



06<sup>th</sup> June, 2024

То

BSE Limited
Corporate Relationship Department
P J Towers
Dalal Street
Fort
Mumbai – 400 001.

Dear Sir/Madam,

**Sub**: Intimation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015 – Investor Presentation

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, we enclose herewith the Investor Presentation (Q4 FY 2024). The same will also be available on the website of the Company.

This is for your information and records.

Thanking You With regards,

For KMC Speciality Hospitals (India) Limited

Sushma K
Company Secretary & Compliance Officer



Regd. Office:
KMC Speciality Hospitals (India) Ltd.,
CIN - L85110TN1982PLC009781
6, Royal Road, Cantonment, Trichy - 620 001.
P 0431 - 4077777, F 0431 - 2415402
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Making great healthcare affordable

KMC SPECIALITY HOSPITALS (INDIA) LTD

INVESTOR PRESENTATION

Q4 FY'2024



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# **ABOUT US**

### **About us**





- KMC Speciality Hospitals (India) Limited operates a 250bedded Multi-Specialty Hospital at Trichy, a major city in the State of Tamil Nadu
- The Hospital focusses on providing Multi-Specialty services focused on:
  - Mother & Child Care Services;
  - Neurosciences;
  - Gastro Sciences;
  - Orthopedics;
  - Plastic surgeries;
  - Organ Transplants (Liver & Bone Marrow Transplant);
  - Critical care;
- The Hospital facilities are centrally located and draws patients from over 200 kilometers for Neonatal, Pediatrics, Neuro and Gastro sciences and other tertiary care services.
- Further, we are happy to announce the operationalization of its new facility of an additional 200 beds focused on providing Mother and Child Care services from January 29, 2024.

### **Hospital Overview: Key Specialities and Advanced Infrastructure**





#### 2 Healthcare Facilities Operational Beds

1 Existing Facility 250 Beds

1 New Facility (Maa Kauvery)\* 200 Beds

#### **Centre of Excellence**

- Mother & Child Care
- Neuro Science
- Gastro Science
- Plastic Surgery

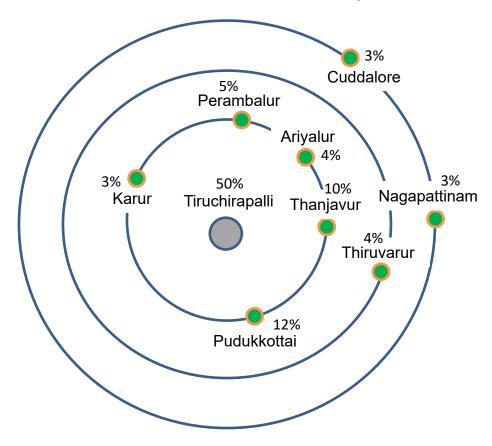
- Orthopaedics
- Critical Care
- Bone Marrow Transplant
- Liver Transplant

#### Well equipped with Advanced Infrastructure

- OT Theatres (Incl. Labour OT)
- ICU's (Incl. PICU, NICU etc)
- CT
- MRI

- Mammogram
- Ventilators
- Dexa Scan
- Lab

#### In-Patient flow in & around Tiruchirapalli



94% of IP cases flows from 8 districts as highlighted above



1400+

Full-time employees and Associates including 100 Doctors

### **Sustainable Growth Strategy**





#### **Doctors Engagement Model**

Identifying, attracting and retaining right Clinical talent resulting in better clinical outcomes



#### **Capacity Expansion**

Legacy block: 250 Beds

G+6F+1B

New Block: 200 Beds

G+5F+2B



#### **Cutting Edge Technology**

technological advancement for better patient experience and clinical results.



Stay up-to date on



#### **Quality / Digital Enablement**

- NABH accredited Hospital
- Nursing excellence
- Pioneers in adopting 5S-Workplace Organization Method in Hospital Sector backed by a Strong Digital ecosystem





### **Centers of Excellence**

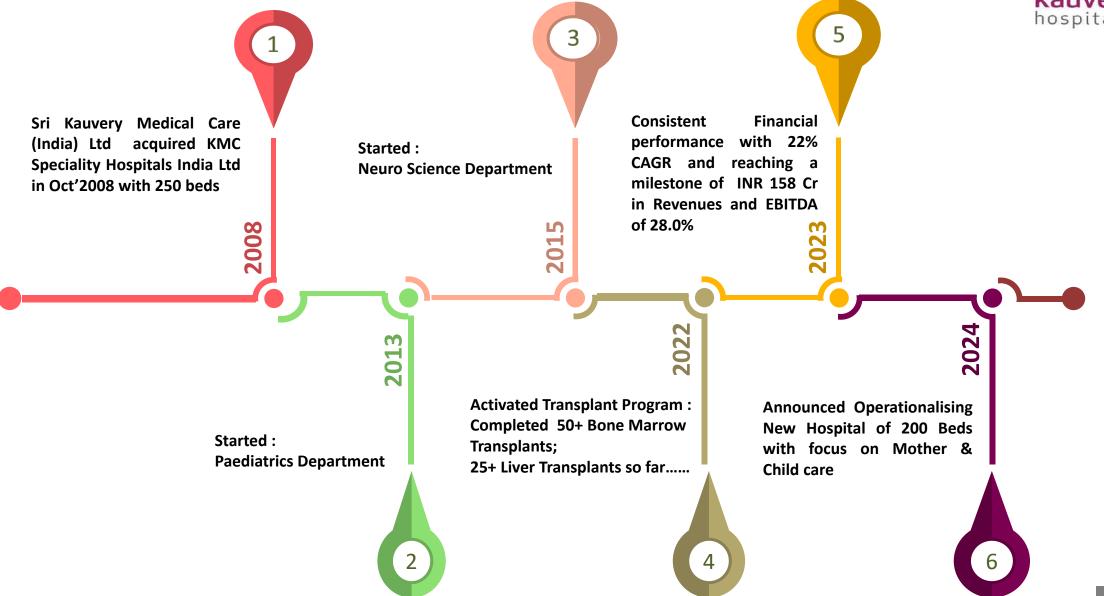
- Focus on Specialties and growth of programs
- Academic enablement with currently over 38+ DnB, Diploma seats





### **Major Events**





### Sri Kauvery Medical Care (India) Limited ("The Group / The Parent")



- The Group was founded 25 years ago and currently operates 12 Multi-Speciality Hospitals having over 2,500 beds in capacity across Chennai, Trichy, Bengaluru, Salem, Hosur and Tirunelveli;
- 7 of the Hospitals are directly run in the Parent entity;
- The Parent owns 75% of its listed subsidiary, KMC Speciality Hospitals (India) Ltd and runs 2 Multi-Speciality Hospitals with combined capacity of 450 Beds. (Legacy block: 250 Beds and New block: 200 Beds);
- The Group is promoted by Dr. S Chandrakumar and Dr. S Manivannan and has marquee private equity / financial Investors as its shareholders.

### **Leadership Team**



**Dr. S. Chandrakumar** *Founder & Executive Chairman* 

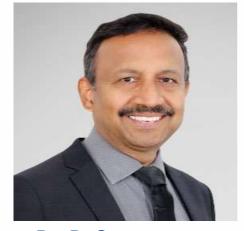
- A qualified and experienced anesthesiologist and critical care specialist with 20+ experience;
- Former Chairman of CII TN State Council (21-22);
- Life Member in Indian Society of Anaesthesiologists & Critical Care Medicine.



**Dr. S. Manivannan**Founder & Managing Director

- Qualified Anesthesiologist with 20+ years of clinical experience;
- Outstanding Anaesthesiologist for 2010(Indian Society of Anesthesiology);
- Leading Medical Entrepreneur 2018 by Indian Medical Association;
- Certified Assessor in NABH (National Accreditation Board for Hospitals & Healthcare);
- Founder of India's largest medical equipment expo – MEDICALL.





Dr. D. Senguttuvan

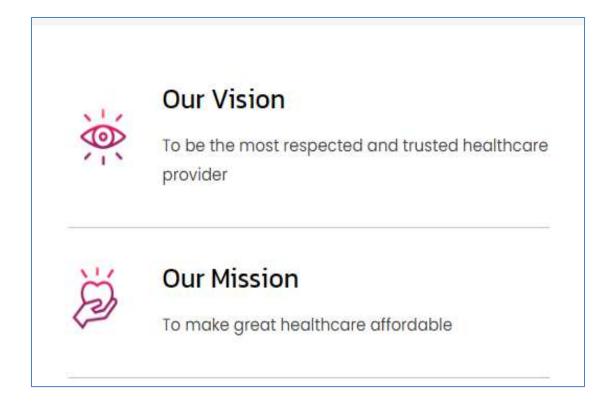
SBU Head – Co-Founder, Executive Director

& Key Managerial Person

- SBU head of KMC Specialty Hospitals Limited;
- A Leader in Advanced Paediatric Care and Healthcare Excellence in Tamil Nadu;
- Chief Pediatrician with over With over 3 decades of Clinical expertise;
- Past Secretary IAP (2008-2010);
- Former Healthcare Convener in CII (2016-17);
- Chairman CII Trichy Zone (2021-22);
- Founder President of NNF, Trichy chapter.

### Our vision, mission and values





#### Our Values

- · Continual Improvement.
- Heartfelt Personal Touch.
- Ethical.
- · Empathetic Care.
- Real Accountability.
- Service Excellence.

### **Board of Directors**





Dr S Chandrakumar (Executive Chairman) is a passionate leader, with over 20 years of reputed clinical experience and managing Multi Speciality hospitals. He is one of the Promoters of Sri Kauvery Medical Care (India) Limited.



Dr S Manivannan (Managing Director) is an Anaesthesiologist, with over 20 years of reputed clinical experience and managing Multi Speciality hospitals. He is one of the Promoters of Sri Kauvery Medical Care (India) Limited. He is also the founder of MEDICALL, India's largest Medical Equipment Exhibition



Dr T Senthilkumar M.S.,M.Ch., (Non-Executive Director) is a senior consultant Cardiothoracic Surgeon with over 2 decades of professional experience. He was instrumental in establishing a focused open Heart Surgery programe in Trichy. He has rich teaching experience and is an examiner for B.P.T. (Bachelor in Physiotherapy) course for more than 12 years.



Dr. Vijayabaskaran (Non-Executive Director) excels in various areas, like Project Management, Turnaround Specialist / Mergers & Acquisitions, Business Development, and Stakeholder Management. Best Integrated Farming System Research Scientist for the year 2013 at the National Level (ICAR). Best Extension Scientist for the year 2008 at the State level.



Mr. Sunil Satyapal Gulati (Independent Director) is a B. Tech degree holder from the IIT, Delhi and a Gold Medalist from the IIM Ahmedabad. He is an Independent Director on Merisis Advisors, SBI Mutual Fund Trustee Company, Perfios Account Aggregation Services, Kinara Capital, Samunnati, Revgro Capital, Tapstart, Arthan Finance and Fedbank Financial Services Ltd.He is a member of the Mutual Fund Advisory Committee constituted by SEBI.



Mrs Jayanthi Narayanaswamy (Independent Director) is a qualified Company Secretary with over 20 years of post-qualification experience



Mr. Ravichandran (Independent Director) is a qualified Electronics & Communication Engineer and has completed his management education program from IIM, Ahmedabad. He has participated in Strategic Leadership & International Business Programs in European Business schools and Executive Leadership Program from Singularity University California. He has been associated with Danfoss group since 2002 and currently is the President of Danfoss Industries Pvt Ltd.



# FY'2024 PERFORMANCE SUMMARY

### **FY'2024 Performance Summary**



**Total Income** 







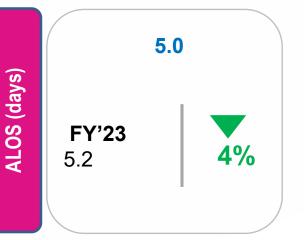


Occupied Bed Days





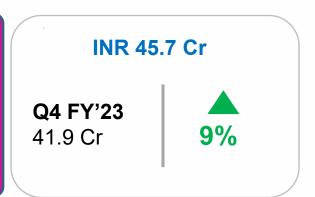




### **Q4 FY'2024 Performance Summary**



**Total Income** 



EBITDA and Margins %



PAT and Margins % INR 7.1 Cr
Margin: 15.5%

Q4 FY'23
7.3 Cr
Margin:17.3%

-2%

Occupied Bed Days



Blended ARPOB



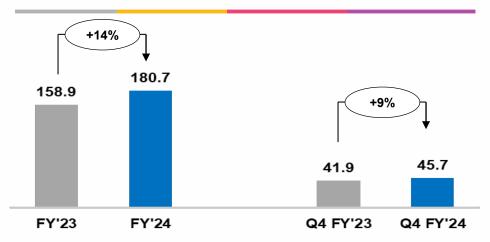
ALOS (days)



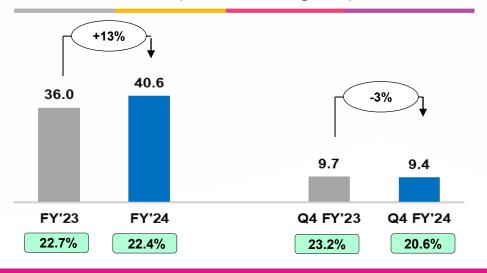
## **Key operating metrics : Revenue & Profitability**



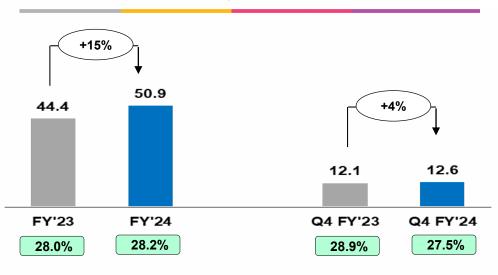
#### **Total Income (INR Cr)**



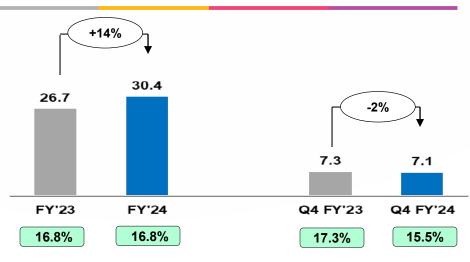
#### Profit before tax (INR Cr & margin %)



#### EBITDA (INR Cr & margin %)



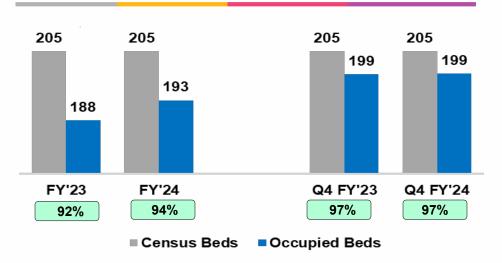
#### Profit after tax (INR Cr & margin %)



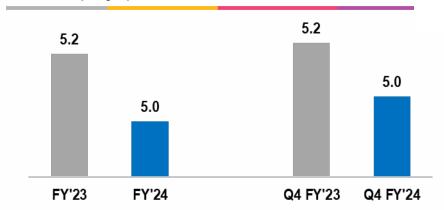
## Key operating metrics: Volumes, Occupancies & ALOS



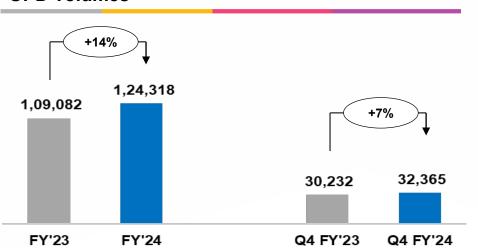




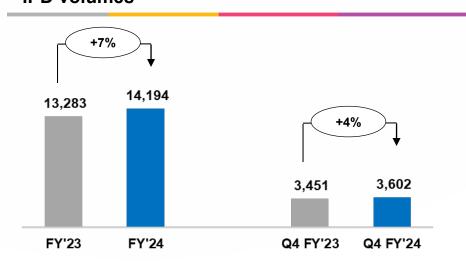
ALOS (days) (2)



#### OPD volumes (3)



#### IPD volumes (4)

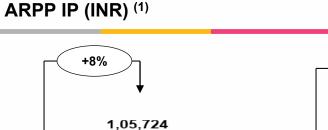


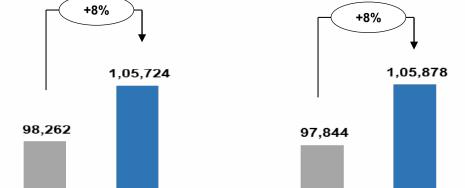
15

### **Key operating metrics : ARPP, ARPOB & Revenue mix**

Q4 FY'24

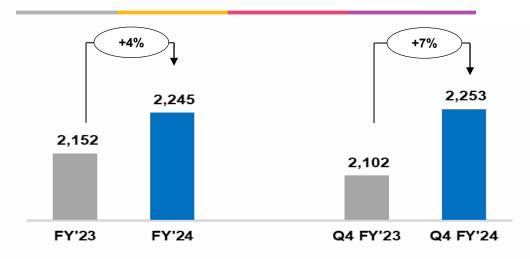






Q4 FY'23

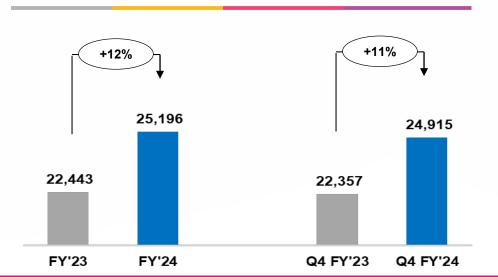
ARPP OP (INR) (2)



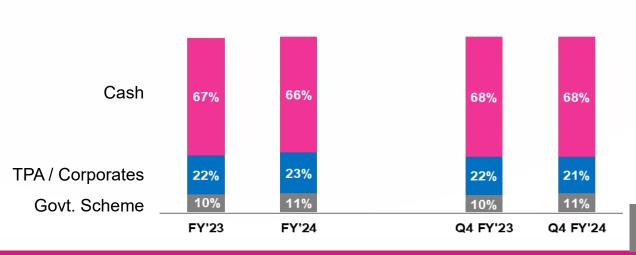
Blended ARPOB (INR) (3)

FY'24

FY'23



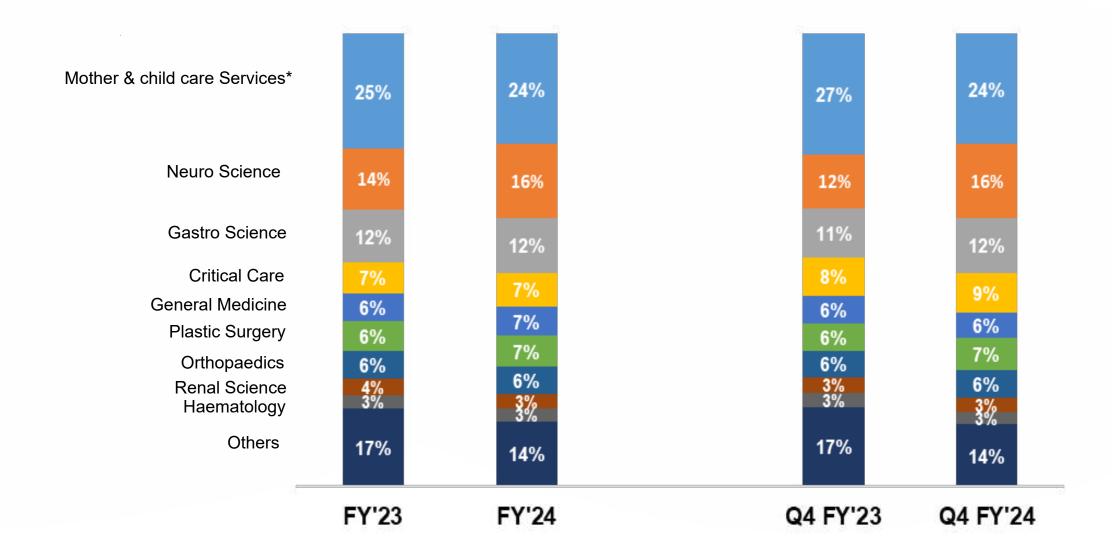
#### Revenue mix by payor category



### **Diverse Revenue Mix**

### Significant contribution from specialities





### **Performance Highlights and Commentary**



- Total Income has increased by INR 21.9 Cr. (14%) compared to the previous year;
- This was achieved on the back of strong-performance across of all our specialties with increasing trend seen in volumes and revenue mix;
- Consistent Strong performance of 24% on Total Income is seen from our Mother and Child Care services.
- Total EBITDA earned has increased by INR 6.5 Cr (15%) compared to the previous year.
- EBITDA as a % of revenue for FY'24 was 28.2% as compared to 28.0% in the previous year.

### **Annexure: Profit & Loss Statement**



	Year ended				Quarter ende	ed
INR Cr	FY'24	FY'23	Y-o-Y Growth %	Q4 FY'24	Q4 FY'23	Y-o-Y Growth %
Income						
Revenue from operations	177.2	155.8	13.8%	44.9	41.1	9.3%
Other income	3.6	3.1	13.8%	0.8	0.9	-9.8%
Total income	180.7	158.9	13.8%	45.7	41.9	8.9%
Cost of Goods Sold	24.4	23.0	6.3%	6.4	6.0	6.3%
Employee benefits expense	38.3	31.2	22.6%	10.1	8.3	22.3%
Other Expenses	67.1	60.3	11.3%	16.6	15.6	6.9%
EBITDA	50.9	44.4	14.6%	12.6	12.1	3.5%
EBITDA Margins %	28.2%	28.0%		27.5%	28.9%	
Finance costs	1.2	0.8	43.5%	0.5	0.3	55.5%
Depreciation and amortisation expense	9.2	7.6	20.7%	2.6	2.1	26.2%
PBT	40.6	36.0	12.7%	9.4	9.7	-3.0%
PBT Margins %	22.4%	22.7%		20.6%	23.2%	
Income tax expense	10.18	9.30	9.4%	2.34	2.46	-5.1%
PAT	30.4	26.7	13.8%	7.1	7.3	-2.4%
PAT Margins %	16.8%	16.8%		15.5%	17.3%	

### **Annexure: Balance Sheet**



**FY'23** 

5.13

0.40

0.39

0.00

34.04

129.80 78.36

Equities & Liabilities (INR Cr)	FY'24	FY'23	Assets (INR Cr)	FY'24
Total Equity	143.58	113.50	Non-Current Assets	230.20
Share Capital	16.31	16.31	Property, Plant and Equipment	195.55
Other Equity	127.27	97.19	Right-of-Use-Assets	9.65
Non-Current Liabilities	73.68	45.61	CWIP	0.64
Financial Liabilities			Investment Property	0.40
(i) Borrowings	63.85	39.87	Other Intangible assets	0.06
(ii) Lease Liabilities	7.63	4.56	Financial Assets	
(iii) Other Financial Liabilities	_	-	(i) Investments	0.00
Deferred Tax Liabilities	0.64	-	(ii) Loans	-
Other Non-Current Liabilities	0.08	0.08	(iii) Other Financial Assets	4.26
Provisions	1.49	1.10	Other Non-Current Assets (Net)	19.62
Current Liabilities	46.45	22.54	<b>Current Assets</b>	33.52
Financial Liabilities			Inventories	2.05
(i) Borrowings	8.55	4.63	Financial Assets	
(ii) Lease Liabilities	1.79	0.88	(ii) Trade receivables	4.38
(iii) Trade payables	7.56	6.41	(ii) Cash and cash equivalents	4.85
(iv) Other Financial Liabilities	23.80	4.57	(iii) Bank Balances other than above	17.83
Other Current Liabilities	2.93	3.16	(iv) Loans	0.16
Provisions	1.82	2.89	(v) Other Financial Assets	3.00
			Other Current Assets	1.25
Total Equity & Liabilities	263.72	181.65	<b>Total Assets</b>	263.72

<sup>4.26</sup> 1.77 19.62 9.71 33.52 51.86 2.05 2.27 4.38 4.37 1.84 4.85 17.83 36.95 0.18 0.16 3.00 4.41 1.25 1.83 263.72 181.65

<sup>1.</sup> Networth at the end of FY'24 is INR 144 Cr (increased by 27%)

<sup>2.</sup>Total Borrowings (Term Loan + CC) at the end of FY'24 is INR 72.4 Cr (out of which INR 71.8 Cr is for New facility "Maa Kauvery")

<sup>3.</sup>Total Cash Balance (including Fixed Deposit) at the end of FY'24 is INR 22.7 Cr

### **Annexure: Cash Flow Statement**



Particluars (INR Cr)	FY'24	FY'23
Net Profit After Tax	30.38	26.69
Adjustments for: Non -Cash Items / Other Investment or Financial Items	18.57	16.56
Operating profit before working capital changes	48.95	43.24
Changes in Working Capital	(0.42)	(1.70)
Cash generated from Operations	48.53	41.54
Direct taxes paid (net of fund)	(10.11)	(9.21)
Net Cash from Operating Activities	38.42	32.33
Net Cash from Investing Activities	(55.91)	(47.99)
Net Cash from Financing Activities	20.50	15.84
Net Increase in Cash and Cash Equivalents	3.01	0.17
Cash and Cash equivalents at the beginning of the period	1.84	1.67
Cash and Cash equivalents at the end of the period	4.85	1.84

### **Annexure: Financial Ratios**



Financial Ratios	FY'24	FY'23
Networth (INR Cr)	144	114
Return on Capital Employed (%)	29%	32%
Return on Equity (%)	21%	24%
Debt Equity Ratio (2)	0.50	0.39
Net Debt / EBITDA (Times)	0.98	0.13
Current Ratio (Times) (4)	0.9	2.9
DSCR (Times)	4.0	9.2
Interest Coverage Ratio (Times)	9.3	13.3

<sup>1.</sup> ROCE is calculated by excluding the Loan availed for new facility "Maa Kauvery"

<sup>2.</sup> Debt Equity Ratio and Net Debt to EBITDA is calculated by including the Loan availed for new facility Maa Kauvery.

<sup>3.</sup> Net Debt is calculated by reducing Cash and Bank Balances from Gross Debt.

<sup>4.</sup> Current Liabilities includes Capital creditors of INR 21 Cr for New Facility "Maa Kauvery" excluding which adjusted Current Ratio is 1.98

# **Annexure: Operational Parameters**



		Annualised	i		Quarter	
Key Metrics	FY'23	FY'24	Y-o-Y Growth %	Q4 FY'23	Q4 FY'24	Y-o-Y Growth %
Census Beds	205	205	0%	205	205	0%
Occupied Beds	188	193	3%	199	199	0%
Average Occupied Bed Days	68,635	70,638	3%	17,945	18,154	1%
Avg Occupancy Rate %	92%	94%		97%	97%	
Blended ARPOB (INR)	22,443	25,196	12%	22,357	24,915	11%
ALOS (Days)	5.2	5.0	-4%	5.2	5.0	-3%
In-Patient Volumes	13,283	14,194	7%	3,451	3,602	4%
Out-Patient Volumes	1,09,082	1,24,318	14%	30,232	32,365	7%
ARPP IP (INR)	98,262	1,05,724	8%	97,844	1,05,878	8%
ARPP OP (INR)	2,152	2,245	4%	2,102	2,253	7%

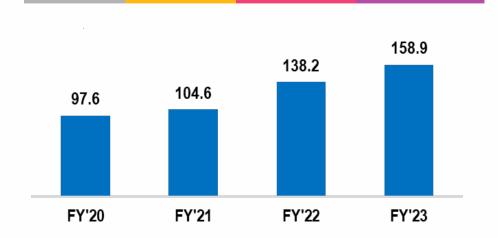


# HISTORICAL FINANCIAL PERFORMANCE

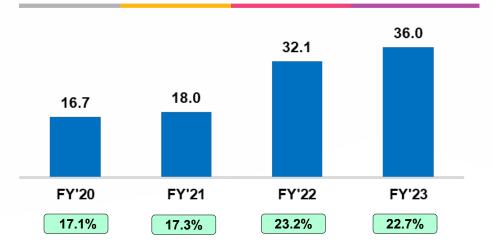
### **Key operating metrics : Revenue & Profitability**



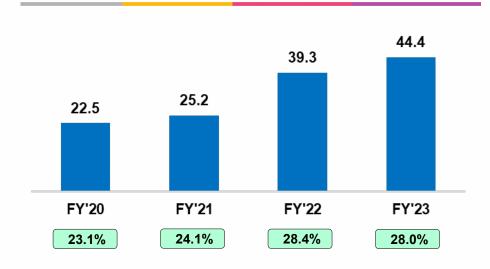
#### **Total Income (INR Cr)**



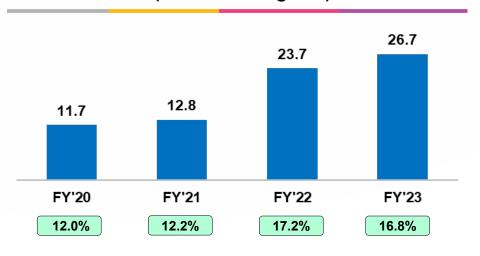
#### Profit before tax (INR Cr & margin %)



#### EBITDA (INR Cr & margin %)



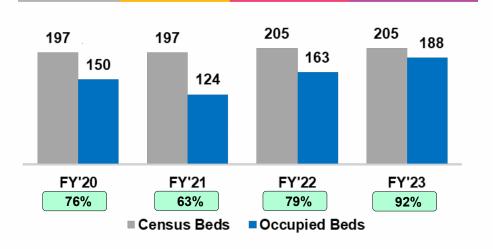
#### Profit after tax (INR Cr & margin %)



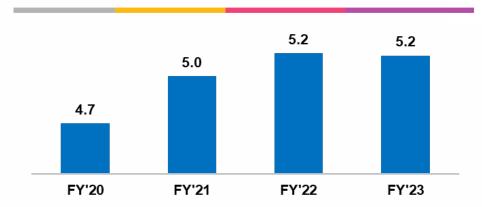
### **Key operating metrics : Volumes, Occupancies & ALOS**



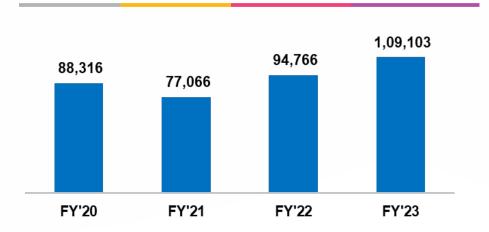




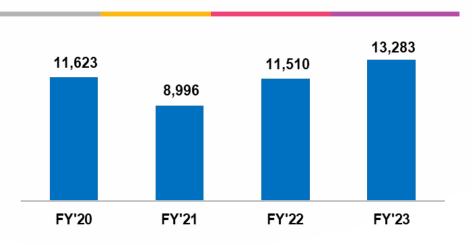
ALOS (days) (2)



#### OPD volumes (3)



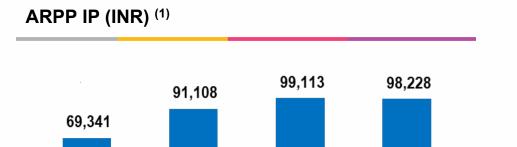
#### IPD volumes (4)



26

### **Key operating metrics : ARPP & ARPOB**



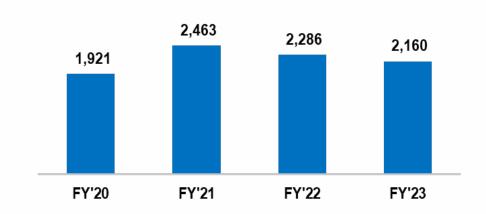


FY'22

FY'21

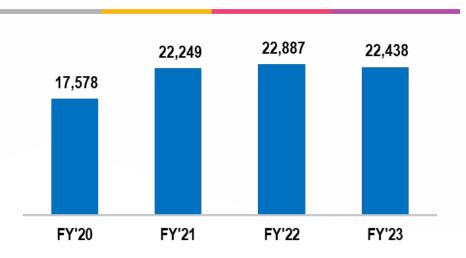
FY'20







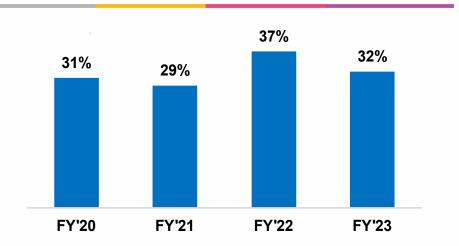
FY'23



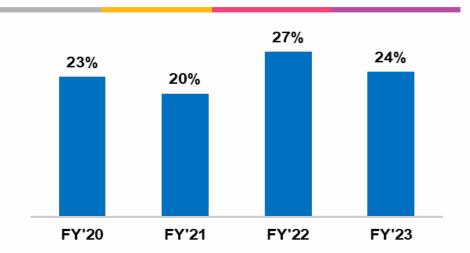
### **Key operating metrics : ROCE & ROE**







#### **ROE** (2)



#### Note:

ROCE is calculated by excluding the Loan availed for New facility "Maa Kauvery", which commenced its operations from January 2024.

### **Annexures - Historical Profit and Loss Statement**



INR Cr	FY'23	FY'22	FY'21	FY'20
Income				
Revenue from operations	155.8	136.1	102.6	96.2
Other income	3.1	2.1	1.9	1.4
Total income	158.9	138.2	104.6	97.6
Cost of materials consumed	2.9	2.7	2.7	1.5
Purchase of traded goods	20.4	17.9	13.5	13.0
Changes in inventory of traded goods	(0.31)	(0.02)	0.2 -	0.7
Cost of Goods Sold	23.0	20.6	16.3	13.8
Employee benefits expense	31.2	27.1	21.5	21.6
Other Expenses	60.3	51.2	41.6	39.7
EBITDA	44.4	39.3	25.2	22.5
EBITDA Margins %	28.0%	28.4%	24.1%	23.1%
Finance costs	0.8	0.7	1.0	0.9
Depreciation and amortisation expense	7.6	6.5	6.2	4.9
PBT	36.0	32.1	18.0	16.7
PBT Margins %	22.7%	23.2%	17.3%	17.1%
Income tax expense	9.3	8.4	5.3	5.0
PAT	26.7	23.7	12.8	11.7
PAT Margins %	16.8%	17.2%	12.2%	12.0%

### **Annexures - Historical Balance Sheet**



Equities & Liabilities (INR Cr)	FY'23	FY'22	FY'21	FY'20
Total Equity	113.50	86.80	63.33	50.66
Share Capital	16.31	16.31	16.31	16.31
Other Equity	97.19	70.49	47.02	34.35
Non-Current Liabilities	45.61	22.45	29.11	6.95
Financial Liabilities				
(i) Borrowings	39.87	19.61	25.74	5.80
(ii) Lease Liabilities	4.56	1.54	1.84	0.67
(iii) Other Financial Liabilities	-	-	0.12	80.0
Deferred Tax Liabilities	-	0.06	0.58	-
Other Non-Current Liabilities	0.08	0.11	-	-
Provisions	1.10	1.14	0.84	0.41
Current Liabilities	22.54	19.51	12.55	12.39
Financial Liabilities				
(i) Borrowings	4.63	7.27	-	-
(ii) Lease Liabilities	0.88	0.36	0.26	0.19
(iii) Trade payables	6.41	5.41	5.21	4.35
(iv) Other Financial Liabilities	4.57	2.09	3.18	5.02
Other Current Liabilities	3.16	2.29	2.31	1.45
Provisions	2.89	2.08	1.60	1.38
Total Equity & Liabilities	181.65	128.76	104.99	69.99

Assets (INR Cr)	FY'23	FY'22	FY'21	FY'20
Non-Current Assets	129.80	86.29	78.86	52.29
Property, Plant and Equipment	78.36	72.53	71.16	37.55
Right-of-Use-Assets	5.13	1.68	1.97	0.84
CWIP	34.04	5.64	1.61	0.07
Investment Property	0.40	0.40	0.40	0.40
Other Intangible assets	0.39	0.80	0.50	0.62
Financial Assets				
(i) Investments	0.00	0.00	0.00	0.00
(ii) Loans	-	-	0.74	3.93
(iii) Other Financial Assets	1.77	1.08	0.02	80.0
Other Non-Current Assets (Net)	9.71	4.14	2.45	8.80
<b>Current Assets</b>	51.86	42.48	26.13	17.70
Inventories	2.27	1.87	1.75	2.22
Financial Assets				
(ii) Trade receivables	4.37	3.54	2.55	2.10
(ii) Cash and cash equivalents	1.84	1.67	2.13	1.12
(iii) Bank Balances other than above	36.95	31.49	15.57	8.87
(iv) Loans	0.18	0.13	0.12	1.13
(v) Other Financial Assets	4.41	2.63	2.87	1.55
Other Current Assets	1.83	1.15	1.13	0.71
Total Assets	181.65	128.76	104.99	69.99

### **Annexures - Historical Cash Flow Statement**



Particluars (INR Cr)	FY'23	FY'22	FY'21	FY'20
Net Profit Before Tax	26.7	23.7	12.8	16.7
Adjustments for: Non -Cash Items / Other Investment or Financial Items	16.6	14.8	12.1	5.0
Operating profit before working capital changes	43.2	38.5	24.9	21.7
Changes in Working Capital	(1.7)	(0.2)	3.3	(7.7)
Cash generated from Operations	41.5	38.3	28.2	14.0
Direct taxes paid (net of fund)	(9.2)	(9.2)	(2.6)	(3.3)
Net Cash from Operating Activities	32.3	29.1	25.6	10.7
Net Cash from Investing Activities	(48.0)	(28.5)	(42.6)	(7.8)
Net Cash from Financing Activities	15.8	(1.1)	18.0	(3.6)
Net Increase in Cash and Cash Equivalents	0.2	(0.5)	1.0	(0.7)
Cash and Cash equivalents at the beginning of the period	1.7	2.1	1.1	1.8
Cash and Cash equivalents at the end of the period	1.8	1.7	2.1	1.1

# **Annexure: Historical Operational Parameters**



Key Metrics	FY'23	FY'22	FY'21	FY'20
Census Beds	205	205	197	197
Occupied Beds	188	163	124	150
Average Occupied Bed Days	68,650	59,313	45,260	54,750
Avg Occupancy Rate %	92%	79%	63%	76%
Blended ARPOB (INR)	22,438	22,887	22,249	17,578
ALOS (Days)	5.2	5.2	5.0	4.7
In-Patient Volumes	13,283	11,510	8,996	11,623
Out-Patient Volumes	109,103	94,766	77,066	88,316
ARPP IP (INR)	98,228	99,113	91,108	69,341
ARPP OP (INR)	2,160	2,286	2,463	1,921



# **THANK YOU**