	
	13	579,822	20,641	41,261	517,919	I	I
		21,346,663	11,894,645	8,011,373	517,919	922,725	ı
Deposits from customers	15	7,964,152	1,306,628	252,012	6,293,507	112,005	I
		7,964,152	1,306,628	252,012	6,293,507	112,005	1

AZIZI BANK NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2017
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Exposure to currency risk The Bank's exposure to foreign currency risk was as follows based on notional amounts.

Other		45,603 -	I	I	I		ı		23,348	1	242	2 0.04	I	I	I	I	I	I	
GBP		191,892 -	I	191,892	1	71,172 -	71,172		88,078	1 1	88 078		I	38,256	I	38,256	49,822	120,720	
Euro		1,152,321 -	I	1,152,321	5,559	791,065 370	796,994		462,290	1 1	462 290		4,521	667,922	3/	672,480	(210,190)	355,327	
AFN '000' USD		11,302,897 5-228.638	755,419	17,286,954	56,484	15,600,589 44 814	15,701,887		11,342,921	5,087,766 166 130	16 896 876		1,622,449	13,300,390	151,152	15,073,990	1,822,836	1,585,067	
AFN		7,165,940 3 378 458	2,059,287	12,603,685	125,794	14,583,765 330,240	15,039,799		5,307,801	3,805,071 1 017 057	11 079 979		1,950,774	9,533,233	67,190	11,551,197	(521,268)	(2,436,114)	
Total		19,858,653 8 607 096	2,814,706	31,280,455	187,837	31,046,591 375,424	31,609,852		17,224,439	8,892,837 7 282 106	28 500 472		3,577,744	23,539,800	218,380	27,335,924	1,164,548	(329,397)	
Note		5	0 (1)		14	15			ß	9 (	2		14	15	/1				
	December 31 2017	Cash and cash equivalents I pans and advances to customers (Gross)	Other assets		Deposits from banks	Deposits from customers Other liabilities		December 31, 2016	Cash and cash equivalents	Loans and advances to customers (Gross)			Deposits from banks	Deposits from customers	Other liabilities		Net foreign currency exposure	Net foreign currency exposure	

The following significant exchange rates have been applied during the period:

AFN '000'

# Sensitivity analysis

A 10% strengthening of the Afghani, as indicated below, against the USD, and euro at 31 December 2017 would have increased (decreased) profit or loss by the amounts shown below. This analysis is based on foreign currency exchange rate variances that the Bank considered to be reasonably possible at the end of the reporting period. The analysis assumes that all other variables, in particular interest rates, remain constant.

		Profit or loss	182,284	(21,019)	4,982
AFN '000'	2016	Equity	145,827	(16,815)	3,986
AFN	2	Profit or loss	158,507	35,533	12,072
	2017	Equity	126,805	28,426	9,658
			USD	Euro	GBP

A 10% weakening of the Afghani against the above currencies at 31 December 2017 would have had the equal but opposite effect on the above currencies to the amounts shown above, on the basis that all other variables remain constant.

Foreign currency risks are mainly managed through matching of assets and liabilities denominated in foreign currency and are closely monitored for large gaps.

### AZIZI BANK NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2017

AFN '000'		
2017	2016	

### 27.5 Capital management

### Minimum Capital Requirement

Current requirement for minimum financial capital is AFN. 1 billion as per the requirements of DAB through its Circular Reference No. 703/904 dated August 08, 2010. The Bank's financial capital is Afn 5.367 billion (2016:A FN 5.367 billion).

### Regulatory capital

The Bank's regulator Da Afghanistan Bank sets and monitors capital requirements for the Bank. The capital adequacy of the Bank is assessed in two tiers as per regulations of the Da Afghanistan Bank.

- Tier 1 or core capital, consisting of the highest quality capital elements that fully meet all the essential characteristics of capital; to be minimum 6% of risk weighted assets.

- Tier 2 or supplementary capital, which includes other instruments which, to a varying degree, fall short of the quality of Tier 1 capital, but nonetheless contribute to the overall strength of a bank as a going concern.

Regulatory capital is the sum of Tier 1 and Tier 2 capital and Tier 2 capital cannot exceed amount of Tier 1 capital. The Bank's regulatory capital position at 31 December 2017 was as follows:

	2017	2016
		2010
Tier 1 capital Total equity capital Less: Current year profit Less: Intangible assets Total tier 1 (core) capital	5,830,883 (171,459) (39,886) <b>5,619,538</b>	5,659,424 (21,719) (45,340) <b>5,592,365</b>
Tier 2 capital Add Current year (loss) / profit Total tier 2 (supplementary) capital Total regulatory capital	171,459 171,459 5,790,997	21,719 21,719 5,614,084

### 28 CORRESPONDING FIGURES

Corresponding figures have been rearranged and reclassified, wherever necessary, for the purpose of comparison. These rearrangements and reclassifications are not significant.

### 29 AUTHORIZATION

These financial statements were authorized for issue by the Board of Supervisors on 29 March, 2018.







Chief Finance Officer

# Outlookfor the Future

- We aim to introduce more financial inclusion;
- We aim to introduce the best technological products;
- We strive to become the most dominant player in the market;
- We will initiate steps to service the productive sectors of the economy through credit and other facilities;
- We will initiate more CSR activities for the needy sectors of the economy;
- We aim to become a partner for growth for the private, Governmental and public sector;
- We plan to ensure profit maximization as well as to ensure maximization of values for all stakeholders;
- To become responsible citizens of Afghanistan.

# Awards & CSRInitiatives

# Awards 2017



Best Retail Enterprise in Afghanistan by the Europe Business Assembly Socrates Committee, London March 2017



The Bizz Award 2017 by the World Confederation of Businesses, USA November 2017



### From left to right

- Asian Banker Award
- British Socrates Commiittee Award
- Quest on the Frontier Award
- South Asian Partnership Summit & Business Awards - Best Banking CEO
- South Asian Partnership Summit & Business Awards - Best Bank





Award for significant performance in Afghanistan by the Indian Empire Magazine, India April 2017



Best Performance Award by Western Union, Dubai August 2017



Best Retail Bank in Afghanistan by Wealth & Finance International Magazine, London March 2017



### From left to right

- Euromoney Award
- Indian Empire Award
- The Bizz Award
- Wealth & Finance Magazine Award

### CSR Initiatives 2017



Azizi Bank distributed blankets, flour, cooking oil and other essential amenities to the internally displaced persons ( IDPs) of Afghanistan, who were forced to leave their dwellings due to insecurity.



Donated school bags, note books and other amenities to more than 50 orphans and deprived children of Sakina's Orphanage, Kabul.



Donated school bags, note books and other amenities to more than 50 orphans and deprived children of Alzahra Orphanage, Kabul.



Azizi Bank officials met patients of hazardous diseases at the Ali Abad Hospital and wished them speedy recovery with some fresh flowers, fruits, juices, biscuits and other essential amenities.

# CSR Initiatives 2017



Azizi Bank provided a financial support of USD 2000 for the empowerment of the Afghan women.



Azizi Bank donated school bags, note books and other amenities including food and toys to more than 50 orphans and deprived children of Flower's House Orphanage.



Azizi Bank planted more than 2000 saplings in Kabul and provincial locations on its endeavor to see a greener Afghanistan.



Azizi Bank donated school uniforms, shoes and other stationary to over 50 street children.

# CSR Initiatives 2017



Azizi Bank in coordination with the National Blood Bank launched a blood Donation campaign at the Bank's Headquarter and donated more than 60,000 cc blood.



Azizi Bank provided financial assistance to the Ministry of Women Affairs for the cause of Women's Breast Cancer on the occasion on International Women's Day.



Azizi Bank Donated school bags, note books and other amenities to more than 50 orphans and deprived children of Tomorrow's Hope Orphanage.

# Correspondent Banks Network as of December 31, 2017



- Aktif Bank, Turkey
- Axis Bank, China
- Banca Popolare Di Sondrio, Italy
- Bank of India, India
- BMCE Bank, Spain
- HDFC Bank, India
- Punjab National Bank, India
- TransKapital Bank, Russia
- Yinzhou Bank, China

Azizi Bank

# Branches & ATMS

# Azizi Bank Branches Locations

### **Kabul Branches**

Macroryan Khair Khana Karte Now Karte Parwan Kot-e-Sangi Jada-e-Maiwand Old Macroryan Qalai Fathullah Ministry Of Defence Dasht-e-Barchi Arzan Qimat Kart Sih Dehmazang Charahi Qambar Sarai Shahzada Share Now Taimani Mandawi Metropol Logistic Compound Paghman Kolola Pushta Macroryan 4 Company Panjsad Family Hotel Parwan Shah Shahed Khair Khana Part 1 Khair Khana-315 Sar-e-Kotal Qowai Markaz Wazir Akbar Khan

### **Province Branches**

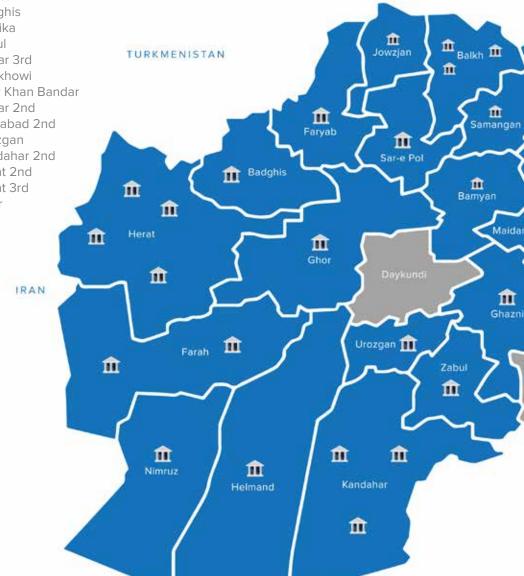
Mazar-e-Sharif Khost Herat Kandahar Jalalabad Parwan Kunduz Pol-e-Khumri Ghazni Jawzjan Kunar Laghman Faryab Badakhshan Takhar Hairatan Helmand Nimrooz Farah Bamyan Spin Boldak Gardez Sar-e-Pol Samangan Torkham Logar Torghondi Wardak Kapisa Badghis Paktika Zabul Mazar 3rd Andkhowi Sher Khan Bandar Mazar 2nd Jalalabad 2nd Oruzgan Kandahar 2nd Herat 2nd Herat 3rd Ghor IRAN

### **Extn. Counters**

Mazar Counter 1 Jalalabad P.H.Q Counter Mazar Counter 2 Helmand Counter Herat Counter Kandahar Exchange Market Kandahar Counter 2







Total 85 Branches 33 in Kabul and 42 in Provinces

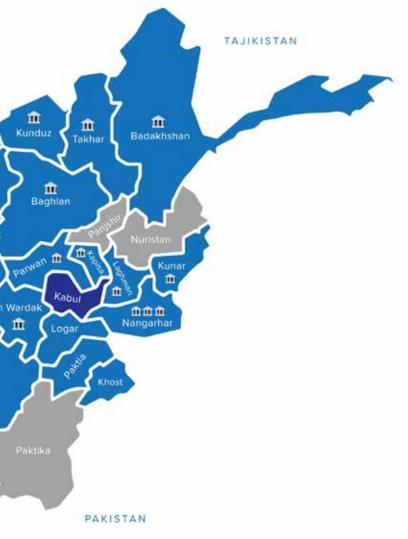
### **10** Extension Counters

Azizi Bank presence in **30** provinces out of 34 provinces.

# Azizi Bank ATM Network

### **Kabul ATMs Locations**

Ministry of Defence Main Branch, Zanbaq Square Macrorayan Branch Ministry of Rural rehabilitation Ministry of Foreign Affairs Taimani Branch City Centre Kot-e-Sangi Branch Kher Khana Part 1 Branch Arzan Qemat Branch Kart-e-Now Br`anch Kart-e-Parwan Branch Dasht-e-Barchi Branch Kart-e-Se Branch Jada-e-Maiwand Branch India Embassy Branch First Macrorayan Branch Ministry of Communications & IT



Wazir Akbar Khan Branch Macrorayan 4 Branch Qalai Fatullah Branch Dehmazang Branch Company Branch Afahan Market Khair Khana Part 3 Branch Kair Khana Lesa-e-Maryam Kolola Pushta Branch Sar-e-Kotal Branch Khair Khana 315 Branch Family Branch 500 Afghan German Hospital Paghman Branch Qazi Plaza Amiri Hospital Ministry of Economy Bakhtawar Palace Ministry of Energy and Water Bed Counter 400 Kawsar Hospital, Arzan Qemat Charahi Qambar Branch Shahshaheed Branch Kefayat Market Kabul Shahraki Aria JAM Super Market Gul Bahar Center

### **Province Branches**

Mazar-e-Sharif Branch Mazar 2nd Branch Herat Branch Herat 2nd Branch Kandahar Branch Jalal Abad Branch Paktia Branch Ghazni Branch Bamyan Branch Helmand Branch Parwan Branch

### **Expansion Plans**

ATM Network to be increased to 110 ATMs by 31 December 2018



Kabul Branches

Province Branches

Opening soon

### Total ATMs 58



24 Hours Call Center 1515- Call within Afghanistan +93 701 80 1515 - Call from outside Afghanistan customerservice@azizibank.af