

## Finance Committee Agenda - 25 May 2023



Meeting conducted in the Council Chamber at Lvl 2, Philip Laing House  
144 Rattray St, Dunedin

Members of the public may view via livestream at: [Otago Regional Council YouTube Channel](#)

### Members:

Cr Kevin Malcolm, Co-Chair	Cr Andrew Noone
Cr Tim Mepham, Co-Chair	Cr Gretchen Robertson
Cr Alexa Forbes	Cr Bryan Scott
Cr Gary Kelliher	Cr Alan Somerville
Cr Michael Laws	Cr Elliot Weir
Cr Lloyd McCall	Cr Kate Wilson

Senior Officer: Dr Pim Borren, interim Chief Executive

Meeting Support: Kylie Darragh Governance Support Officer

25 May 2023 09:00 AM

Agenda Topic	Page
1. WELCOME	
2. APOLOGIES	
Cr Kevin Malcolm has submitted his apologies.	
3. PUBLIC FORUM	
Requests to speak should be made to the Governance Team on 0800 474 082 or <a href="mailto:governance@orc.govt.nz">governance@orc.govt.nz</a> at least 24 hours prior to the meeting; however, this requirement may be waived by the Chairperson.	
4. CONFIRMATION OF AGENDA	
Note: Any additions must be approved by resolution with an explanation as to why they cannot be delayed until a future meeting.	
5. DECLARATIONS OF INTEREST	
Members are reminded of the need to stand aside from decision-making when a conflict arises between their role as an elected representative and any private or other external interest they might have. <a href="#">Councillor Register of Interests is published to the ORC website.</a>	
6. CONFIRMATIONS OF MINUTES	3
6.1 <a href="#">Minutes of 23 February 2023 Meeting</a>	3
7. MATTERS FOR CONSIDERATION	7

7.1	<b>QUARTERLY FINANCIAL REPORT - 31 MARCH 2023</b>	7
	To present the Council's Activity and Financial Performance Reports for the 6-month period ended 31 March 2023	
7.1.1	Statement of Comprehensive Revenue and Expenditure	9
7.1.2	Statement of Financial Position	12
7.1.3	Activity Report Summary	15
7.1.4	Quarterly Performance Reporting Q3 March 2023	23
7.1.5	Activity Report March 2023	37
7.1.6	Treasury Report March 2023	39
7.2	<b>LONG-TERM PLAN 2024 - 34 OVERVIEW OF APPROACH AND TIMELINE</b>	40
	This report formalises the material provided to Councillors about the Long-term Plan 2024-2034 approach at the 11 May 2023 Workshop	
7.2.1	Council Workshop 11 May LTP approach and Reporting Milestones	42
8.	<b>CLOSURE</b>	



---

## Finance Committee MINUTES

---

**Minutes of an ordinary meeting of the Finance Committee held in the Council Chamber, Level 2 Philip Laing House, 144 Rattray Street, Dunedin on Thursday 23 February 2023, commencing at 9:00 AM.**

**PRESENT**

Cr Kevin Malcolm *(Co-Chairperson)*  
Cr Tim Mephram *(Co-Chairperson)*  
Cr Alexa Forbes  
Cr Gary Kelliher (online)  
Cr Michael Laws (online)  
Cr Lloyd McCall  
Cr Andrew Noone  
Cr Gretchen Robertson  
Cr Bryan Scott  
Cr Alan Somerville  
Cr Elliot Weir (online)  
Cr Kate Wilson

## 1. WELCOME

Co-Chairperson Tim Mepham welcomed Councillors, members of the public and staff to the meeting at 9:03 a.m. and gave a karakia. Staff present included Pim Borren, (interim Chief Executive), Nick Donnelly (GM Corporate Services), Richard Saunders (GM Regulatory and Communications), Amanda Vercoe (GM Governance, Culture and Customer), Liz Spector (Governance Support), Sarah Munro (Manager Finance), Jasmin Lamorie (Corporate Planning Business Partner), and Frederique Gulcher (Team Leader Media and Comms). Present electronically was Jean-Luc Payan (Manager Natural Hazards).

## 2. APOLOGIES

**Resolution: Cr Malcolm Moved, Cr Wilson Seconded:**

*That the apologies for Cr Forbes (lateness), and Cr Scott be accepted.*

**MOTION CARRIED**

## 3. PUBLIC FORUM

No requests to speak during Public Forum were received.

## 4. CONFIRMATION OF AGENDA

The agenda was confirmed as published.

## 5. DECLARATIONS OF INTEREST

No updates to the Councillor Register of Interests were advised.

## 6. PRESENTATIONS

Tim Gibson, Port Otago Ltd Board Chair, introduced Pat Heslin, Deputy Board Chair, Kevin Winders, Chief Executive of Port Otago Ltd and Stephen Connolly, CFO of Port Otago Ltd. Mr Winders gave a PowerPoint presentation reviewing their Interim Annual Report and the group responded to questions from Councillors. Printed copies of the Port Otago Ltd Interim Report were distributed to Councillors.

*Cr Forbes joined the meeting at 9:45 a.m.*

## 7. MATTERS FOR CONSIDERATION

### 7.1. Quarterly Financial Report - 31 December 2022

This report presented the Council's Activity and Financial Performance Reports for the 6-month period ended 31 December 2022. Sarah Munro (Manager Finance), Jasmin Lamorie (Corporate Planning Business Partner), and Nick Donnelly (General Manager Corporate Services) were present to speak to the report and respond to questions.

Chair Mepham requested future quarterly reports review the Statement of Comprehensive Revenue and Expenses and the Statement of Financial Position before reviewing the Activity Reports. Ms Munro said she would make that change for future reports.

Cr Somerville asked if the ORC had an ethical investment policy. Mr Donnelly said there was no formal policy now, but such a policy could be added when the new Statement of Investment Policy and Objectives (SIPO) document is adopted. Nick suggested this issue be brought to Audit & Risk for discussion alongside the investment report.

Cr Noone noted payment collection efforts for the Alexandra Flood Scheme and asked if Governance should get involved to facilitate collection. Mr Donnelly said he would follow up on this with Councillors.

After further questions from Councillors, the report was noted.

**Resolution FIN23-101: Cr Wilson Moved, Cr Noone Seconded**

*That the Finance Committee:*

- 1) **Notes** this paper and the Activity and Financial Performance Reports for the period 1 July 2022 to 31 December 2022 (quarter 2 of the 2022-23 financial year).

**MOTION CARRIED**

**7.2. Rates Strike, Collection - 31 October 2022**

This report provided the Finance Committee with an update on rates struck for the 2022/23 financial year. Sarah Munro (Manager Finance) and Nick Donnelly (General Manager Corporate Services) were present to respond to questions.

Several Councillors asked questions about how to offer rates payment plans with smaller, more frequent payments. Ms Munro said staff was working on implementing this for future rates strikes and looking at weekly, fortnightly, and monthly payments as well as the current thrice yearly. Ms Munro said feedback from the community indicated a need for reminder notices. She said although there would be a cost to Council for these additional mailed notices, there would be no fee to ratepayers. She also noted that many ratepayers had asked that a rates brochure explaining how rates are used be included with the initial notice and she indicated staff is working with the Comms & Marketing team to implement this request.

Following further questions, the report was noted.

**Resolution FIN23-102: Cr Noone Moved, Cr Wilson Seconded**

*That the Finance Committee:*

- 1) **Notes** this report.

**MOTION CARRIED**

**7.3. ORC Environment Awards Proposal**

This paper provided options for the Finance Committee to consider as part of the 2023/2024 Annual Plan process, to launch Otago Regional Council awards to recognise and encourage kaitiakitanga of Otago's natural environment. Richard Saunders (General Manager Communications) and Frederique Gulcher (Team Leader Media and Comms) were present to respond to questions.

Mr Saunders reviewed the options the paper presented to the Committee, with Option 1 being an annual awards programme which would involve community nominations and an awards panel, and Option 2 being a smaller scale and smaller cost programme conducted every two months at the site of the award winner. Councillors discussed the options and determined to have staff pursue Option 2.

Cr Robertson then moved:

**Resolution FIN23-103: Cr Robertson Moved, Cr Somerville Seconded**

*That the Finance Committee:*

- 1) **Notes** this report.
- 2) **Recommends to Council Option 2 community awards** that the Chief Executive direct staff to undertake further work towards development of an annual awards programme (option 2) including detailed costs.
- 3) **Recommends to Council** that the Chief Executive direct staff to prepare a report for consideration during the upcoming long term plan process.

**MOTION CARRIED**

**8. CLOSURE**

There was no further business and Co-Chair Mephram declared the meeting closed at 11:41a.m.

\_\_\_\_\_  
Chairperson

\_\_\_\_\_  
Date

DRAFT MINUTES

### 7.1. Quarterly Financial Report – 31 March 2023

**Prepared for:** Finance Committee  
**Report No.** CS2313  
**Activity:** Governance Report  
**Author:** Sarah Munro, Finance Manager - Reporting  
Mike Roesler, Manager Corporate Planning  
**Endorsed by:** Nick Donnelly, General Manager Corporate Services  
**Date:** 25 May 2023

---

#### PURPOSE

- [1] To present the Council's Activity and Financial Performance Reports for the 9-month period ended 31 March 2023.

#### RECOMMENDATION

*That the Finance Committee:*

- 1) **Notes** this report and the Activity and Financial Performance Reports for the period 1 July 2022 to 31 March 2023 (quarter 3 of the 2022-23 financial year).

#### BACKGROUND

- [2] This report includes financial and non-financial performance information relating to the major aspects of service delivery as outlined in the Annual Plan 2022-23. Progress over the 2022-23 financial year will be reported to the Finance Committee on a quarterly basis.
- [3] The following Activity and Finance Reports are attached:
- Statement of Comprehensive Revenue and Expenses
  - Statement of Financial Position
  - Activity Financial Summary
    - Includes variance analysis and forecast
  - Activity Performance Report
    - High-level overview of service performance against Annual Plan measures and targets by activity
    - High-level overview of financial performance by activity
    - Report is exceptions based and commentary provides explanations where performance is not on track
  - Detailed Activity Financial Report
  - Treasury Report

#### CONSIDERATIONS

##### Strategic Framework and Policy Considerations

- [4] None noted

##### Financial Considerations

---

[5] None noted

**Significance and Engagement Considerations**

[6] None noted

**Legislative and Risk Considerations**

[7] None noted

**Climate Change Considerations**

[8] None noted

**Communications Considerations**

[9] None noted

**NEXT STEPS**

[10] None noted

**ATTACHMENTS**

1. Statement of Comprehensive revenue and expenses [7.1.1 - 3 pages]
2. Statement of Financial Position [7.1.2 - 3 pages]
3. Activity Report Summary [7.1.3 - 8 pages]
4. Quarterly Performance Reporting - Q 3 March 2023 [7.1.4 - 14 pages]
5. 2023009 - Activities Report Mar 2023 [7.1.5 - 2 pages]
6. Treasury Report March 2023 [7.1.6 - 1 page]



## Statement of Comprehensive Revenue and Expense for the 9-month period ended 31 March 2023

	Notes	Actual 2023 9 month period	Annual Plan 2023 9 month period	Variance 9 month period	Forecast 2023 12 month period	Budget AP 22/23 12 month period	Variance 12 month period
<b>REVENUE</b>							
Rates revenue		34,430	35,316	114	47,228	47,228	-
Subsidies and grant revenue	1	16,339	14,515	1,884	25,290	22,102	3,188
Other income	2	7,862	11,251	(3,389)	10,830	15,989	(5,159)
Dividends		10,865	10,500	365	14,000	14,000	-
Interest and investment income	3	3,568	563	3,005	4,920	750	4,170
<b>TOTAL REVENUE</b>		<b>74,123</b>	<b>72,114</b>	<b>1,979</b>	<b>102,268</b>	<b>100,069</b>	<b>2,199</b>
<b>EXPENDITURE</b>							
Employee benefits expense	4	(21,546)	(24,519)	2,973	(29,366)	(32,692)	3,326
Depreciation and amortisation		(3,112)	(3,264)	152	(4,356)	(4,356)	-
Finance costs	3	(3,576)	(187)	(3,389)	(4,470)	(250)	(4,220)
Other expenses	5	(47,784)	(45,724)	(2,060)	(69,943)	(66,022)	(3,922)
<b>TOTAL OPERATING EXPENDITURE</b>		<b>(76,018)</b>	<b>(73,694)</b>	<b>(2,324)</b>	<b>(108,136)</b>	<b>(103,320)</b>	<b>(4,817)</b>
<b>OPERATING SURPLUS/(DEFICIT)</b>		<b>(1,894)</b>	<b>(1,550)</b>	<b>(345)</b>	<b>(5,868)</b>	<b>(3,251)</b>	<b>(2,618)</b>
Other gains/(losses)		1,135	709	426	1,064	1,064	-
Revaluation gain/(loss)–shares of subsidiary		-	-	-	24,531	24,531	-
Income tax benefit/(expense)	2	-	-	2	100	-	100
<b>SURPLUS/(DEFICIT)</b>		<b>(757)</b>	<b>(840)</b>	<b>84</b>	<b>19,827</b>	<b>22,344</b>	<b>(2,518)</b>

### Notes

- Subsidies and grant revenue has increased \$1,884,000 above budget. The majority of this increased revenue has been caused by a \$1,665,000 increase in grant funding from NZTA for the 50% subsidy of bus fare revenue. This increase in grant funding is a difference in the allocation of the revenue compared to budget with it being received as subsidies and grant revenue from NZTA instead of bus fare revenue which is other income.

NZTA is not funding any of the fare difference between budgeted fares and the \$2 flat fares.

- Other Income is \$3,389,000 below budget due to the following:
  - Consent processing is \$957,000 below the \$2,937,000 budget.
  - Public transport revenue for Dunedin was \$1,007,000 below budgeted revenue of \$2,520,000 for the Dunedin network. Dunedin network reduced fare revenue was caused by:
    - Continuation of \$2 flat fares.

- Central government's 50% fare revenue initiative (which was applied to the already reduced \$2 flat fares). The effect of the 50% fare reduction has been funded through grant revenue from NZTA but only from the \$2 level and not from the originally budgeted fare level.
  - Public transport revenue for the Whakatipu network was \$593,000 below budgeted revenue of \$1,335,000. The Whakatipu network reduced fare revenue was caused by:
    - The Queenstown ferry service was \$585,000 below budget. This was budgeted to be an operational route in the 2022/2023 financial year with Council receiving gross fare revenue, however this is still in trial phase with revenue being received under the contract by the operator and Council providing a net cost subsidy.
  - Compliance monitoring and contaminated sites was \$516,000 below budgeted revenue of \$1,335,000.
  - Land and water science monitoring was \$273,000 below budget due to the national LAWA project being budgeted to be run from ORC in the 2022/2023 year but this activity being centralised outside of ORC. This does not have a profit and loss impact due to expenditure also being run outside of ORC.
  - Alexandra flood protection scheme other income was nil compared to the budget position of \$224,000 due to the agreement with Contact Energy still being negotiated.
  - Bylaws other income is \$112,000 below budgeted revenue of \$167,000.
  - The remaining \$293,000 variance from budget for other income was caused by small variances over multiple programmes.
3. Interest and investment income is \$3,005,000 greater than budget due to the budget showing a net position of the Port Otago loan interest. Port Otago loan interest is required to be shown as interest income and expense for Council in the Statement of Comprehensive Revenue and Expense. This has resulted in a \$3,350,000 income and expense being recorded in interest and investment income and finance costs.

The remaining variance in interest and investment income of \$345,000 is managed fund bond interest.

4. Employee benefits expenses is \$2,973,000 below budget due to vacancies in budgeted positions in the Annual Plan. The following tables shows Annual Plan budget FTEs compared to actual FTEs for the Q1 (30 September 2022), Q2 (31 December 2022), Q3 (31 March 2023)

and the prior year FTEs (30 June 2022).

Directorate	22/23 Annual plan FTE Budget	Q1 2023 September 2022 FTEs	Q2 2023 December 2022 FTEs	Q3 2023 March 2023 FTEs	March variance from budget	Prior year end 30 June 2022 FTEs
Chief Executive	2.1	1	1	1	(1.1)	1
Corporate Services	55.3	41.1	44.3	49.6	(5.7)	46.3
Operations	91.7	71.4	80.6	82.4	(9.3)	79.5
Governance, Culture & Customer	20.5	19.8	13.7	18.4	(2.1)	18.9
Strategy, Policy and Science	73.4	54	59.1	56.9	(16.5)	57.6
Regulatory & Communications	91.0	81.6	90.5	82.5	(8.5)	76.6
	<b>334.0</b>	<b>268.9</b>	<b>289.2</b>	<b>290.8</b>	<b>(43.2)</b>	<b>279.8</b>

5. Other expense is \$2,060,000 above budget. The major cause of this variance is the following:
- \$1,251,000 increase expenditure in Dunedin Public Transport the major movements are the following:
    - \$1,665,000 increase in Dunedin bus service costs due to increase bus driver wages
    - \$92,000 increase in costs due to Palmerston weekend services
    - \$537,000 reduced operating costs due to reduced service timetable
  - \$520,000 increased spending from budget on the RPS project.

## Statement of Financial Position as at 31 March 2023

	Notes	Actual 2023 9 month period	Actual 2022 12 month period	Variance	Annual plan 2023 12 month period
<b>CURRENT ASSETS</b>					
Cash and cash equivalents	1	27,963	13,243	14,720	2,049
Trade receivables	2	16,705	11,140	5,565	9,304
Other financial assets	3	24,661	23,434	1,227	36,796
Other current assets	4	1,463	883	580	698
<b>TOTAL CURRENT ASSETS</b>		<b>70,792</b>	<b>48,700</b>	<b>22,092</b>	<b>48,847</b>
<b>NON- CURRENT ASSETS</b>					
Property, plant and equipment	5	96,723	97,032	(309)	106,065
Investment property	6	16,795	16,795	-	16,810
Shares in subsidiary	6	700,290	700,290	-	657,795
Deferred tax asset		-	98	(98)	98
Related party loan- Port Otago Ltd	7	100,593	99,960	633	-
Intangible asset		937	1,450	(513)	3,982
<b>TOTAL NON-CURRENT ASSETS</b>		<b>915,337</b>	<b>915,625</b>	<b>(288)</b>	<b>784,750</b>
<b>TOTAL ASSETS</b>		<b>986,129</b>	<b>964,325</b>	<b>21,804</b>	<b>833,597</b>
<b>CURRENT LIABILITIES</b>					
Trade and other payables	8	(29,902)	(18,196)	(11,706)	(18,614)
Borrowings	5	(58,464)	(67,956)	9,492	-
Provision		-	-	-	-
Employee entitlement		(2,754)	(2,408)	(346)	(2,343)
<b>TOTAL CURRENT LIABILITIES</b>		<b>(91,120)</b>	<b>(88,560)</b>	<b>(2,560)</b>	<b>(20,957)</b>
<b>NON CURRENT LIABILITIES</b>					
Borrowings	5	(67,200)	(47,200)	(20,000)	(25,000)
Other financial instruments		-	-	-	-
<b>TOTAL NON CURRENT LIABILITIES</b>		<b>(67,200)</b>	<b>(47,200)</b>	<b>(20,000)</b>	<b>(25,000)</b>
<b>NET ASSETS</b>		<b>827,809</b>	<b>828,565</b>	<b>(756)</b>	<b>787,640</b>
<b>EQUITY</b>					
Reserves		725,244	723,546	1,698	666,120
Public Equity		102,565	105,019	(2,454)	121,520
<b>TOTAL EQUITY AND RESERVES</b>		<b>827,809</b>	<b>828,565</b>	<b>(756)</b>	<b>787,640</b>

## Notes

1. Cash and cash equivalents increased by \$14,720,000 from the 30 June 2022 position of \$13,243,000. This increase was caused by \$15,000,000 of funding being borrowed from the LGFA for operational funding for quarter 4 of the financial year.
2. Trade Receivables has increased by \$5,565,000 from the 30 June 2022 position of \$11,140,000. The majority of this increase was caused by the following:
  - Dividend receivable increased by \$3,000,000. The dividend from Port is accrued monthly but is paid in 2 instalments during the year.
  - GST receivable/payable decreased by \$335,000.
  - Increase in debtors of \$2,700,000
3. Other financial assets increased \$1,227,000 from the 30 June 2022 position of \$23,434,000 due to the increase in market value on the investments held in the JB Were long term managed fund.
4. Other current assets increased by \$580,000 from the 30 June 2022 position of \$883,000. The majority of the increase in other current assets has been caused by Council having \$500,000 of borrowing notes to from the LFGA as security for long term debt.
5. Property plant and equipment decreased by \$309,000 from the 30 June 2022 position of \$97,032,000. This decrease is caused by:
  - Additions of \$2,759,000, the majority of additions were plant and vehicles \$1,239,000 and WIP \$1,461,000
  - Less: Disposals of \$664,000, the majority being plant and vehicles \$369,000 and Kuriwao endowment land \$295,000
  - Less: Net depreciation of \$2,404,000
6. Investment property and shares in subsidiary (Port Otago Limited) are not revalued during the financial year. These investments will be revalued for the final 30 June 2023 Financial Statements.
7. During the 2022/2023 financial period Council drew down \$25,000,000 loans from the LGFA for Council cashflow requirements (\$20,000,000 non-current and \$5,000,000 current).

During 2021/2022 financial period funding was also drawn down and on-lent to Port Otago Limited. Council approved the lending of LGFA funds to Port Otago in March 2022. \$98,000,000 of loans and \$1,960,000 of LGFA borrower note funding (a security required for lending) was drawn down during 2021/2022 from the LGFA and on-lent to Port Otago Limited. At 31 March there was \$632,000 of interest accrued on the LGFA loan and related party loan to Port Otago Limited.

8. Trade and other payables increased by \$11,706,000 from the 30 June 2022 position of \$18,196,000 due to:
  - An increase in rates received in advance of \$11,916,000. Rates are struck on 1 September but are earned over the entire financial period, being held in the liability account of rates received in advance and released monthly as earned by Council.

- The remaining decrease in payables of \$210,000 from the 30 June 2022 position was caused by the timing of payments and incurred expenditure in Q3 2023 compared to 30 June 2022.

## Activity Financial Report- March 2023

### YEAR TO DATE ACTUAL VS BUDGET

	Revenue			Expenses			Surplus/(Deficit)		
	Actual 2023	AP 2023	Variance	Actual 2023	AP 2023	Variance	Actual 2023	AP 2023	Variance
	Year to Date \$'000	Year to Date \$'000	\$'000	Year to Date \$'000	Year to Date \$'000	\$'000	Year to Date \$'000	Year to Date \$'000	\$'000
Governance and Community	5,439	5,500	(60)	5,692	5,675	17	(253)	(176)	(77)
Regional Planning	1,735	1,720	15	2,353	1,833	520	(619)	(114)	(505)
Regulatory	8,349	9,847	(1,498)	10,445	10,200	245	(2,096)	(353)	(1,743)
<b>REGIONAL LEADERSHIP</b>	<b>15,523</b>	<b>17,067</b>	<b>(1,544)</b>	<b>18,490</b>	<b>17,709</b>	<b>781</b>	<b>(2,967)</b>	<b>(642)</b>	<b>(2,325)</b>
Land and Water	11,657	11,959	(303)	12,763	13,193	(430)	(1,107)	(1,233)	127
Biodiversity & Biosecurity	5,460	6,033	(573)	5,460	6,339	(1,305)	427	(306)	732
Air	541	540	1	431	541	(110)	110	(1)	111
<b>ENVIRONMENT</b>	<b>17,658</b>	<b>18,532</b>	<b>(874)</b>	<b>18,227</b>	<b>20,072</b>	<b>(1,845)</b>	<b>(570)</b>	<b>(1,540)</b>	<b>970</b>
Natural Hazards & Climate	2,488	2,440	49	1,217	2,130	(913)	1,272	310	962
Flood & Drainage	6,144	6,331	(187)	6,042	6,741	(700)	102	(441)	513
River Management	1,523	1,478	45	1,787	2,362	(575)	(264)	(883)	620
Emergency Management	2,540	2,502	38	2,319	2,519	(200)	221	(17)	238
<b>SAFETY &amp; RESILIENCE</b>	<b>12,694</b>	<b>12,750</b>	<b>(56)</b>	<b>11,364</b>	<b>13,751</b>	<b>(2,388)</b>	<b>1,331</b>	<b>(1,001)</b>	<b>2,332</b>
Transport Planning	279	318	(39)	267	318	(51)	12	0	12
STEDS	92	93	(1)	105	93	11	(13)	0	(13)
PT- Dunedin	14,767	14,757	10	16,729	15,509	1,220	(1,961)	(751)	(1,210)
PT- Whakatipu	6,814	6,747	67	7,584	8,446	(862)	(770)	(1,669)	929
PT- Other	2,505	1,636	869	2,547	1,718	829	(42)	(82)	40
<b>TRANSPORT</b>	<b>24,457</b>	<b>23,551</b>	<b>906</b>	<b>27,231</b>	<b>26,084</b>	<b>1,147</b>	<b>(2,774)</b>	<b>(2,533)</b>	<b>(241)</b>
<b>TOTAL</b>	<b>70,332</b>	<b>71,899</b>	<b>(1,568)</b>	<b>75,312</b>	<b>77,616</b>	<b>(2,304)</b>	<b>(4,981)</b>	<b>(5,717)</b>	<b>736</b>

Note: This table includes both operating and capital expenditure.

**\$100,000 REVENUE VARIANCE ANALYSIS**

		Actual 2023 Year to Date \$'000	AP 2023 Year to Date \$'000	Variance \$'000	Comment
<b>REGIONAL LEADERSHIP</b>					
R1	Consent Processing	3,537	4,441	(904)	Consent processing revenue is below budget due to resource consent processing fees being below budget.
R2	Compliance Monitoring	2,927	3,438	(510)	Compliance monitoring revenue is below budget due to compliance audit revenue and performance monitoring revenue being below budget.
<b>ENVIRONMENT</b>					
W2	Land & Water Science and monitoring	7,440	7,698	(258)	This reduction in revenue has been caused by the EMaR (LAWA) project moving from being managed by ORC to being managed centrally. This has resulted in a reduction in revenue and expenditure.
L1	Biodiversity Implementation	866	1,011	(145)	This reduced revenue has been caused by a reduction in grant income recognised on the DOC- Maintain the gains project.
L2	Biosecurity	3,738	4,168	(429)	The majority of this reduction in revenue compared to budget has been caused by: <ul style="list-style-type: none"> <li>- \$143,000 reduced revenue due to a hire program for biosecurity equipment being budgeted but not started in the current year</li> <li>- A \$94,000 reduced grant revenue for the wallaby programme due to revenue being recognised when costs are incurred and suppliers being behind the budgeted programme.</li> <li>- A \$191,000 reduced grant revenue for the wilding pines programme due to revenue being recognised when costs are incurred and suppliers being behind the budgeted programme.</li> </ul>
<b>SAFETY &amp; RESILIENCE</b>					
F1	Alexandra flood protection	5	228	(224)	This reduction in revenue from budget has been caused by the agreement with Contact Energy for flood protection still in negotiation with no funds received in the current financial year.
F3	Lower Clutha flood protection	1,234	1,083	151	This revenue is above budgeted revenue due to grant funding received for flood repairs and Riverbank Road Climate Resilience programmes.
F4	Lower Taieri flood protection	1,578	1,742	(165)	This revenue is below budgeted revenue due to timing delays in the Climate Resilience project and MBIE funding. Funding is received as expenditure is incurred and will be received in the future as the project progresses.
<b>TRANSPORT</b>					



**\$100,000 REVENUE VARIANCE ANALYSIS**

		Actual 2023 Year to Date \$'000	AP 2023 Year to Date \$'000	Variance \$'000	Comment
T6	PT- Other	2,505	1,636	869	\$560,000 of this above budgeted revenue is being caused by community connect programme (community services card bus transport discount) which is 100% funded by NZTA. The remaining major variance has been caused by 50% fare grants for total mobility paid by the NZTA.

		Actual	AP	Variance	Comment
		2023	2023		
\$100,000 EXPENDITURE VARIANCE ANALYSIS		Year to Date	Year to Date		
		\$'000	\$'000	\$'000	
<b>REGIONAL LEADERSHIP</b>					
P1	RPS, Strategy, Urban development	2,353	1,833	520	This increased expenditure from budget has been caused by over budget expenditure on the RPS project.
R1	Consent Processing	4,190	4,450	(260)	This reduced expenditure has been caused by reduced staff time being spent on consent processing.
I1	Incident response	1,760	1,299	461	Incident response expenditure is above budget due to more staff time being used than budgeted and enforcement/legal costs.
<b>ENVIRONMENT</b>					
W1	Land & Water Planning	2,364	2,263	101	This increase expenditure has been caused by more costs being spent on the National Policy Statement for Freshwater Management than originally budgeted.
W3	Land & water implementation	2,262	2,839	(576)	The majority of the land and water implementation below budget expenditure has been caused by decreased expenditure in catchment management \$158,000 and the Lake Hayes remediation programme \$255,000.
L1	Biodiversity Implementation	481	780	(298)	This reduced expenditure from budget has been caused by a \$164,000 reduced spending on DOC- maintaining the gains project and reduced spending on biodiversity strategy and management.
L2	Biosecurity	3,964	4,667	(703)	This reduction in expenditure has been caused by multiple factors including: <ul style="list-style-type: none"> <li>- Timing of work with contracts for the wilding pines and wallaby programmes</li> <li>- Staff vacancies</li> </ul>
L8	Biodiversity science & monitoring	587	892	(304)	This majority of this reduced expenditure has been caused by reduced time costs of \$112,000 and reduced consultant costs of \$214,000.
A4	Regional Plan: Air	3	110	(107)	This reduction in expenditure has been caused by reduced expenditure on the Air policy.

		Actual	AP	Variance	Comment
		2023	2023		
		Year to Date	Year to Date		
		\$'000	\$'000	\$'000	
<b>\$100,000 EXPENDITURE VARIANCE ANALYSIS</b>					
<b>SAFETY &amp; RESILIENCE</b>					
F2	Leith flood protection scheme	431	675	(244)	This reduced expenditure has been caused by planned work on Leith Structures and the harbour project not yet being scoped.
F3	Lower Clutha flood protection	1,274	1,585	(311)	This variance is caused by timing of the awarding of capital contracts for work not yet being commenced.
F5	West Taieri Drainage	704	950	(246)	This variance is caused by timing of the awarding of capital contracts for work not yet being commenced.
M1	River Management- Dunedin	256	439	(183)	This variance is caused by the timing of contracted work being completed and the related invoicing.
M4	River Management- Whakatipu	197	329	(132)	This variance has been caused by resourcing and minor programming matters. A significant amount of work will now be completed and invoiced in Q4.
M5	River Management- Wanaka	130	262	(132)	This variance has been caused by river maintenance works awaiting peer expertise and scoping/investigations are now to be completed during Q4
M6	River Management- Waitaki	174	299	(125)	This variance has been caused by a delay in river maintenance works awaiting peer expertise and scoping/design.
E1	Emergency Management	2,319	2,519	(200)	This underspend has been caused by reduced staff costs due to vacancies, this has also impacted the timing and delivery of planned works.
<b>TRANSPORT</b>					
T4	PT- Dunedin	16,729	15,509	1,220	The majority of this over budget expenditure has been caused by: - \$1,665,000 increase in Dunedin bus service costs due to increase bus driver wages

		Actual	AP	Variance	Comment
		2023 Year to Date \$'000	2023 Year to Date \$'000	\$'000	
<b>\$100,000 EXPENDITURE VARIANCE ANALYSIS</b>					
T5	PT- Queenstown	7,584	8,446	(862)	<ul style="list-style-type: none"> <li>- \$92,000 increase in costs due to Palmerston weekend services</li> <li>- \$535,000 reduced operating costs due to reduced service timetable</li> </ul> <p>This majority of this under budget expenditure has been caused by:</p> <ul style="list-style-type: none"> <li>- \$981,000 reduced expenditure on the Queenstown ferry operation</li> <li>- \$891,000 reduced operating costs due to reduced service timetable</li> <li>- \$435,000 increase in Queenstown bus service costs due to increase bus driver wages</li> <li>- \$270,000 increase in low cost low risk project costs</li> <li>- \$127,000 increase in infrastructure expenditure</li> </ul>
T6	PT- Other	2,547	1,718	829	<p>The majority if this over budget expenditure has been caused by the Connect Community implementation programme which was not budgeted but is 100% funded by NZTA.</p>

FORECAST to June 2023	Revenue			Expenditure			Surplus/(Deficit)		
	Forecast	Budget	Variance	Forecast	Budget	Variance	Forecast	Budget	Variance
Governance & Community	7,357	7,473	(116)	7,762	7,775	(13)	(405)	(302)	(103)
Regional Leadership	2,304	22,93	11	3,103	2,293	810	(799)	-	(799)
Regulatory	11,358	13,101	(1,743)	13,776	13,477	289	(2,407)	(375)	(2,032)
<b>REGIONAL LEADERSHIP</b>	<b>21,020</b>	<b>22,867</b>	<b>(1,847)</b>	<b>24,631</b>	<b>23,545</b>	<b>1,086</b>	<b>(3,612)</b>	<b>(678)</b>	<b>(2,934)</b>
Air	720	720	-	610	810	(200)	110	(90)	200
Biodiversity & Biosecurity	10,260	10,465	(205)	10,762	11,460	(698)	(502)	(995)	493
Land & Water	15,692	16,575	(882)	18,223	18,937	(713)	(2,531)	(2,362)	(169)
<b>ENVIRONMENT</b>	<b>26,672</b>	<b>27,760</b>	<b>(1,087)</b>	<b>29,595</b>	<b>31,206</b>	<b>(1,611)</b>	<b>(2,923)</b>	<b>(3,447)</b>	<b>524</b>
Flood & Drainage	8,239	8,441	(202)	8,370	9,517	(1,147)	(131)	(1,076)	945
River Management	1,971	1,971	-	3,423	3,023	400	(1,453)	(1,053)	(400)
Hazards	3,264	3,253	11	2,407	3,413	(1,006)	857	(160)	1,017
Emergency Management	3,386	3,336	50	3,017	3,336	(319)	369	-	369
<b>SAFETY &amp; RESILIENCE</b>	<b>16,859</b>	<b>17,000</b>	<b>(141)</b>	<b>17,217</b>	<b>19,289</b>	<b>(2,072)</b>	<b>(358)</b>	<b>(2,289)</b>	<b>1,931</b>
Regional Land Transport Planning	408	424	(16)	300	424	(124)	108	-	108
Stock Truck Effluent Disposal	124	124	-	124	124	-	-	-	-
Public Transport - Dunedin	20,220	19,677	544	21,738	20,667	1,071	(1,518)	(991)	(527)
Public Transport - Whakatipu	8,797	9,596	(799)	10,255	11,261	(1,006)	(1,458)	(1,665)	207
Public Transport - Other	3,526	2,181	1,345	3,615	2,286	1,329	(89)	(105)	16
<b>TRANSPORT</b>	<b>33,075</b>	<b>32,001</b>	<b>1,074</b>	<b>36,032</b>	<b>34,762</b>	<b>1,271</b>	<b>(2,957)</b>	<b>(2,761)</b>	<b>(197)</b>
<b>TOTAL</b>	<b>97,626</b>	<b>99,627</b>	<b>(2,001)</b>	<b>107,475</b>	<b>108,801</b>	<b>(1,326)</b>	<b>(9,849)</b>	<b>(9,174)</b>	<b>(675)</b>

## Funding of Surplus/(Deficit) Variance

## FORECAST to June 2023

	Reserve funding of variance			Total
	General	Targeted	Other	
Governance & Community	153		(50)	103
Regional Leadership	799			799
Regulatory	2,032			2,032
<b>REGIONAL LEADERSHIP</b>	2,984	-	(50)	2,934
Air				-
Biodiversity & Biosecurity	(400)	(13)	(80)	(493)
Land & Water	444	(462)	(13)	(31)
<b>ENVIRONMENT</b>	44	(475)	(93)	(524)
Flood & Drainage		285	(1,230)	(945)
River Management		400		400
Hazards	(1,017)			(1,017)
Emergency Management		(369)		(369)
<b>SAFETY &amp; RESILIENCE</b>	(1,017)	316	(1,230)	(1,931)
Regional Land Transport Planning	(108)			(108)
Stock Truck Effluent Disposal				-
Public Transport - Dunedin		527		527
Public Transport - Whakatipu		(207)		(207)
Public Transport - Other	(16)			(16)
<b>TRANSPORT</b>	(123)	320	-	197
<b>TOTAL</b>	1,887	161	(1,373)	675

Note: In the reserve funding table above, positive balances are additional funds being transferred into the reserve and negative balances are additional funds being removed from the reserve from budget.

# Activity Performance Report

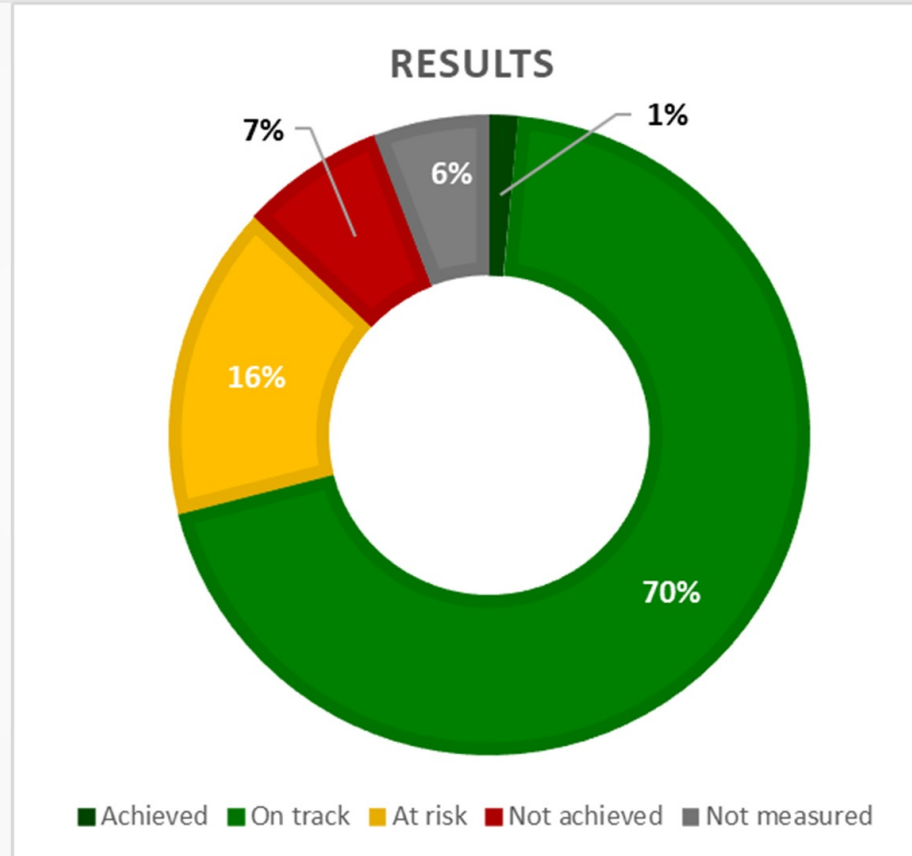
2022-23 QUARTER THREE – March 2023

# Service Delivery Performance

The 2022-23 Annual Plan contains 36 level of service statements, 62 measures and 69 targets related to activities being delivered in the 2022-23 year.

## Results:

- 1** achieved/completed
- 48** on track
- 11** at risk/may not achieve
- 5** will not achieve
- 4** not measured

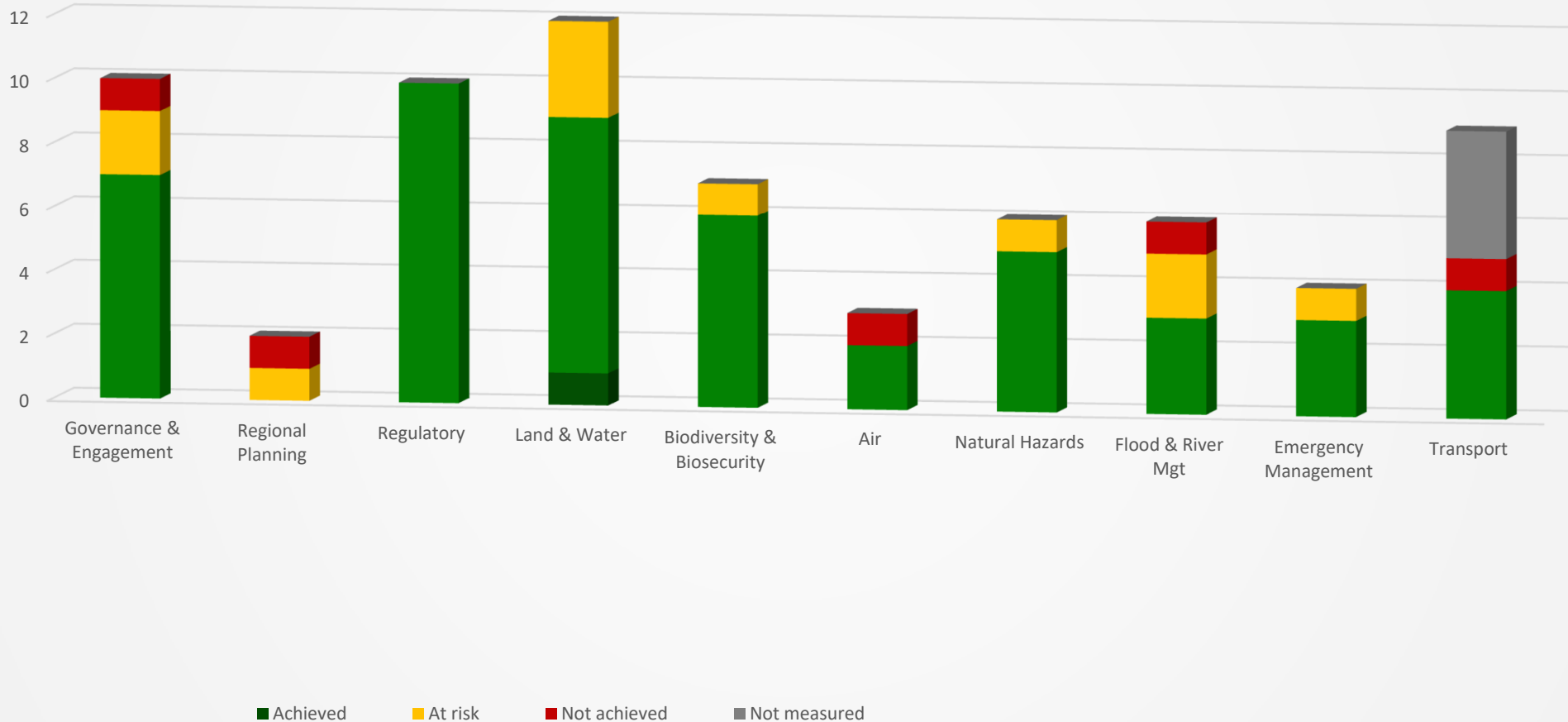


A full list of measures, targets and the results for each quarter is included at the end of this report.



# Results by Activity

Results by Activity



[www.orc.govt.nz](http://www.orc.govt.nz)

QUARTER THREE 2022-23 (March)

# Service Delivery Highlights for Q3

- ★ New Environmental Data portal launched
- ★ Construction to upgrade the contour channel floodbank in Lower Taieri Flood Protection Scheme is now underway – this is the biggest package of work within ORC’s Climate Resilience Programme and is scheduled to be completed in 2025.
- ★ Installation of new air monitoring instruments in Mosgiel completed. New equipment has also been installed in Dunedin, Arrowtown, Clyde, Cromwell, and Milton and further air quality monitoring upgrades are planned.
- ★ Intensive winter grazing workshops conducted around the region.

# Service Delivery Challenges and Risks

## **Quarter three challenges:**

- ❑ Ongoing RPS hearings has led to an extension of LWRP notification timeframe being applied for and granted. New notification date is 30 June 2024.
- ❑ Bus reliability continued to be a challenge across the network despite the return to full timetables in Dunedin, Qwtn continues on reduced timetables.
- ❑ Staff recruitment and retention continued to present challenges. However a strong recruitment drive continued through Q3 and a number of appointments have been made. At the end of Q3 there were 36 fewer staff than budgeted, compared to 45 fewer in Q2 and 65 in Q1. Some areas are relying on contractors and/or work has been pushed out until staff are recruited.






## **Potential risks or future challenges:**

- ❑ Delivery of some ORC work programmes, including 'catch-up' planning and operations, may be impacted by new or ongoing reform (e.g. air, highly productive land, urban/spatial, biodiversity, adaptation planning, RMA reform).

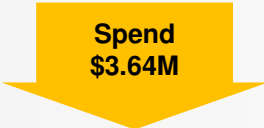
# Performance Summary by Activity Group




## Key:

### Service Delivery Results:

	achieved	<p>The number in each ‘traffic-light’ shows the results for the Annual Plan service measure and targets for each activity this quarter.</p> <p>Commentary is exceptions based and provides detail regarding targets that are at risk, not achieved or where performance has not been able to be measured.</p>
	on track	
	at risk/may not be met	
	will not be met	
	not measured	

### Financial Performance:



- The numbers in the arrows show the **actual** expenditure or revenue for the year to date (includes operational and capital).
- Colours indicate the **percentage variance** against budget:
  -  within 5%
  -  5-10% variance
  -  more than 10% variance
- Direction of arrows show whether the variance is **under** budget or **over** budget (square if the variance is less than 1%).
- The example above shows that the **actual** expenditure for the year to date is \$3.64M and that this is an **underspend** of between **5 -10%** against what was budgeted for the activity.

# Performance Summary by Activity Group

Regional Leadership	Service Delivery Results	Financial Performance	
<p>Governance &amp; Engagement</p> <p><b>7</b> <b>2</b> <b>1</b></p>	<ul style="list-style-type: none"> <li>⊖ Community survey completed and target partly met; satisfaction and awareness similar to prior year.</li> <li>⊗ 98% of LGOIMA requests (95 out of 97) in the YTD responded to on time (target: 100%).</li> </ul>	<p>Revenue \$5.44M</p>	<p>Spend \$5.69M</p>
<p>Regional Planning</p> <p><b>1</b> <b>1</b></p>	<ul style="list-style-type: none"> <li>⊖ Urban Strategy may not be drafted by 30 June due to staff vacancies; Future Development Strategy work with DCC and QLDC is ongoing.</li> <li>⊖ RPS timeframes have been pushed out by the High Court action on the freshwater planning process.</li> </ul>	<p>Revenue \$1.73M</p>	<p>Spend \$2.35M</p> <p>Spend \$0.5M over due to legal and consultant costs of revised RPS processes, partly offset by vacancies.</p>
<p>Regulatory</p> <p><b>10</b></p>		<p>Revenue \$8.35M</p>	<p>Spend \$10.45M</p> <p>Revenue \$1.5M under due to additional non-chargeable activity and vacancies. Spend \$0.2M over largely due to increased incident response, enforcement and legal costs; partly off-set by reduced time in other areas.</p>



# Performance Summary by Activity Group

Environment	Service Delivery Results	Financial Performance	
<b>Land &amp; Water</b> 1 8 3	<ul style="list-style-type: none"> <li>⊖ Estuary monitoring report is delayed due to data access.</li> <li>⊖ OCC reporting expected after 30 June when full year results can be presented.</li> <li>⊖ Catchment Action Plan approach was revised - expected timeframe extended.</li> </ul>	Revenue \$11.66M	Spend \$12.76M
<b>Biodiversity &amp; Biosecurity</b> 6 1	<ul style="list-style-type: none"> <li>⊖ Biodiversity monitoring programme may not be fully developed as NPSIB is still in draft form.</li> </ul> <p>Timing of completion of contract works for Wilding Pine.</p>	Revenue \$5.46M	Spend \$5.03M
<b>Air</b> 2 1	<ul style="list-style-type: none"> <li>⊗ Review of Regional Plan Air is delayed due to RPS delays and staff vacancies.</li> </ul>	Revenue \$0.54M	Spend \$0.43M

Revenue \$0.6M under due to timing of grants and equipment lease fees not realised. Spend \$1.3M under due to vacancies and timing of works.

Spend \$0.1M under in Air planning due to vacancies and re-prioritisation.

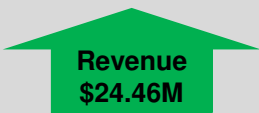
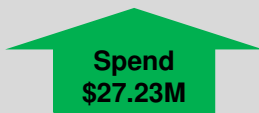


# Performance Summary by Activity Group

Safety & Resilience	Service Delivery Results	Financial Performance	
<p>Natural Hazards &amp; Climate Change</p> <p><b>5</b> <b>1</b></p>	<p>⊖ Priority adaptation works at Head of Lake Wakatipu, South Dunedin/ Harbourside, Clutha Delta, are progressing well, however work for Henley and Roxburgh has been delayed.</p>	<p><b>Revenue</b> \$2.36M</p>	<p><b>Spend</b> \$1.22M</p> <p>Spend \$0.9M under due to vacancies and timing of works, including LiDAR delivery delays impacting other work.</p>
<p>Flood Protection, Drainage &amp; River Management</p> <p><b>3</b> <b>2</b> <b>1</b></p>	<p>⊖ 26 of 31 projects [81%, target 90%] of renewal programme on track. Remain 5 projects awaiting third party review or consenting to progress.</p> <p>⊖ % of planned river maintenance actions slightly short of 90% target</p> <p>⊗ 90 of 91 [99%, target 10%] landowner reported river issues</p>	<p><b>Revenue</b> \$7.66M</p>	<p><b>Spend</b> \$7.83M</p> <p>Expenditure in Flood schemes 10% underbudget due to timing of capex work</p> <p>Expenditure river management 24% under due to seasonal river /scheme work. Partly offset by unbudgeted flood recovery work.</p>
<p>Emergency Management</p> <p><b>3</b> <b>1</b></p>	<p>⊖ Ongoing staff vacancies and recruitment challenges have adversely impacted staff training target. Expectation of 70% trained at 30June2023.</p>	<p><b>Revenue</b> \$2.54M</p>	<p><b>Spend</b> \$2.32M</p> <p>Spend \$0.2M under largely due to vacancies, which have also impacted timing and delivery of planned work.</p>



# Performance Summary by Activity Group

Transport	Service Delivery Results	Financial Performance
<p>Regional &amp; Public Transport</p> <p>4 1 4</p>	<ul style="list-style-type: none"> <li>⊗ Driver shortages impacted on service reliability in Q1-3; Dunedin returned to full timetable in February, however reliability has continued to be an issue in Dunedin and Queenstown.</li> <li>⊙ Satisfaction surveys are scheduled for completion in April (Q4)</li> </ul>	<div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  <p><b>Revenue</b> \$24.46M</p> </div> <div style="text-align: center;">  <p><b>Spend</b> \$27.23M</p> </div> </div> <p>Revenue \$0.9M over due to increased covid disruption grants, and community connect funding, partly offset by reduced fare revenue. Spend is \$1.1M over due to driver wage increases with some cost reduction due to reduced services, plus increased regional total mobility and community connect services, partly offset by changes to Queenstown ferry contract from budget assumptions.</p>



# 2022-23 Service Measure Quarterly Results

Activity	Measures	Targets	Q1	Q2	Q3	
Regional Leadership	Governance & Community Engagement	Percentage of official information requests responded to within statutory timeframe	100%	■	■	■
		Percentage of council agendas that are publicly available two working days or more before a meeting	100%	■	■	■
		Deliver our statutory requirements with acceptable process and deliverables to decision-makers and the community	Unmodified audit reports received	■	■	■
		Work done in partnership with iwi; increase the number of outputs and groups working together on projects	Maintain or increase (from 2021-22 baseline result: 19)	■	■	■
		Build the bicultural competency of ORC staff and councillors	50 participants in programme	■	■	■
		Annual survey is conducted to understand and improve community awareness, perceptions and expectations of ORC	Survey results show increased community awareness and improved satisfaction with the performance of ORC.	■	■	■
		Customers express high levels of satisfaction with customer service provision	Determine methodology for establishing customer satisfaction.	■	■	■
		Report on community wellbeing indicators	Complete annual report on wellbeing indicators and issues and report to Council by 30 June	■	■	■
		Information on climate change in Otago is shared with the community and stakeholders.	Complete regional GHG* inventory and report to Council by 30 June	■	■	■
		Report on regional stakeholder engagement and collaboration on climate change.	Complete annual report on regional climate change collaboration and report to Council by 30 June	■	■	■
Regional Leadership	Regional Planning	Develop an integrated planning framework that enables well managed urban growth across Otago	Develop draft regional Urban Development Strategy by 30 June	■	■	■
		Complete review of existing Regional Policy Statement (RPS)	Make RPS operative by 30 June	■	■	■
Regional Leadership	Regulatory	Percentage of resource consent applications processed in accordance with Resource Management Act 1991 legislative timeframes	≥98%	■	■	■
		Percentage of public enquiries for consent information completed within 7 working days	Maintain or increase (from 2021-22 baseline of 99%)	■	■	■
		Percentage of performance monitoring returns completed each year, as per the Compliance Audit and Performance Monitoring Schedule targets	≥90%	■	■	■
		Percentage of programmed inspections/audits completed each year, as per the Compliance Audit and Performance Monitoring Schedule targets	≥90%	■	■	■
		Percentage of significant non-compliance identified where action is taken in accordance with Compliance Policy	100%	■	■	■
		Maintain 24-hour/7 day a week response for environmental incidents	Pollution hotline staff available/on call 24/7	■	■	■
		Maintain 20 appropriately trained responders for maritime oil pollution incidents	20 responders attend 3 exercises per year	■	■	■
		Maintain compliance with Port and Harbour Marine Safety Code	Annual self review is completed by ORC and POL and signed off by the Chief Executives.	■	■	■
		Major incidents on Otago's Harbours and waterways will be responded to	Major incidents and ORC's response are reported to Council quarterly	■	■	■
		On-water engagement, education of recreational users and safety campaigns are documented and reported annually	Report to council by 30 June	■	■	■



■ Achieved ■ On track ■ At risk ■ Not achieved ■ Not measured

QUARTER THREE 2022-23 (March)

# 2022-23 Service Measure Quarterly Results

Activity	Measures	Targets	Q1	Q2	Q3	
Environment	Land & Water	Complete the Land and Water Regional Plan(LWRP)	Report to Council on proposed management options for all FMUs (including rohe) by 30 June	■	■	■
		Implement a regional coastal environment monitoring programme	Annual report on monitoring programme completed and reported to Council	■	■	■
		Implement freshwater and estuarine environment monitoring programmes	Annual report on monitoring programme completed and reported to Council	■	■	■
		Percentage of data from the water monitoring network that is captured quarterly.	≥95% data capture achieved	■	■	■
		Develop and implement a regional land use monitoring programme	Annual report on monitoring programme completed and reported to Council	■	■	■
		Percentage of data from the land-use monitoring network that is captured quarterly.	95% data capture achieved	■	■	■
		Otago Catchment Communities funding is administered as per agreement.	100%	■	■	■
		Otago Catchment Communities is supported to meet deliverables and targets of funding agreement	Report to Council on deliverables and targets achieved by 30 June	■	■	■
		Land owner/community led projects promoting best practice land management for soil conservation, water quality and the efficient use of water are identified and supported.	Three or more projects supported per year	■	■	■
		At least three site specific action plans for selected degraded waterbodies are developed, prioritised, and implemented.	Projects confirmed and priority actions identified by 30 Sept. 90% of actions undertaken within specified timeframes	■	■	■
	Integrated Catchment Action Plans (CAP) are developed in collaboration with iwi and community.	One Catchment Action Plan drafted	■	■	■	
	Biodiversity & Biosecurity	Develop and implement a regional indigenous biodiversity ecosystems monitoring programme.	Develop monitoring programme (including requirements of NPSIB*) and report to Council by 30 June	■	■	■
		Actions listed in the Biodiversity Action Plan (BAP) are prioritised and progressed.	90% of current year actions achieved within timeframes specified	■	■	■
		Biodiversity and biosecurity partnerships established and joint projects developed and progressed	Maintain or increase number of partnership engagement activities and events and report to Council (from 2021-22 baseline of 4) Projects and progress against milestones reported to Council	■	■	■
		Percentage of funding administered as per agreements.	100%	■	■	■
		Complete a report on the initiatives and organisations supported and the key deliverables achieved.	Report to Council by 30 June.	■	■	■
		Actions within the Biosecurity Operational Plan (BOP) are identified and progressed	90% of actions achieved within timeframes specified.	■	■	■
	Air	Implement regional air monitoring programme.	Annual report on monitoring programme completed and reported to Council	■	■	■
Percentage of data from the air monitoring network that is captured quarterly.		≥95% data capture achieved	■	■	■	
Complete review of the Regional Plan – Air.		Issues and options papers developed by 30 June	■	■	■	



[www.orc.govt.nz](http://www.orc.govt.nz)

■ Achieved ■ On track ■ At risk ■ Not achieved ■ Not measured

QUARTER THREE 2022-23 (March)

# 2022-23 Service Measure Quarterly Results

Activity	Measures	Targets	Q1	Q2	Q3	
Safety and Resilience	Natural Hazards & Climate Change	Develop a regional natural hazards risk assessment and a regional approach for prioritising adaptation	Report to Council on progress of natural hazard risk assessment and prioritisation approach.	On track	On track	On track
		Develop and implement prioritised natural hazard risks adaptation works	Work in priority areas is delivered as per plan by 30 June	At risk	At risk	At risk
			Head of Lake Wakatipu natural hazards adaptation strategy progresses as per annual work plan	On track	On track	On track
			ORC contribution to the South Dunedin Future programme progresses as per annual work plan.	On track	On track	On track
			Relevant and up to date natural hazards information is available via the web-based Otago Natural Hazards Database	Database information is checked and updated monthly	On track	On track
	Percentage of flood warnings that are issued in accordance with the flood warning manual.	100%	On track	On track	On track	
	Flood Protection, Drainage & River Management	Major flood protection and control works are maintained, repaired, and renewed to the key standards defined in relevant planning documents.	≥85% of planned maintenance programme completed	On track	On track	On track
			Schemes function to their constructed design standards	On track	On track	On track
			≥90% of renewals programme completed	On track	At risk	At risk
		Damage identified, prioritised and a repair programme communicated with affected communities in a timely manner. (Flood Protection)	Programme developed and communicated within 3 months of the event	On track	On track	On track
		Percentage of identified and reported issues that have been investigated and appropriate action determined and communicated to affected landholders within 20 working days. (River Management)	100%	On track	On track	Not achieved
	Percentage of planned maintenance actions achieved each year (River Mgmt)	≥90%	On track	On track	At risk	
	Emergency Management	Support is provided to the Otago CDEM Group as per the CDEM Act and Otago CDEM Partnership Agreement	Fulfil all requirements as the administering authority.	On track	On track	On track
		An adequate Emergency Coordination Centre (ECC) facility and staffing are available	Adequate staff who are trained and available for any activation of the ECC.	At risk	At risk	At risk
			An appropriate facility is available for activation at all times	On track	On track	On track
Maintain response functionality to enable operational situational awareness when ECC activated.	Response solutions are checked as scheduled and any issues remedied.	On track	On track	On track		



[www.orc.govt.nz](http://www.orc.govt.nz)

■ Achieved 
 ■ On track 
 ■ At risk 
 ■ Not achieved 
 ■ Not measured

QUARTER THREE 2022-23 (March)

# 2022-23 Service Measure Quarterly Results

Activity	Measures	Targets	Q1	Q2	Q3
Transport  Transport Planning & Public Transport	The Regional Land Transport Plan (RLTP) is reviewed and submitted in line with the Land Transport Management Act 2003 and any guidance issued by the New Zealand Transport Agency (NZTA)	RLTP implementation progress reported annually to Regional Transport Committee	■	■	■
	Annual public transport boardings in Queenstown per capita	increase (2021-22: 806,802 total patronage and 52 trips per capita)	■	■	■
	Annual public transport boardings in Dunedin per capita	increase (2021-22: 2,367,099 total patronage and 23 trips per capita)	■	■	■
	Overall passenger satisfaction with Wakatipu Public Transport system at annual survey.	97%	■	■	■
	Overall passenger satisfaction with Dunedin public transport system at annual survey	97%	■	■	■
	Percentage of scheduled services delivered (reliability)	95%	■	■	■
	Percentage of scheduled services on-time (punctuality – to five minutes)	95%	■	■	■
	Percentage of users who are satisfied with the provision of timetable and services information	maintain or increase (from 2022 baseline: 70% (DN), 88% (QWTN))	■	■	■
	Percentage of users who are satisfied with the overall service of the Total Mobility scheme	maintain or increase (from 2022 baseline: 87%)	■	■	■



[www.orc.govt.nz](http://www.orc.govt.nz)

■ Achieved ■ On track ■ At risk ■ Not achieved ■ Not measured

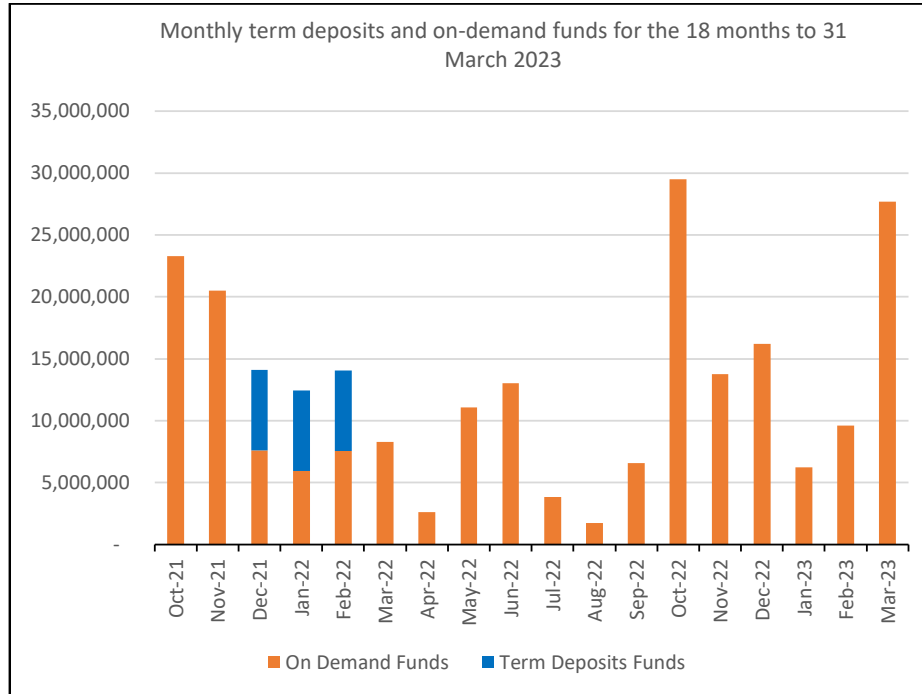
QUARTER THREE 2022-23 (March)



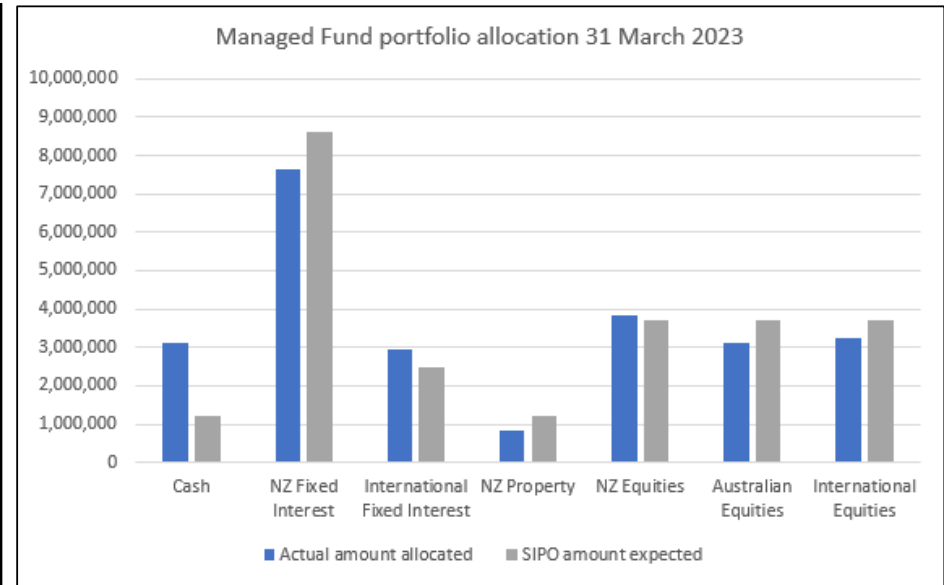


## Treasury Report

### Term Deposits - Portfolio Composition



### Managed Fund – Portfolio Allocation - as at 31 March 2023



### Asset Class Allocation - as at 31 March 2023

Asset Class	Actual amount allocated	%	SIPO amount expected	SIPO target	SIPO acceptable range	SIPO met
Cash	3,107,547	13%	1,233,048	5%	0% - 25%	Yes
NZ Fixed Interest	7,624,058	31%	8,631,333	35%	25% - 45%	Yes
International Fixed Interest	2,934,270	12%	2,466,095	10%	5% - 15%	Yes
<b>Defensive Total</b>	<b>13,665,875</b>	<b>55%</b>	<b>12,330,475</b>	<b>50%</b>	<b>40% - 60%</b>	<b>Yes</b>
NZ Property	845,061	3%	1,233,048	5%	2% - 8%	Yes
NZ Equities	3,817,925	15%	3,699,143	15%	10% - 20%	Yes
Australian Equities	3,108,140	13%	3,699,143	15%	10% - 20%	Yes
International Equities	3,223,949	13%	3,699,143	15%	10% - 20%	Yes
<b>Growth Total</b>	<b>10,995,075</b>	<b>45%</b>	<b>12,330,475</b>	<b>50%</b>	<b>40% - 60%</b>	<b>Yes</b>
<b>Total</b>	<b>24,660,950</b>					

### Portfolio Performance- for the year ended 31 March 2023

Managed Fund Income	Q1 2023 YTD	Q2 2023 YTD	Q3 2023 YTD
Interest on managed fund	53,109	166,369	216,916
Dividends	153,373	261,928	365,084
Other	(33,794)	(71,446)	(103,860)
Market Value movement gain/(loss)	(22,549)	32,471	743,634
Withdrawal			
<b>Total increase/(decrease) in managed fund</b>	<b>150,139</b>	<b>389,322</b>	<b>1,221,774</b>

## 7.2. Long-term Plan 2024 - 34 Overview of Approach and Timeline

**Prepared for:** Finance Committee  
**Report No.** GOV2317  
**Activity:** Community - Governance and Democracy  
**Author:** Mike Roesler, Corporate Planning Manager  
**Endorsed by:** Nick Donnelly, General Manager Corporate Services  
**Date:** 25 May 2023

---

### PURPOSE

- [1] This report formalises the material provided to Councillors about the Long-term Plan 2024-2034 approach at the 11 May 2023 Workshop.

### RECOMMENDATION

*That the Finance Committee:*

- 1) **Notes** the approach and timelines for the Long-term Plan 2024-2034 as previously presented in Council workshop and attached to this report.
- 2) **Notes** that Councillors and staff have begun implementing this approach.

### BACKGROUND

- [1] In preparation for completing the Otago Regional Council Long-term Plan 2024-2034 (LTP), council staff presented an approach and timelines at the 11 May 2023 Council workshop.
- [2] Attachment one of this report provides the diagram presented at the workshop. Councillors requested that it be brought to this committee as a 'noting report' for public record and transparency.
- [3] A slide presentation based on the attached diagram was provided to the workshop which in turn was live streamed and recorded.

### DISCUSSION

- [1] Key presentation points made at the workshop that are not explicit in the attachment include:
- a. Council's expectation that Mana whenua will exercise its' discretion regarding participation across the entire LTP approach. Council will communicate with Mana whenua about the programme, their interests, and how / when they wish to participate.
  - b. Milestones one to eight in the attached diagram show an intent to complete a pre-draft LTP by 6 December 2023. The timing of milestone eight enables Council to focus its time and resource on providing quality communications to the community in early 2024. A communications plan will be brought to Council for consideration and approval.
  - c. Timelines shown in the diagram need to be refined and diarised



- d. The eight milestones form the basis of the CEO's monthly update on progress towards completing the LTP

## **CONSIDERATIONS**

### **Strategic Framework and Policy Considerations**

- [4] The LTP approach will incorporate a strategic directions component. Otago Regional Councillors have made a start on this component with a draft deliverable programmed for June. This deliverable integrates with and informs the LTP process.

### **Financial Considerations**

- [5] Financial budget has been allocated to complete the LTP.

### **Significance and Engagement Considerations**

- [6] This report does not require decisions of Council needing assessment against the ORC Significance and Engagement Policy.

### **Legislative and Risk Considerations**

- [7] The LTP approach as presented is guided by the Local Government Act 2002 and sector practice. ORC staff implementing the LTP approach are experienced and familiar with both the legal requirements and sector practice.
- [8] At an implementation level resource is being procured to support a disciplined project management approach. This in part will provide reporting and assurance on progress for completing the LTP. The CEO will provide this via his monthly report to Council.

### **Climate Change Considerations**

- [9] This report does not involve any consideration or decisions regarding climate change. It is however a key issue that is implicitly included in the LTP process.

### **Communications Considerations**

- [10] A communication plan and engagement approach for the LTP is explicitly included in the approach and will be brought to Council for consideration and approval.

## **NEXT STEPS**

- [11] The approach is being implemented

## **ATTACHMENTS**

1. Council Workshop 11 May - LTP Approach and Reporting Milestones [7.2.1 - 1 page]

## Diagram: Council Input, direction setting and decision-making - ORC Long-term Plan 2024-34

Circulated to the 11 May 2023 Council Workshop

